

EUROPEAN NEWS

Prime Minister Barre divides the Finance Ministry to make it easier to rule

BY DAVID CURRY

THE PRE-EMINENCE in power and prestige of the bureaucracy is a fact of life in France. And the most influential of the bureaucracies is the Ministry of Finance—an administration which is referred to as "a state within a state" and frequently less politely.

The decision of President Giscard d'Estaing and M. Raymond Barre, the Prime Minister, to divide the Ministry of Finance is, therefore, dramatic because the creation of two successor ministries—Economic Affairs and Budget—implies that the long reign of Finance is over.

Yet it is also very limited

because the intention is quite clearly not to create ministries significantly less influential than the old Finance Ministry.

The key is M. Barre himself. The Prime Minister has made it clear that he remains the overall economic supremo, and the President has repeated that the economic recovery programme remains a priority.

But M. Barre could not continue to combine the job of Prime Minister with that of Finance Minister in a government which had the task of broadening its horizons beyond the primarily pre-electoral economic task of his first two administrations.

What he has done, in business terms, is to introduce a new party structure. The Finance Ministry had, in fact, become a new holding company with its headquarters at his residence, the Hotel Matignon. Its operating functions have been assumed by two subsidiaries—Economic Affairs and Budget—under competent managing directors, who are both experts in the details of budgetary and financial affairs but who will not challenge M. Barre's right to set overall strategy.

M. René Monory, who goes to Economy, is a busy 56-year-old who joined the Government a year ago as Industry Minister. A manager himself with a modest

agricultural machinery business, he learned the small print of fiscal affairs at the Senate Finance Commission. It was assumed at the time that this unknown who possessed solid good sense and a marked lack of enthusiasm for government schemes of large-scale sectoral restructuring had been brought in to reassure employers—particularly small businessmen and the self-employed.

M. Monory carried out this mandate briskly. While the grandiose schemes of industrial engineering remained by and large in his pending tray, small businessmen and tradesmen benefited from a range of improved fiscal, pension and

financial measures, while he had emphasised the need to decouple the channels of industrial finance.

In short, M. Monory may be well-placed to persuade industry that the Government understands its need for the restoration of profitability and price freedoms, while going more slowly in this direction than industry would like.

The new Budget Minister gets his first portfolio at the age of 67. M. Maurice Papon has been close to the centre of power under three Republics. Up to the Second World War, he was a senior civil servant in a number of ministerial Cabinets. Post-war, he embarked upon a career as a

Prefect, which notably saw him in service in Algeria, before he became the Prefect of Police for Paris in 1958.

In that capacity, he had responsibility for law and order during the disturbances of the Algerian take-over and the subsequent Ben Barka affair. He became a Gaullist M. in 1967, well before that they will be free to take charge of Gaullist funds.

On a purely symbolic level, the division of the Ministry can be interpreted as an attempt to lighten the weight of bureaucracy on the country, in accordance with Presidential promises.

PARIS, April 6

Composition of Cabinet shows limits for Giscard

By Robert Marston

PARIS, April 6
THE COMPOSITION of the French Cabinet, formed yesterday, clearly reflects the limits to President Giscard d'Estaing's much-publicised policy of achieving a greater political consensus through a more broad-based Government.

Faced with the unwillingness of the Gaullist Party, still the largest group in the National Assembly, to co-operate with left-wing opposition groups, the President's determination to remain in office has been obliged to resort to very much the same mix as before.

The obstacles to the President's policy of "ouverture" have been as much economic as political. Having decided to persevere with Prime Minister Raymond Barre's economic stabilisation policy, he was tested by even the moderate members of the Gaullist Party. M. Giscard d'Estaing automatically restricted the range of his choice of Ministers.

In the event, the President and Prime Minister have essentially stuck to the old team, to mark their appreciation of its loyalty and effectiveness because it won the voters' choice in the General Election last month.

Though the new Cabinet is predictably dominated by President Giscard's own supporters, the Ministers, including M. Barre, belong to the reform Union for French Democracy (UDF) and four of the so-called "Gaullist majority" in the National Assembly.

With seven Ministers, joined with four in the Administration, they hold three of the main Minister portfolios. But the bare bones are misleading because the Gaullist Ministers are enthusiastic supporters of Party leader, M. Jacques Chirac, and will not necessarily follow the Party line.

Moreover, the Gaullist Party recently amended its statutes to bar members of Government from holding office in the Party's bodies, a move intended to ensure the Party's freedom of action.

M. Chirac has made it clear that the RPF support the Government's policies only when these conform with the Party's own policies.

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SOVIET FREIGHT RATES

Community may act on undercutting

BY MARGARET VAN HATTEN

BRUSSELS, April 6

THE EEC COMMISSION, alarmed by the growing Soviet domination of international shipping, has proposed co-ordinated action by member states in an attempt to counter heavy undercutting of freight rates by the Russians in third country trade.

Proposed sanctions would include limits on the amount of cargo carried to and from the Community ports in Comecon vessels.

The Commission today accused the Soviet Union of "aggressive non-commercial behaviour," particularly in third country trade, against which Community

shipowners cannot compete. Commission officials suggest it is able to do this partly because of the virtual monopoly it enjoys in bilateral trade with the EEC. By insisting that most Soviet-EEC trade be allocated to Soviet ships, the USSR has captured 95 per cent of the shipping and hence is under no pressure to keep its rates low in Europe.

State trading (Communist) cargo liners, which operate outside the liner conferences and are therefore not bound by their minimum rates, have already captured 18 per cent of east-bound and 23 per cent of west-bound traffic in the North Atlantic, the Commission says.

Between Northern Europe and the West coast of South America, they account for about 25 per cent of traffic, 20 per cent between the Gulf of Mexico and the Mediterranean, 20 per cent of Europe-East Africa trade, and 12 per cent between Japan and the U.S. West Coast.

Though these percentages are far lower than in bilateral EEC-Soviet trade, the volumes carried are much higher. In the Community's chronically under-utilised cargo liners and idle shipyards, the Commission has proposed setting up co-ordinated Community monitoring procedures to follow the activities of liner operators

of state-trading countries using EEC ports. Should these operators be found to be operating on non-competitive terms, the Council of Ministers would be able to take counter action, such as limiting cargo quantities loaded or unloaded in EEC ports.

Although several member states already have individual legislation providing for such action, the Commission feels action at Community level is needed to overcome competition between different EEC ports which the USSR has, up till now, been able to exploit.

The proposals will go before the Council of Transport Ministers on June 12.

Europe house finance plan

BY OUR FOREIGN STAFF

EARLY IN 1979 the EEC Commission hopes to present a proposal to create a Europe-wide cross-border lending for housing, finance market. Mr. These, he admitted, were not Christopher Tugendhat, the Commission responsible for financial institutions, said in London Council of Ministers passed last yesterday. He was speaking at a U.K. Building Societies lunch.

Mr. Tugendhat said the legislation, which should be short and

simple, was needed to meet the specific problems in regulating cross-border lending for housing, finance market. Mr. These, he admitted, were not Christopher Tugendhat, the Commission responsible for financial institutions, said in London Council of Ministers passed last yesterday. He was speaking at a U.K. Building Societies lunch.

Technical problems included a common definition of housing, which should be short and

French military advisers sent to reinforce Chad

BY DAVID WHITE

PARIS, April 6

FRANCE HAS been reinforcing its military presence in the African Republic of Chad over the last few weeks following territorial gains by anti-government forces in the north of the country.

It was confirmed here that France now has almost double its original contingent of 310 military advisers, who were sent to Chad under a 1976 bilateral defence pact.

The agreement was made between Gen. Felix Malloum, head of the regime which overthrew President Tombalbaye in April 1975 and the then French Prime Minister, M. Jacques Chirac.

The Defence Ministry here denied France had any combat troops in Chad, following a Press report this morning which claimed that the equivalent of a battalion of French troops was now deployed there.

Observers here, however, believe the accord is as fragile as the one signed a few weeks earlier between Gen. Malloum and one of the rebel leaders, M. Hissene Habre.

Prolonged fighting in northern Chad appears to have given rebel forces control of the region around Faya-Largeau, a strategic air base. In January, Frolinat forces claimed to have shot down a transport aircraft, killing three French air force personnel.

Rebels also captured a young Frenchman and a Swiss who were on a hitch-hiking tour through Africa. Their capture came a year after the release of Madame Francoise Claustre, a French archaeologist who was held by Frolinat for 33 months.

Some 200 extra personnel, mostly paratroopers, have however, been sent out to help the increasingly vulnerable government forces. The men are engaged in training Chad's army and supervising the use of

French weapons and aircraft.

Le Monde newspaper said that about 100 men had been sent to the capital N'Djamena and a further 50 to the town of Abeche near the Sudan border.

President Malloum was reported to be in the Sudanese capital Khartoum today for further discussions on peace efforts.

The Libyan Government, which supports the armed rebel movement Frolinat, announced last month that a cease-fire had been reached after talks in Libyan territory between the Chad government, Frolinat, Libya, Egypt and Niger.

Long way to go in Dutch wage round

By Charles Batchelor

AMSTERDAM, April 6
MORE THAN 1m of the 1.6m Dutch workers engaged in negotiations to ratify 1978 wage contract have still not settled after more than four months of talks.

The groups which have not yet reached agreement include 450,000 metal workers, 70,000 textile and clothing workers and 30,000 employees at Unilever and the steel manufacturer Hoogovens.

Provisional agreement on a contract for 65,000 workers at the Philips electrical group was reached after an 18-hour negotiating session earlier this week.

In a strong criticism of some of the unions, the largest employers' federation, the VNO, said the major obstacle of agreement lay with the industrial unions. Negotiations have gone much more smoothly with the construction, foodstuffs, transport and service industry unions, it said.

Italy 'not opposed' to EEC entry by Greece

Mr. Constantino Karamanlis, the Greek Prime Minister, said yesterday he had found no opposition from the Italian Government to the Greek membership of the EEC, writes Paul Betts in Rome. The statement followed talks with Sig. Giulio Andreotti, the Italian Prime Minister. Mr. Karamanlis is on a 24-hour working visit to Greece as part of a broader European tour to seek support for Greek membership of the EEC.

Greece is currently hoping to obtain full EEC membership by 1980. But while Italy at present feels that enlargement could help reduce substantially the imbalances in respect of the northern block of EEC member states, it is also concerned about the possible threat these new Mediterranean countries could pose to its economy, in particular the agriculture of Italy's south.

Socialist chief re-elected

The Italian Socialist Party's central committee yesterday re-elected its moderate leader, Sig. Bettino Craxi, as party secretary. Reuter reports from Rome. Sig. Craxi has supported moves to bring the Community Party into a new emergency government and to share responsibility for unpopular austerity policies, but has criticised the Communists for failing to reject the policies of their comrades in Eastern Europe.

Bombings in Rome

At least five bombs exploded in Rome early yesterday, damaging a city centre branch of the Bank of Italy and a suburban car showroom. Reuter reports. Other bombs blasted apart three parked cars.

N. Sea workers' tax

British offshore oil and gas operators working in the Norwegian sector of the North Sea continental shelf will become liable to Norwegian taxes under an agreement between the two Governments. Their British employees will be similarly affected. Britain will have reciprocal rights regarding Norwegians operating or working in the British sector.

Portuguese strike

Portuguese civil servants struck for the second time in a month yesterday over pay grievances but called off threatened demonstrations outside Parliament during a budget debate. Reuter reports from Lisbon. A spokesman for 23 civil service unions, representing 300,000 workers, said the demonstration had been speeded because of an official ban and to avoid clashes with police. Portugal's 100,000 teachers decided against joining in the nation-wide strike called by the civil servants.

Brezhnev tour

Soviet President Leonid Brezhnev, who has toured Siberia by train for the past ten days, arrived in the Far Eastern port of Vladivostok yesterday, according to agency reports from Moscow.

Portuguese industry warns on deflation

BY JIMMY BURNS

LISBON, April 6

THE CONFEDERATION of Portuguese Industry (CIP) has warned the Government that its deflationary policies will result in increased unemployment and not necessarily in a reduction in the current annual trade deficit.

In a brief document made available on the first day of parliamentary debate on the budget and general economic plan for 1978, CIP states that the proposed reduction in the current trade deficit "implies an exaggerated reduction in imports—6 per cent in real terms—which is incompatible with the growth that is expected in exports and investment."

The restriction of credit included in the Government's policies, the document adds, will threaten the survival of many companies, which will make a rise in the level of unemployment almost certain.

The Confederation, which represents 36,000 private com-

panies (many of which are small) and accounts for more than 85 per cent of Portuguese exports, seriously questions the sincerity of the present Government's promise that the private sector is about to become the main stimulus of the economy.

In a thinly veiled reference to the large nationalised petrochemical complex of Fine Sines, the document urges the Government to abandon "those ambitious and potentially ruinous projects in which the public sector is involved," and to give clear unequivocal rules for the restructuring of the private sector in the Portuguese economy.

Meanwhile, this afternoon, the Victor Constantino, Minister of Finance, opened the debate on the Budget and Government plan, and admitted that differences between the Government and the International Monetary Fund over the level of increase in the bank lending rate were still persisting.

Suarez appeals for a political truce

BY OUR OWN CORRESPONDENT

MADRID, April 6

IN HIS FIRST speech to the Spanish Parliament this year, Sr. Adolfo Suarez, the Prime Minister, appealed to all political parties to put aside party politics until after the new democratic constitution was approved.

The Prime Minister limited the constitution, which replaces Franco's laws, must be his former Economics Minister, Sr. Enrique Fuentes Quintana, had resigned. But he did not say why he had found it necessary to change four other Economic Ministers at the same time.

The Prime Minister said his new Government meant that the Moncloa Pact with the parties would be even more scrupulously adhered to. The Left claims that the Government is backing down on some points like taxation.

After the constitution was approved a more normal political life would begin, he said, but until then he asked for patience.

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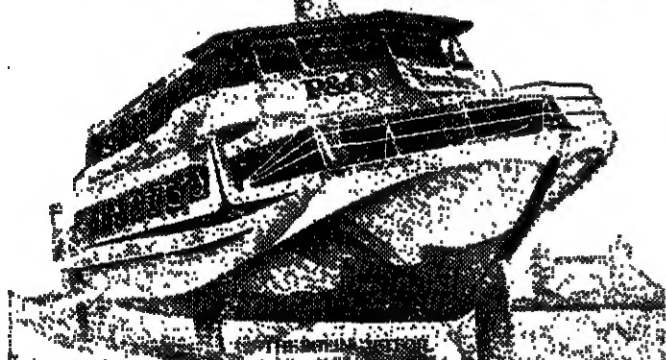
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Sea talks move

A procedural deadlock which has blocked all work on negotiating five issues in the third United Nations Conference on the Law of the Sea, was overcome on Thursday, David Egil writes from Geneva.

A vote narrowly confirmed Mr. Hamilton Shirley Amerasinghe of Sri Lanka as Conference chairman despite the contention, essentially from Latin American countries, that he could no longer fulfil this function as he was no longer a member of the Sri Lanka delegation.

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AMERICAN NEWS

No gold sales currently planned by Washington

BY DAVID BELL

THE U.S. TREASURY reiterated today that the U.S. has no plans to sell any of its \$500n-worth of gold "right now," but it noted that the administration "is continuing to re-assess the possibility of doing so" at some point in the future.

Today's statement followed some off-the-cuff remarks last night by Mr. Anthony Solomon, the Assistant Treasury Secretary for Monetary Affairs, who told reporters that the U.S. has no plans to sell any gold at the moment. His comments came after a meeting between Mr. Michiya Matsukawa, the Japanese Deputy Finance Minister, and Mr. Michael Blumenthal, the Treasury Secretary.

Mr. Matsukawa, who was sent to Washington by Mr. Takeo

Fukuda, the Japanese Prime Minister, in advance of the Japanese leader's visit here later this month, said that "no concrete decisions" were taken at the meeting. Mr. Solomon described it as "very useful in view of the whole monetary situation."

Yesterday's comments about gold coincided with the latest gold auction held by the International Monetary Fund. This was the first sale to be held after the formal ratification of the IMF's articles of agreement and some interest therefore centres on the list of successful bidders which was due to be published later today.

The London price of gold climbed today (to close at \$180) on Mr. Solomon's comments.

WASHINGTON, April 6.

Yesterday's auction by the bid price method resulted in an average price for the 424,800 ounces sold of \$177.92 with successful bids ranging from \$177.61 to \$180.26. A total of 1,367m. bids were received and the \$70.6m. raised for the IMF's trust fund for developing nations brings its total to \$1.245bn.

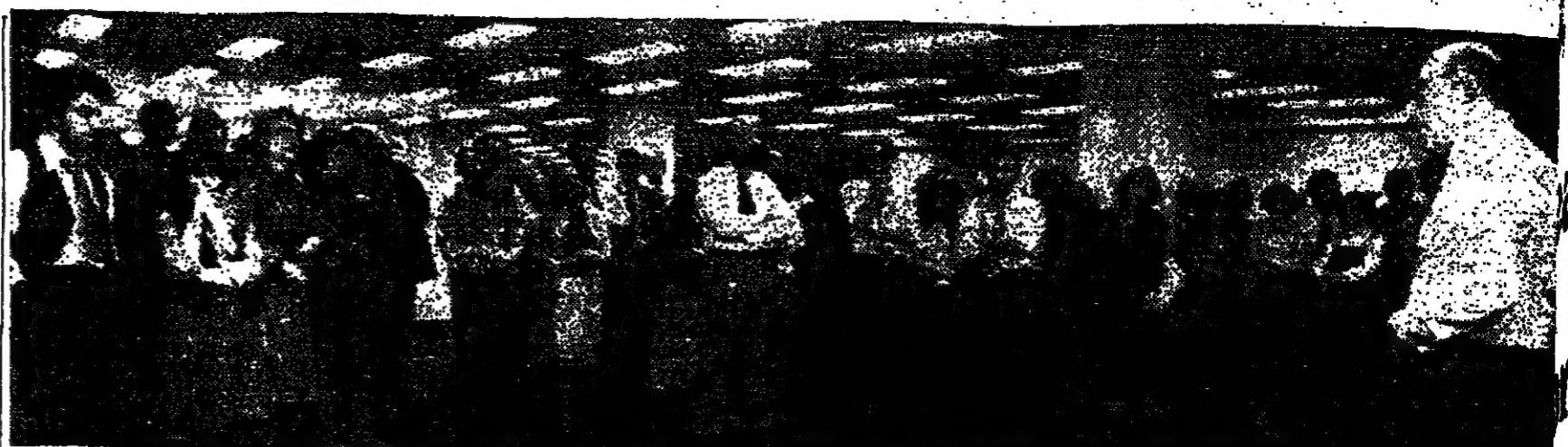
Despite the official U.S. insistence that no gold shares are currently planned by the administration, there were reports this morning that the U.S. is toying with the idea of emulating the IMF and selling small amounts of gold perhaps at regular monthly auctions as the Fund does.

However, it is far from clear what such sales would achieve since the amounts involved would be relatively small and would have little effect on the dollar.

Just before he left office, Dr. Arthur Burns, former chairman of the Federal Reserve, said that the U.S. should announce that it was prepared to sell all the \$500n. of gold in its reserves as part of a concerted scheme to stop the slide in the dollar. But many administration officials are wary of such a scheme lest it prove insufficient and leave the U.S. even more "exposed" than it feels at present.

Nevertheless, it has been U.S. policy for a long time that American gold should be sold from time to time to do sell gold. The U.S. has sold gold formally on only two occasions, both in 1975, the year in which U.S. citizens were permitted once again to own gold.

Michael Blanden adds: The gold price reached a high point of \$182 an ounce in London dealing yesterday, with demand from the Continent in evidence after the satisfactory result of the IMF auction. Later in the day, however, the price slipped back due to uncertainty over U.S. intentions, with U.S. newspaper reports that there could be sales in the reserves—making the year-end total 11 per cent. higher decrease is expected to be off-balance that at the end of Decem-



Publisher Leonard Saffir breaking the news to the staff of The Trib that their paper will cease publication because it was impossible to carry the expense anymore.

The Trib closes down

BY JOHN WYLES

THE DEMISE of The Trib, the New York daily newspaper which was started less than three months ago and ceased publication yesterday because of falling readership and escalating losses, surprised nobody. But it disappointed many, even among those who were not among the 140 Trib employees. A hand-

somely produced tabloid, its main failing appeared to be that it looked too little like a newspaper and too much like a daily magazine. This was probably too radical an alternative to the two morning newspapers in the city, the New York Times and the Daily News, and the afternoon tabloid the New York Post. Hopes that these rival papers would be halted by production strikes had kept the Trib publishing for the past week. The

owners of the newspaper had thought that The Trib would have no trouble establishing itself when the only newspaper on the streets. But the prospect of a strike at the other three newspapers has receded, and so January 9. The Trib's Board of directors decided yesterday to close the newspaper.

Mr. Leonard Saffir, editor-in-chief and publisher, said that the newspaper would have needed another \$1m. to stay alive, and "close to \$5m." had strikes had kept the Trib publishing for the past week. The

business community which had behind The Trib and dominated its day-to-day affairs. Within three days of its birth, Mr. Saffir, chairman of the Associated Newspapers in Britain, showed interest in acquiring a news agency material and not notably successful in bringing exclusive news. Its first page story that Mr. David F. the television performer, helping Mr. Richard Nixon, rewrite his memoirs became an embarrassing cause célèbre. The David Frost in question was an employee of Mr. Nixon's, Babers.

Many of the senior editor staff were mature and experienced in newspaper journalism. The editor was John Denson, aged 74, a former editor of Newsweek magazine and of the deceased New York Herald Tribune. The paper relied heavily on news agency material and not notably successful in bringing exclusive news. Its first page story that Mr. David F. the television performer, helping Mr. Richard Nixon, rewrite his memoirs became an embarrassing cause célèbre. The David Frost in question was an employee of Mr. Nixon's, Babers.

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Smaller price index rise

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, April 6.

U.S. WHOLESALE prices rose much more modestly in March than in February, in part because the supply of food was facilitated by better weather.

The Producer Price Index for Finished Goods—successor to the old wholesale price index—went up by 0.8 per cent. (seasonally adjusted) last month, compared with 1.1 per cent. in February. The January rise was also 0.8 per cent.

Food prices in the month rose by 0.8 per cent., considerably below the 2.8 per cent. of February. Other goods went up by 0.5 per cent., about the average level of the last six months.

Nevertheless, the slight improvement in the inflationary picture last month, which had also been mirrored at the consumer price level, is unlikely to relieve the pressure on the Carter administration to take new anti-inflationary measures.

President Carter, according to the White House, has promised to make a major address on methods, play its part in controlling price increases.

venue for this appears to be a conference of newspaper editors due to take place in Washington on Tuesday.

The most likely approach will probably be a series of measures aimed at specific sectors. Mr. William Miller, the new chairman of the Federal Reserve, said in an interview in the New York Times today that "all government policy makers" were agreed on this.

Mr. Miller said that there was a limit on what monetary policy alone could do in combating inflation. In his view, the Administration's programme should contain three basic elements: action by the federal government to curb inflation in those areas where it had undeniable influence (such as the pay of government employees); a commitment to hold the budget deficit in the next fiscal year, beginning in October, at no more than \$80bn.; and insistence that the private sector, through voluntary action, play its part in controlling price increases.

Record reserves in Brazil

BY DIANA SMITH

RIO DE JANEIRO, April 6.

THE BRAZILIAN Central Bank reported that the foreign exchange reserves on December 31, 1977, totalled \$7,236bn.—the highest ever.

In November 1977, foreign exchange reserves fell to \$5,995bn., because the Brazilian government stopped the entry of loans in foreign currency. In order to reduce their effect on the expansion of liquidity which was occurring at the time.

The December rise of \$1,241bn. in the reserves—making the year-end total 11 per cent. higher—was due to the fact that at the end of Decem-

Mexican freed after payment

By Our Own Correspondent

MEXICO CITY, April 6. A CASH payment of \$400,000 has secured the release from prison of a former Mexican Transport Minister, Sr. Eugenio Mendez Durazo, who was arrested on March 21, and accused of embezzling that sum while in office under former President Luis Echeverria.

By paying the cheque to the Ministry, Sr. Mendez reduced the possible penalty he faces to make himself eligible for bail, which he has been granted.

When he emerged from prison last night, Sr. Mendez rejected any suggestion that the payment amounted to an admission of guilt. He said that he was innocent and would prove it, and that his only fault had been in failing to supervise his subordinates in the ministry.

The release of Sr. Mendez leaves two other prominent figures of the Echeverria administration (which ended in 1976) behind bars awaiting corruption trials. They are former Agrarian Reform Minister, Sr. Félix Barra Garcia, accused of extorting half the compensation money that ministry was paying an expropriated farmer, and Sr. Alfredo Rios Camarena, accused of embezzling the funds of a tourist development which he headed.

Despite official denials, the arrests are widely believed here to reflect a power struggle within the long-ruling Institutional Revolutionary Party before its summer congress. Few Mexicans appear to believe that the Government is any more than its predecessors, will really try to stamp out corruption.

Canada poll date debate

BY VICTOR MACKIE

OTTAWA, April

THE CANADIAN Cabinet met yesterday to decide the date of the next budget and to examine possible June dates for the general election.

The latest public opinion poll shows the Liberals have increased their support by two points. The Conservatives have dropped two points and the New Democrats held their ground. The number of undecided voters has risen from 35 to 38 per cent.

All three parties are expressing optimism about their standing with the electorate. Liberals attending their regular weekly caucus emerged stating that the increase in the party's popularity shown by the latest Gallup Poll.

The Progressive Conservatives, the official opposition, following yesterday that the Conservative Government has no intention of imposing foreign exchange controls in the state of the economy and the weakening dollar would help them in the election. New Democratic Party members were pleased their party had held its 17 per cent share in the poll.

Mr. Jean Chretien, the Finance Minister, told the Commons yesterday that the Government has no intention of imposing foreign exchange controls in the state of the economy and the weakening dollar would help them in the election. New Democratic Party members were pleased their party had held its 17 per cent share in the poll.

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designing... put in foundations while our engineers are working out acoustic finishes... get in the bricks before the colour of the tiles in the loo is established.

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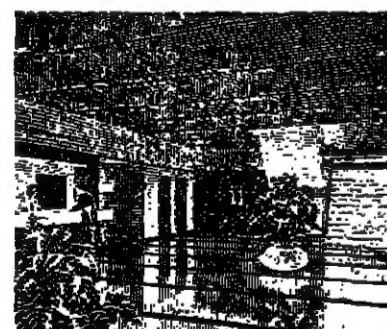
on your behalf by a hard-headed businessman, whose job it is to treat you not as a client — but as a customer.

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The buildings shown here are a handful of those we've built for dozens of satisfied customers — all equally important, equally valuable to us. For detailed case-histories, or facts and figures on the savings you make with Lesser Design & Build, phone Mike Barracough on 01-570 7755.



Crest Hotels Europe Headquarters building at Banbury.



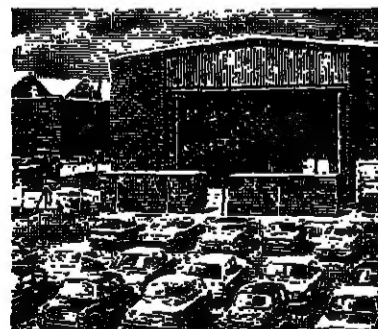
British Mail Order Corporation Reception area at Preston Headquarters of this GLS company.



Fibons Pharmaceutical Head Office at Loughborough.



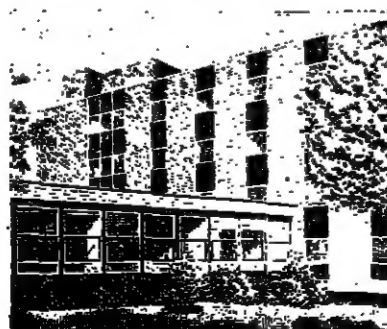
F.W. Woolworth & Co. Store at Burnley.



Plessey Radar Production building, Cowes, Isle of Wight.



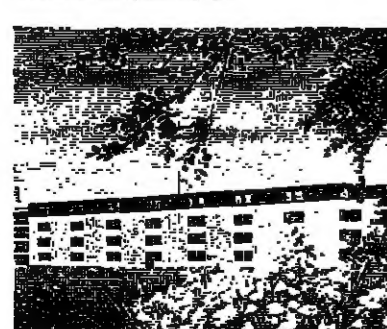
Dunlop Social Centre, Coventry.



Arthur Guinness Son & Co. Office building at Park Royal Brewery.



United Biscuits Offices at Osterley, Middlesex.



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APOLLO

Edited by Denis Sutton

The world's leading magazine of Arts and Antiques

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The war that never ends

We British are a peaceful people. When a war is over we like to consign it to the history books — as forgotten. But for some the war is on. The disabled from both World Wars and from lesser campaigns, now too easily forgotten: the widows, the orphans and the children — for them their war lives on, every day and all day.

In many cases, of course, there is help from a pension. But there is a limit to what any Government can do.

This is where Army Benevolence steps in. With understanding. With a sense of urgency... and with practical, financial help.

To us it is a privilege to help these brave men and women, too. Please will you help us to do more? We must not let our soldiers down.

The Army Benevolent Fund for soldiers, ex-soldiers and their families in distress Dept. FT, Duke of York's HQ, London SW3 4SP

Now, from Crown Life, unit-linked life assurance.

Nearly a million people are insured with Crown Life.

For them - and for you - Crown Life's new unit-linked plans offer extra choice, extra investment, savings and protection opportunities.

A major force in life assurance offers new weapons against inflation.

Crown Life was set up in Canada in 1900. Operating through over 200 branches, Crown Life today serves nearly four million policy-holders throughout the world.

Nearly a million of them are here, in the UK. In fact, almost one British household in every 18 relies on Crown Life to help protect it against the uncertainties of life.

Now Britain sees the launch of a totally new range of Crown Life financial services and plans - series of unit-linked life-assurance policies, which together provide a comprehensive, flexible and thoroughly contemporary opportunity to conserve or increase net income or capital.

Why unit-linked? Life assurance has particular relevance to British conditions. It's always been the natural way to save money - but recently it's assumed even greater importance.

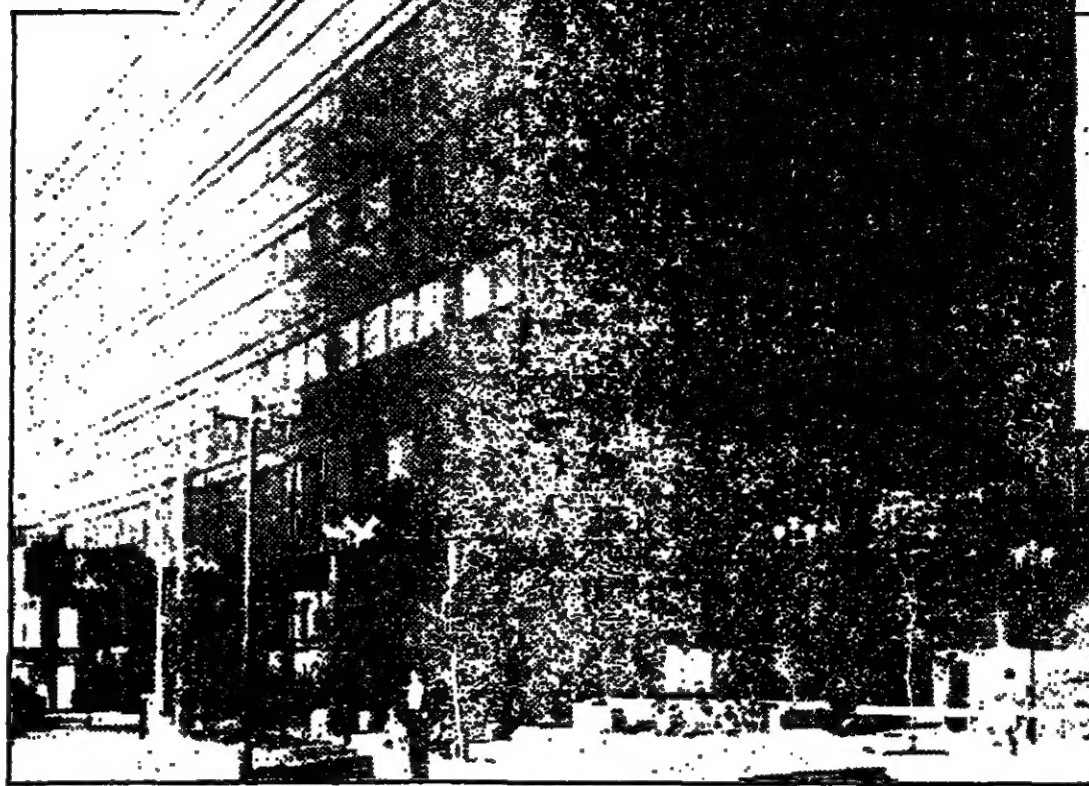
Because the burden of tax has become increasingly heavy, the fact that life-assurance premiums normally qualify for tax-relief has made saving through life assurance increasingly attractive.

And even within a life-assurance company, the funds it invests are taxed advantageously, compared with the way tax is applied to other commercial operations, so that a saver through life assurance often has a double opportunity to minimise the effects of tax.

But British prosperity is subject to an even greater hazard: inflation. Only an active personal investment approach now gives the saver a real fighting chance.

With unit-linking, a direct, personal dimension is added to the professional investment element of life-assurance saving. Crown Life unit-linked life assurance allows the saver to invest his assurance premiums in stocks, shares, property and other securities through a variety of Crown Life investment funds, with advantageous tax treatment.

This combination - unit fund investment for growth in capital and income, advantageous tax treatment, and the traditional guaranteed assurance cover against emergencies - offers real long-term protection against the uncertainties of life and the only too-certain effects of inflation.



Crown Life House, Woking, Surrey - opened in Jubilee Year as a symbol of Crown Life's commitment to long-term growth in a prosperous Britain.

Thorough, dynamic, professional - the Crown Life approach.

It's taken over two years for Crown Life to set up this new range of financial and investment services.

We began by researching the range of investment opportunities available, to identify those which offer the best combinations of growth and security.

The outcome is the comprehensive range of eight funds described.

The next task was to develop life-assurance policies which would allow people to invest their premiums in the most contemporary, yet secure, manner.

And finally, we've set up a separate company to deal with the specialist requirements of these special policies.

This is the Crown Life way of doing things. Three years ago, for instance, a specialist UK subsidiary, Crown Life Pensions Limited, was launched to handle Group life and pensions business. That company has been outstandingly successful. Small, specialist, dynamic, it has been able to respond very rapidly to the needs of the public and changing conditions. It has been very innovative in the devising of private pension schemes for small companies, as well as for Directors and the self-employed.

The new unit-linked company, Crown Life Assurance Company Limited, has a paid-up capital of £2m. It combines the Group's assurance and investment experience (built up since the beginning of the century) with a policy of active investment management. The Crown Life investment fund managers are supported by Barclays Bank Trust Company, acting as advisers on investment. Barclay Trust is carrying out continuous research into investment and economic trends in the UK and throughout the world. So two expert teams are working together to produce the best results possible for you.

Join the million people looked after by Crown Life in the UK

There's one other guideline to add to the five above: choose a life-assurance company which is big and well-established, and has a first-class record.

The Crown Life Group of Companies has these qualities, and provides a combination of dynamism and responsibility.

Any investment, of course, can have its ups and downs, and unit-linked assurance is not for short-term investors. It is intended for people who can invest their premiums for 10 years or more. The value of units may well go down from time to time. But in the long term, professionally-managed funds of the type described have shown satisfactory growth.

Crown Life Assurance Company Limited offers professional investment management, a wide range of funds and a comprehensive range of plans to meet most protection and investment needs. If you'd like to know more about individual plans, or if you'd like a copy of our booklet, which explains Crown Life unit-linked life assurance without all the jargon normally found in insurance policies, please complete and post the coupon below.

Crown Life Group of Companies
Crown Life House, Woking, Surrey, GU21 1XW.
Tel: Woking (048 62) 5033.

Where your money works - the funds.

To develop a contemporary investment programme, it is important to be able to spread risk while taking informed decisions on the growth prospects of all types of investments.

The eight Crown Life funds offer a wide choice, and allow us to tailor plans and policies to individual requirements.

In particular, the Distribution Fund's unique investment policy matches the needs of many investors to increase net spendable income, without the necessity of drawing on capital in the end.

Some plans allow the investor to manage his own portfolio, by switching money from fund to fund. Others allow him to leave the investment management entirely to us. He can follow the performance of chosen funds daily in the national press.

These are the funds.

The Equity Fund
This is invested in a wide range of British ordinary shares and has the aim of producing growth in capital and income in the long and medium term.

The Property Fund
Land and property are always a good long-term investment. This fund gives access to direct investment in real property and property shares. The properties will be valued regularly by independent professional valuers.

The Investment Trust Fund
Investing in Investment Trusts, the fund achieves an enormous diversification and spread of risk, and also taps the skills of investment trust managers throughout the UK.

International Fund
This fund provides the opportunity to invest in overseas shares and also to make full use of currency fluctuations.

The Fixed Interest Fund
This fund is invested in securities which pay a fixed rate of interest until a pre-stated redemption date, or until sold at the market value at the date of sale. The performance of this fund will depend on an active policy of buying and selling fixed-interest securities by the investment managers.

The Money Fund
This is primarily a short-term home for investment. It allows the investor to move to another fund, and is invested in bank and interest-bearing deposits. Money Fund units are guaranteed against a fall in price.

The Distribution Fund
This is a special fund which is constructed to aim at a net annual income of 5% of the original premium (which is the maximum income allowed tax-free), and growth in the original investment. It is only available for lump-sum investments of £5,000 or more, from which the 5% tax-free income is withdrawn, leaving capital untouched and free to grow.

The Managed Fund
This fund is invested in the whole range of investment vehicles according to the view of the investment managers as to the spread of types of investment that is most suitable at any particular time. It is an ideal fund for the regular saver and is for consistent, smooth, long-term growth in capital and income.

It is important to note that none of these funds invest in any of the other funds - the performance of each is independent of the performance of the others.

How you invest - the plans.

The way your investment pays off is up to you. The four plans meet a great range of needs with a wide choice of methods. Each, of course, has tax benefits, but otherwise they're widely different.

The Protection Plan

For the family man who needs maximum assurance protection until the children leave home, and thereafter wants to accumulate capital for retirement. There is the normal tax relief on the premiums.



Crown Life offers a wide choice of funds and plans, all of them representing first-class investment opportunities. The principle on which the Distribution Fund, in particular, is constructed, and the choice of Income or Accumulation Units, offers the lump-sum investor an opportunity for increasing spendable income without touching capital which is, so far as we are aware, unique.

Method of payment
Regular monthly payment up to age 65. (Minimum £5 per month.)
Insurance content
Full cover to age 55 (amount depends on premium). Built-in protection against sickness and accident. Optional accidental death benefit, extra life benefit, mortgage protection, family income benefit.
Investment content
Premiums invested in the Managed Fund may be switched at age 55 to other funds. Good-value way of building eventual lump sum.

The Savings Plan

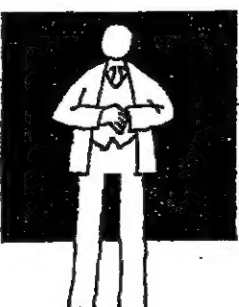
Designed to give maximum capital growth, without losing normal tax-relief on the premiums.



Method of payment
Regular monthly payment for 10 years or more. (Minimum £5 per month.)
Insurance content
Valuable but limited life assurance. Built-in option to increase premiums to match increased ability to save. Optional accidental death benefit, waiver of premium benefit, extra life benefit, mortgage protection, family income benefit.
Investment content
Premiums invested in the Equity Fund, the Investment Trust Fund, the Property Fund (all switchable), or the Managed Fund. If a fund other than the Managed Fund is chosen, the investment may be switched between the three funds. Good-value way of achieving a high lump sum.

The Investment Bond

This is for the investor with a lump sum of £500 or more, who requires capital growth, income or both.



Method of payment
Single premium payment of £500 or more.
Insurance content
A multiple of the bid (i.e. selling) value of units, decreasing as the investor grows older.
Investment content
The premium may be invested in any of the eight funds.

If you choose the Managed or the Distribution Fund, later switching between funds is not generally available. However, if you choose from the other six there is complete flexibility of switching between those six: choice of income or accumulation units. Income is paid from dividends on underlying assets leaving capital untouched and free to grow. Accumulation units grow by way of automatic reinvestment of net income as well as capital, and allow income to be drawn by encashment of units. Full details on application.

The Annual Premium Bond

For the hard-pressed higher-rate taxpayer. A chance to protect capital from tax by investing for 10 years or more.



Method of payment
From £250 per annum upwards.
Insurance content
Valuable but limited life assurance. Optional accidental death benefit, waiver of premium benefit, extra life benefit, mortgage protection, family income benefit.
Investment content
Premiums invested in any of the funds except the Distribution Fund. Switching between funds is allowed unless you select the Managed Fund. Low charges. High investment allocation. After 10 years income can be paid from dividends on underlying assets leaving capital untouched and free to grow.

Crown Life unit-linked life assurance: flexible, dynamic, convenient.

It's clear that an effective savings policy ought to take account of these five guidelines:

1. it should provide an opportunity for investment in real sources of growth - equities, property, and other securities without the normal high costs to the individual;
2. such investment must be professionally managed;
3. it should be widely spread to minimise risk and maximise opportunity;
4. it should make full use of any means available to obtain favourable tax treatment;
5. it should not ignore the value of guaranteed life-assurance protection.

In deciding your investment strategy, how much emphasis you place on any one guideline at the expense of the others is up to you. But you shouldn't leave any of them out. If you do, you're not making the most of your hard-earned savings.

Above all, it's the life assurance element which provides two important ingredients: peace of mind, with guaranteed protection; and the favourable tax treatment which gives a built-in advantage compared with other methods of investing.

Life-assurance also offers a convenient package. Investment in unit-linked life assurance is just as easy as taking out a life-assurance policy - which is exactly what it is. Yet unit-linked life assurance can cater for an astonishingly wide variety of individual needs, as the plans and options described on this page demonstrate.

Finally, unit-linked life assurance enables you not only to select your investment, but also to see at any time exactly how it is performing.

Fund performance is published daily in the national press. You know where your money is, and you can see how hard and successfully it's working.

Unit-linked life assurance from Crown Life

Please send me
☐ 'Unit-linked life assurance from Crown Life' - an introduction to unit-linked life assurance in easy-to-understand language.

Name (please print)

Address

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Crown Life

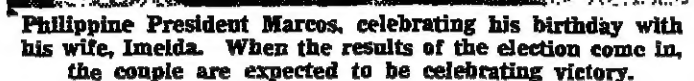
GROUP OF COMPANIES

The outcome is unlikely to have much effect

BY OUR MANILA CORRESPONDENT, APRIL 6

Mr. Marcos has not only been making numerous speeches, he has been releasing Government funds and giving Government employees wage increases to woo

Running as Lakas Ng Bayan (People's Power) or Lakas, the Filipino word for fight, the



only in central Philippine islands where there are opposition groups who generally, however, criticize local candidates but not the martial law administration. A common theme in both Mr. and Mrs. Martos' speeches are accusations that the Laban can-

the opposition has made good use of this in the streets, they have not been as successful in the Government-licensed press and broadcast media.

By a Special Correspondent

Prisoners were later released on the direct orders of Chairman Hua Kuo-Feng following the purge of the Gang.

BY KENNETH RANDALL

dispute on guerillas

BY OUR FOREIGN STAFF

A DISPUTE has broken out a key role behind the scenes between Lebanon and Syria over moves led by Mr. Maher, whether the forces of the Riyad, the Secretary-General, Palestinian guerrillas or of Israel, the Arab League, to rally support.

Death sentence urg

BY QUENTIN PEELE

Rhodesia internal deal

BY OUR OWN CORRESPONDENT

West's peace bid starts

LUSAKA, Apr 11.—(P.M.)—The British Envoy Mr. John then fly to Salisbury. He arrived from London to Johannesburg for a p

at the start of a fresh Saturday meeting with Western effort to end the Premier, Ian Smith's terrible war in Rhodesia. three black leaders He told reports he planned to be has signed an internal today with Mr. Stephen ment. ment. The aim of the mission w, the U.S. Ambassador eighth Western peace sh to mbia, before the two men fly southern Africa in a ya to Monrovia tomorrow to meet gun

to set up a two-phase con-
reviving Anglo-American
posals for an end to the s-
old war.



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مكنا من الأهل

U.K. backs new £15m. Brazil loan

The Export Credits Guarantee Department has guaranteed a £15m. loan that Morgan Grenfell, on behalf of a syndicate of banks, has made available to Aero Minas (Acominas) or Brazil. A £15m. loan was announced in January last year.

The new loan will help to finance contracts awarded by Acominas to Davy Ashmore International for further plant for the integrated iron and steel complex, Ouro Branco in Minas Gerais.

Under existing contracts, Davy Ashmore will be responsible for the design, supply of plant and equipment, supervision of erection and commissioning for a blast furnace, coke ovens and a blast furnace and co-ordination of all European supplies for the complex.

The department has also guaranteed a £5m. line of credit which National Westminster Bank has made available to the Romanian Bank for Foreign Trade. The bank will enable Romanian buyers to place orders in the U.K. for capital plant and equipment.

Shorts sales record

Short Brothers, the Belfast-based aerospace company, has finished this year's first quarter with record sales of its wide-bodied SD 330 Comanderliner. The 12 new orders since January 12th, with spares, nearly £2m. Total orders for the SD 330 are 26, including four options, and Short's regard the potential for 30-passenger aircraft in that category as between 800 and 1,000 worldwide in the next seven to 10 years.

Swiss to cut air fares

The Swiss Civil Aviation Authority has authorised airlines operating in Switzerland to reduce their Swiss Franc passenger tariffs by a further 4 to 17 per cent from May 1, John Wickes, director of Zurich, said. The reduction of the fifth of its kind, is to counter the big differences in air fares in this continent and others resulting from the marked devaluation of the Swiss franc in recent months. On most short European routes reductions will be of 11 or 12 per cent, but 17 per cent for Scandinavia. Transatlantic fares will be down by 14 to 15 per cent.

Fertiliser plant choice

The Commerce of Zagreb, Yugoslavia, has selected Pullman, of Wembley, through its agent, Lohr, to contract to supply process technology, engineering design, and some pre-arranged as well as construction and commissioning advice for a 350-tonne-a-stream-day ammonia plant. Kellogg Continental of Amsterdam, is to supply engineering and procurement services and apply materials and equipment for a 1,500-tonne-a-stream-day urea plant. The units are part of a \$850m. fertiliser complex.

Power for Nigeria

General Electric Company of the United States recently received two separate orders for gas turbines, accessories and related services valued at more than \$6m. from the National Electric Power Authority of Lagos, Nigeria.

Pan Am TriStar finance cover details undecided

BY MARGARET HUGHES

BRITAIN'S EXPORT Credits Guarantee Department (ECGD) has confirmed that it has agreed to provide credit insurance cover for the entire TriStar aircraft order placed with Lockheed by Pan American Airways—not just for the Rolls-Royce share of the contract. But the manner in which this insurance cover will be provided has yet to be decided.

The Rolls-Royce RB211 engines for the 12 TriStars ordered by Pan Am will account for £115m., less than half of the total contract value of £250m. ECGD will be providing a direct buyer credit guarantee for the financing of this part of the contract.

For the airframe part of the contract ECGD is providing only insurance cover against the insolvency or default of the buyer—Pan Am. This it undertakes under the normal insurance underwriting of its business which operates on a self-financing basis.

Insurance cover such as this is normally for contracts undertaken by U.K. companies but is sometimes extended to cover the foreign content of the contract. The insurance cover being provided for the TriStar contract is unusual in that the foreign content accounts for the larger share of the contract.

It is unlikely that the British Government would have agreed to allow ECGD to provide the insurance cover for the entire contract had the Rolls-Royce engines deal not been considered to be in the national interest.

The provision of insurance cover for the entire deal is believed to have been a vital element in securing the Rolls-Royce engines contract. Also

crucial was ECGD's agreement to match the financing terms for the engines side of the deal with those of Rolls-Royce's U.S. competitors.

It is understood that in doing so ECGD has had to bend the rules of the OECD Agreement on export credits for aircraft sales since the loans being offered by the competitors were understood to be for 15 years whereas the OECD Agreement stipulates that the maximum term is 10 years.

The overall arrangement is to the U.K.'s advantage in that the insurance cover gives the U.K. first mortgage claim on the entire aircraft rather than the engines alone should the buyer—Pan Am—default on payment or become insolvent.

The ECGD insurance cover is also being interpreted as an advantage to Pan Am as far as its financing of the deal is concerned. But quite how this will be achieved is far from clear.

Normally the insurance cover is taken out by the supplier, in the first place this covers him against non-payment by the buyer but also helps him to raise finance from the banks by using his ECGD policy as collateral. An extension of this is the direct bank guarantee scheme which provides access to concessional finance for which the exporter pays an additional premium.

However the ECGD scheme is generally confined to U.K. exporters and as such it would only apply to the Rolls-Royce part of the TriStar deal. ECGD is therefore faced with the problem of deciding to whom it should grant insurance cover for the rest of the contract.

Surplus for New Zealand

BY DAI HAYWARD

WELLINGTON, April 6.

NEW ZEALAND achieved its first trading surplus since 1973 when a \$322m. surplus of exports over imports for 1977 calendar year but still suffered a deficit in invisible transactions of an undisclosed amount. The Minister of Trade and Industry, Mr. Lance Adams-Schneider, announced the surplus today and gave details of increases in import licence entitlements for the July to June 1978 importing

year of 7.5 per cent, for consumer goods and 12.5 per cent, for other goods in many terms. Mr. Adams-Schneider said the 1977 breakthrough to a trading surplus did not mean an end of import controls. He said the Government expected further improvement in the trading account balance for 1978 but this would not be maintained without increased export production and vigorous promotion.

Plessey wins £5m. order

PLESSEY Telecommunications has won a five-year contract estimated to be worth £5m. for the supply of electronic private automatic branch exchanges (PABXs) to the National Telecommunications Company (NTC) of Libya.

Among the PABXs being supplied are small business telephone systems of up to 32 lines, the Plessey K1 computer-controlled PABX of between 20 to 100 lines and the new PDX (Private Digital Exchange) up to 800 lines.

The first 36 exchanges will be supplied within the next few

months and with maintenance spares and telephone instruments will amount to over 2400,000 worth of equipment.

As part of the agreement, Libyan nationals will be trained in the installation, maintenance and sale of Plessey products. A team of Plessey specialists will be based at the NTC's headquarters in Tripoli for at least 12 months.

This will be the first time that Plessey Telecommunications of Bedford, Nottingham, has exported its technology along with its products.

Japan plans more foreign investment

TOKYO, April 6.

PROMINENT JAPANESE export industries, whose exports are affected by the sharp Yen appreciation, are increasing direct investment abroad to start or expand local production, the Finance Ministry said today.

The electric home appliance industry and industrial plant manufacturers are particularly active in that area and the motor industry is also beginning to move in that direction, officials said.

To encourage the trend, the ministry has simplified procedures for direct foreign investment from April 1 by requiring investors to submit prior reports to authorities instead of seeking prior approval.

Direct investment overseas by Japanese companies, which declined to \$1,610m. in 1977 from \$1,990m. in 1976, is expected to increase in 1978.

Hitachi said it established a joint venture with General Electric of the United States in February to produce colour television sets and plans to establish another in Mexico for manufacturing large motors. Sanjo Electric said it is increasing colour television production by 10 per cent in its Taiwan subsidiary, Sanjo Manufacturing, and its Taiwan subsidiary, Sanjo Manufacturing, will start producing sound equipment shortly in addition to radios and television sets.

Mitsubishi Electric is planning to establish joint ventures in Nigeria, Venezuela and Iran to manufacture heavy electric machinery. Honda Motors said it has recently become the first Japanese motorcycle maker to establish a manufacturing company in the U.S. and has leased land in Ghent, Belgium, to establish Honda Europe to procure materials and parts in Western Europe.

Mitsubishi said the 30 per cent appreciation of the Yen against the dollar since January 1977 has reduced the cost of Japanese investments overseas. In Yen terms and increased opportunities for local production and procurement of parts abroad.

Correspondent, adds: Exports by the U.K. aerospace industry in February amounted to £128.5m., bringing total exports for the first two months of this year to just over £270m., about £25m. more than the total for the whole of the first quarter last year. Aircraft and parts exports dominated the figures, at close to £178m., and engine exports amounted to about £71m.

Chemical price rises catch on

BY KEVIN DONE, CHEMICALS CORRESPONDENT

INDIVIDUAL PRICE initiatives beginning of the year. That is understood to have succeeded, particularly in Italy.

According to Bayer, prices for titanium dioxide, the pigment widely used in paints, plastics and printing inks, have fallen in the past 12 months to "entirely unsatisfactory levels as a result of competitive pressures and currency losses."

Bayer has incurred considerable losses in that area, as costs have continued to rise. It maintains that even increases of 15 to 20 per cent. will be insufficient to make production profitable again. It says it might have to cut production costs further by reducing its range of products.

In other moves, Union Carbide, the U.S. chemicals conglomerate, is seeking to increase prices of two of its prominent ethylene derivative products in Western Europe by 15 to 20 per cent. And Dow

Chemical, also of the U.S., has followed a lead taken by CDP Chimie of France to raise prices of polystyrene.

Union Carbide wants increases for ethylene oxide and ethylene glycol, used in antifreeze and synthetic fibres. The move has been welcomed by several important producers in Europe but it is not yet clear how many will follow the initiative.

In the long term, the other avenue open to chemical producers to cope with lower prices is better, cheaper technology. Monsanto, the U.S. producer of ABS (acrylonitrile-butadiene-styrene), an important engineering thermoplastic, has announced the development of a low-cost process that should eventually give the advantages of lower capital costs with reduced energy, feedstock and labour costs.

Forecast of U.S. trade deficit adjusted

CHICAGO, April 5.

THE U.S. Assistant Commerce Secretary, Mr. Frank A. Weil, said today, he expects the U.S. trade deficit for the early months of 1978 to be higher than in the latter months, with the full year's total reaching the 1977 level of \$20.6bn.

He said in a statement to clarify his remarks at a Press conference here that the record February deficit of \$4.5bn. "may be an aberration" and added that the deficits are likely to remain near the January level for the next few months.

At the news conference he said the deficits in the next few months were expected to show little change from the February figure.

The size of the U.S. trade deficit, Mr. Weil said, was a very serious matter. "The dollar is in trouble, import prices are rising rapidly, inflation is gaining momentum, and protectionist pressures are mounting."

Mr. Weil said that it is increasingly evident that the U.S. should try to meet the problem of its trade deficits "head on."

"What is needed, in addition to other measures," Mr. Weil said, "is a national export policy. Such a policy is being developed by the Carter Administration."

The International Development Association (IDA), an affiliate of the World Bank, has announced the approval of a credit of \$126m. to India.

Agencies

Swedish car sales still on way down

BY JOHN WALKER

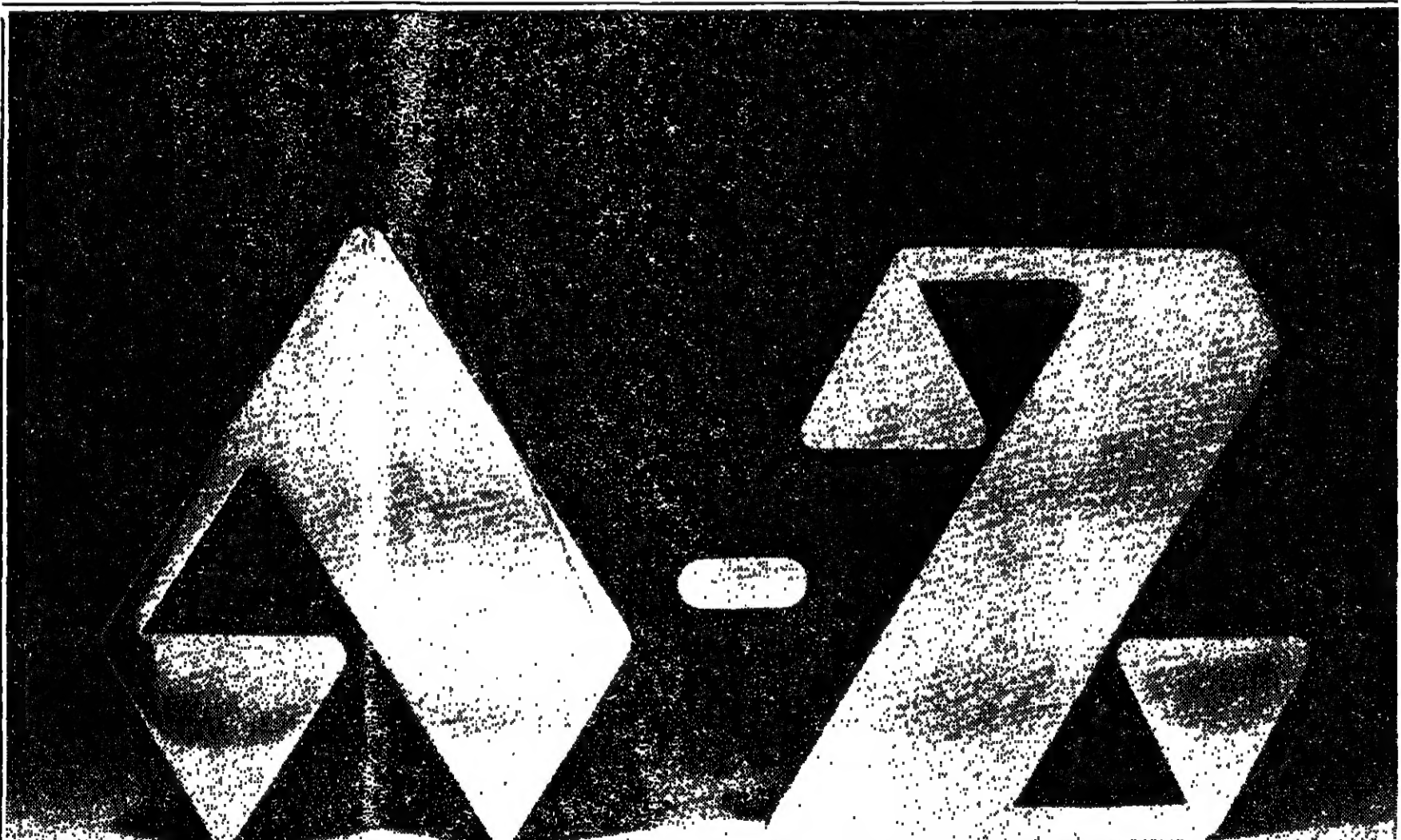
STOCKHOLM, April 6.

NEW CAR SALES in Sweden during March continued to show a decline after the downward trend of January and February.

The drop during the first three months of this year amounted to approximately 20 per cent, at 44,887 units, compared with 65,449 in the same period in 1977, according to the latest report from the Swedish Association of Motor Manufacturers and Dealers.

The drop in March was about 20 per cent, compared with the same month last year, and the same month last year, and the trade is hoping that slide will be halted now that spring is nearly here. However, another price increase in petrol is on the way this month and company cars used for private journeys will be subject to a special tax on the user.

Saab sales for the first three months totalled 6,654 cars, compared with 8,052 in the corresponding period last year, a drop in the market share from 14.7 per cent, to 12.3 per cent. Volvo sales amounted to 10,302 units, compared with 15,573 cars in the same three months in 1977.



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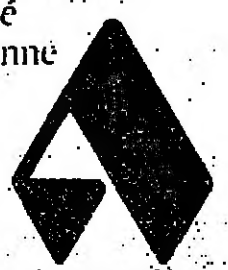
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Barclays is the Abecor Bank in Britain.

Associated Banks of Europe Corporation



Poland alleges protectionism

BY CHRISTOPHER BOBINSKI

WARSAW, April 6.

OLSH LIGHT Industry Deputy Minister, Wieslaw Szymczak, has criticised Western countries for protectionist policies and said the only response could be to balance trade by cutting imports.

Mr. Szymczak declined to give details of the 1977 trade figures or his ministry, which is responsible for textile, clothing and leather goods production but assured foreign journalists that there was a deficit in trade with the hard-currency countries.

Only co-operation agreements, mainly with West Germany and other DM20m. in 1977, were unaffected by quota restrictions, he said.

A similar alarm was sounded last month by Mr. Starzynski, Deputy Director of Textilmex, the main Polish clothes and textile foreign trade organisation. "If we do not come to some kind of agreement then we must have to limit our imports," he said.

According to Mr. Starzynski, the company exported goods worth \$US400m. to the West last year and protectionist measures are costing them an estimated \$US60m. to \$US80m. a year. Textilmex's total exports last year came to foreign currency totalling \$2.7bn. (\$800m.) with 44 per cent of those going to the

Comecon countries. The company's imports in 1977 were worth foreign currency Zlotys2.6bn. (\$780m.), 33 per cent from Comecon countries. Three-fifths were raw materials or semi-finished products, the rest finished articles.

Clothes imports from the West and Third World countries in 1977 cost \$US44m. As for light industry as a whole, four-fifths of production goes to the home market and of the rest, 55 per cent goes to Poland's Comecon partners four-fifths to the Soviet Union.

The industry is wholly dependent on imports of cotton, jute, sisal, and hemp. It imports 80 per cent of its wool and 15 per cent of its fax.

Plan targets for 1978 to 1980 called for a 56 per cent growth in market supplies and a 60 per cent export growth over the previous five-year period. But Mr. Szymczak blamed Western trade barriers when he said he doubted whether the latter figure would be achieved.

The production growth was to be achieved by a growth in productivity, as no more labour was available.

Investment policy until 1980 is to concentrate on finishing projects under construction—\$5 per

cent of investment funds are going on that at the moment and to modernise existing factories, which is scheduled to take up 50 per cent of investment funds over the current five-year period.

Only a few new plants are to be built and the emphasis in future is to be on small plants employing 400 to 500 people. That contrasts with the previous five-year plan, when 70 new factories were built and 130 modernised out of the present total of 380.

Decisions have been taken and the designs are being drawn up on new mills owned jointly by Poland and the Soviet Union on the pattern set by the Friendship Mill in Zawiercie, Poland. The new ventures will be localised in Poland and the Soviet Union.

The Friendship Mill is jointly owned by Poland and East Germany and both countries provide half the raw materials.

Lucas Polish licence

Lucas has entered into a licence agreement with Poland for automotive electrical equipment. The initial contract, worth more than £1m., is for alternators and switches for tractors and cars being made in Poland under Massey Ferguson-Perkins and Fiat licences.

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HOME NEWS

Ford U.K. increased profits last year

Financial Times Reporter

FORD U.K. made an "encouraging increase" last year on the record profits of £122m, achieved in 1976. Mr. Terry Beckett, chairman and managing director, said yesterday.

This indication of a further improvement by Ford compares with a string of losses last year from the three other large U.K. vehicle manufacturers—British Leyland (a loss of £51.9m, after extraordinary items), Chrysler (£21.5m) and Vauxhall (£2.2m).

Mr. Beckett, speaking at the CBI's first regional conference in Wales, also said Ford would build the first engine in its new Bridgend plant in South Wales, in May 1980.

The first structural steel for the new factory arrived at Bridgend five days ago, and Ford plans to begin installing machinery in the building by November.

Mr. Beckett said: "By 1981, it will be able to produce between 400,000 and 500,000 engines a year—about a quarter, in fact, of our total Ford requirements in Europe as a whole."

"These engines—of very latest design—will be fitted into cars built in the U.K. for domestic sales and export and will also be shipped to our other European plants for incorporation in the cars they build."

The investment at Bridgend was worth £180m, and it would bring 2,500 jobs directly to Wales. But the increase in employment would, of course, be much more.

Sir John Methven, CBI director general, referred during the conference to the growing interest among leading industrialists in the creation of a new national and independent body which would annually assess the country's economic prospects.

He said that the body's findings should be independent of the Government, the CBI and the TUC. "They would, of course, not have the force of law, but they would have the persuasive force of an independent assessment."

One idea being considered is that the body could be responsible to a Parliamentary select committee instead of a Government Department. A primary objective would be to increase public understanding of economic problems in the hope of leading to more rational pay bargaining.

Haulage plan dropped after MP's threat

BY IAN HARGREAVES AND PAUL TAYLOR

THE GOVERNMENT, faced with a revolt in the Committee stage of its Transport Bill, has dropped a controversial amendment giving British Rail wide powers to enter commercial road haulage.

Mr. John Horam, the Transport Under Secretary, withdrew the amendment yesterday. At a sitting earlier this week Mr. Peter Ellis, a Labour member sponsored by the Transport and General Workers' Union, which represents lorry drivers, had threatened to vote against the provision.

Mr. Horam said the amendment had been framed simply to allow the Freightliners container carrying company, which the

Bill transfers into British Rail ownership, to continue its existing business. This involves using road vehicles to collect and deliver containers from rail heads and for about 2 per cent of the company's trucking operations.

The road haulage industry and the transport workers said the amendment gave the railways too much more than power to do much more than this. It did not name Freightliners or container operations at all, simply conferring on British Rail the power "where it appears expedient" to use lorries "for the carriage by road of goods of any description" and to trunk by road if necessary.

Unamended, the Bill will

prevent Freightliners from meeting many of its existing commitments, although the Department of Transport's view yesterday was that the Transport Act of 1962 gave British Rail the right to own vehicles for collection and delivery work.

Mr. Horam said there would be consultations with the interested parties before the Government decided on a further, and presumably tighter, amendment.

The Road Haulage Association and Mr. Ellis expressed satisfaction last night that the amendment had fallen. Mr. Ellis said he would be prepared to support a tighter provision.

Judge asks about 'gifts to Denis Howell'

GIFTS of wine and spirits said to have been recorded as having been given to Mr. Denis Howell, Minister for Sport, before he became Minister, were referred to in an Old Bailey corruption trial yesterday.

Mr. Justice Melford Stevenson intervened as lists of Christmas gifts alleged to have been handed out by a Midlands building company were put in evidence.

Mr. William Reed, city architect for Birmingham, was being taken through gift lists by Mr. Anthony Cripps, Q.C., prosecuting counsel.

Mr. Reed admitted that he himself had accepted presents at the start of his service with Birmingham Corporation. But he said he decided they were "pernicious" and made up his mind to stop taking gifts from any source.

The judge read out one entry which recorded whisky, gin and sherry having been given to a Mr. D. H. Howell, M.P. in 1963.

The judge said: "Who is he?" Mr. Reed: "He is Minister for Sport."

Reading from the Christmas

gift list, the judge said presents of cigars and cigarettes also appeared against Mr. Howell's name.

Earlier Mr. Cripps had opened the prosecution case in the trial of Alan Christopher Bryant, 53, of Saintbury, near Broadway, Worcs, who denies two charges alleging conspiracy to corrupt.

The first alleges that between January 1963 and December 1973 he plotted corruptly to make gifts to officers and members of local authorities as inducements to show favour to his firm, C. Bryant and Sarges him with conspiring corruptly to make inducements and rewards to former Birmingham City architect John Alan Maudsley for favouring building projects his firm was concerned with.

Mr. Cripps told the jury: "In brief outline the case is about the chairman, managing director and directors of a Birmingham building company trying to corrupt members of local authorities by giving them Christmas gifts, and also trying and succeeding in corrupting one

particular official, Mr. Maudsley, by entertaining him extensively. "The types of entertainment were weekends in Ireland and visits to Ascot and various other matters."

Mr. Cripps said that Mr. Maudsley was the city architect in Birmingham until he was prosecuted and convicted in 1974 on charges of corruption.

During the period 1961-1973 the total value of building contracts issued by Birmingham Corporation was £267m, of which more than £91m. went to the Bryant company.

Mr. Cripps said that the jury would hear about "golfing weekends in Ireland, going over by Mercedes, evenings at hotels and gambling parties, and trips to Dublin."

In most of the entertaining events the directors involved did not include Bryant. Although it was his policy and he fully approved, he left the execution and the details to his other directors.

The hearing was adjourned.

New London bus garage

A £4m. London Transport bus garage will be built at Westbourne Park, Paddington, London. It will have a section of motorway as part of its roof. The new garage will house up to 110 buses. It will replace Middle Row garage, North Kensington, which is in narrow residential streets away from bus routes and has been little altered since it was built in 1910.

Post Office data plan

THE Post Office plans to start the first international packet-switched data service outside the U.S. It will operate between the U.K. and the U.S. from July 1. Packet switching is a method of organising the switching and transmission capacity of a telephone network for maximum efficiency. It will cater for the needs of organisations in Britain and the U.S.

Navy charters support ship

THE Royal Navy is to charter a civilian-manned diving support ship because of delays in building a replacement for the 30-year-old Recluse. The ship, a 3,300-ton Seaforth Clansman, will be based at Aberdeen. It will enable a 20-strong naval party to work for the first time on an operational saturation diving system with a potential for dives to 300 metres.

European building societies backed

BY MICHAEL CASSELL

THE British Government should not step in the way of building societies wishing to extend their operations into Europe. Mr. Christopher Tugendhat, EEC Commissioner responsible for financial institutions, said in London yesterday.

Mr. Tugendhat said that, ultimately, housing finance institutions from other European countries could be expected to begin operations in British High Streets and that the U.K. societies ought in turn to be able to seek business in Europe.

Mr. Tugendhat, who was addressing a Building Societies Association luncheon, said he believed the British Government had a vital role to play with other credit institutions in opening up a common market in financial services.

He did not envisage the creation of a European-wide housing finance market in the immediate future but he wanted to see U.K. building societies at the centre of any discussions on the subject.

He pointed out that although the Council of Ministers had adopted the Banking Co-ordination Directive, aimed at establishing the framework for a common market in all types of financial services, individual governments could exclude for up to eight years any sectors of banking which posed particular problems.

It had been suggested that building societies represented a case for exclusion. But he did not believe the problems were large enough to justify this.

European bank lends water council £31m.

Financial Times Reporter

TWO LOANS, totalling £31m. (48.3m. units of account) have been made available to the National Water Council by the European Investment Bank.

The loans are for financing water supply and sewerage schemes in the North of England. They bring the total of funds lent by the Bank for various water supply and sewerage schemes to £230m. The first loan, of £18m., will be passed to the North-West Water Authority. The second, for £13m., will go to the Yorkshire Water Authority.

Whitehall signs participation deal with Mobil

BY RAY DAFTER, ENERGY CORRESPONDENT

THE Government and British oil if they enter the U.K. refinery National Oil Corporation have industry.

The participation deal, which also provides the corporation with a voice and specific voting rights in the Beryl operating group, is one of the last to be interest in oil produced from the field and other reservoirs in concluded with 49 companies block 9/13a as well as from any while outline agreements have been signed by another four: ICI, group under past licences rounds. Murphy, Odeco and Amoco.

Estimated recoverable reserves in the block amount to between 600m. and 700m. barrels. Peak production from Beryl is expected to reach 90,000 barrels a day in 1980.

The licensees are Mobil (50 per cent.); Amerada Exploration (20 per cent.); Texas Eastern (20 per cent.); and British Gas Corporation (10 per cent.). In view of the Government's equity interest through British Gas, the group will have to provide only 45.5 per cent. of its total production to the corporation.

The corporation has agreed to buy this participation oil at international market prices. However, Mobil has won the right to buy back participation crude in order to safeguard its refining and marketing interests. Texas Eastern and Amerada Hess also will have the right to buy back

North Sea oil review, Page 15

Licences sought

Cliff Oil, an independent group with an interest in the Buchan Field, is seeking new exploration licences in the U.K. and overseas. If successful, Cliff will fund at least part of the programme from revenue gained from Buchan.

Licence arrangements mean that the company can expect a three-eighths per cent share of Buchan's revenue from the start of production next year and a 1½ per cent share from 1980 or 1981.

Buchan has an estimated 150m. barrels of recoverable reserves and the average production rate—at least during the early years—is expected to be 50,000 barrels a day.

Chemicals output rises 2.7%

BY KEVIN DONE, CHEMICALS CORRESPONDENT

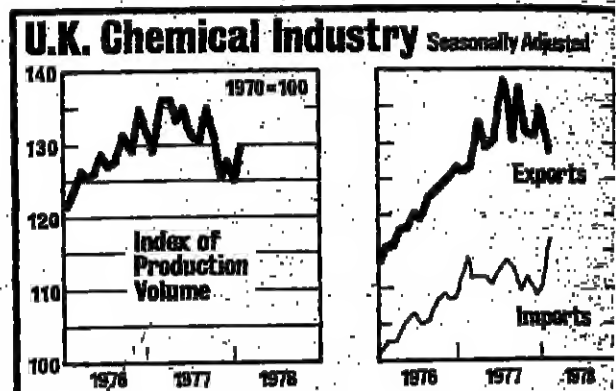
CHEMICALS production rose by 2.7 per cent. last year compared with 1976. But the industry's disappointing performance fell far below expectation because it suffered from the failure of the recovery in world trade.

Because of depressed demand, production fell during the year and in the final three months was 5½ per cent. below the first quarter peak.

According to the latest forecasts from the Chemical Industries Association the outlook for the year is little better. The growth of production is unlikely to be above 3½ per cent.

Export prospects are equally depressed. After a growth in volume of overseas sales of 14 per cent. in 1977—and a rise in its main Continental rivals, Germany and France, of 27 per cent.—over 1976, including West Germany, where exports are forecast to grow at the stagnation of home and coupled with the rise in only 5 per cent. in volume, this export demand produced no growth at all over 1976 levels.

So far this year the volume of U.K. chemicals exports has been only 1 per cent. above the level of the final quarter of 1977. The association says that prospects for the next year are little better. However, the U.K. chemicals per cent. above last year's final third quarter.



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Canadian air travel talks next week

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE U.K. will seek cheaper charter fares to and from Canada and more Canadian destinations for British Airways in Anglo-Canadian talks in London next week.

It will be the first time the two countries have discussed aviation since 1969. Among many matters outstanding is the British call for Air Canada to move from Heathrow to Gatwick.

The U.K. team will be headed by Mr. George Rogers, a deputy secretary in the Department of Trade. The Canadian team will be headed by Mr. Ralph Collins, who is responsible for all Canadian air services negotiations.

The U.K. has cordial relations with Canada on aviation matters, but they could be strained by the U.K. requests.

It is expected that the request that Air Canada should move all its scheduled air services from Heathrow to Gatwick—with a

corresponding move by British Airways for its Canadian operations—will be strongly resisted. The aim of the transfer is to boost traffic at Gatwick—which has been modernised at a cost of £100m—and ease congestion at Heathrow.

On the charter side of the air-line business the U.K. would like to see Canada cutting from the present 45 days to 21 days the period of "advance booking" required by intending passengers, with a cut in fares also.

The U.K. team will point out that fares from Canada to the U.K. on charters are higher than fares from the U.K. to Canada by a substantial margin—the Toronto-London return rate is £229 against the London-Toronto rate of £250.

So far as new routes for British Airways are concerned, the aim is to try to win rights to fly to and from Vancouver with, perhaps, some of the mid-Western Canadian cities added.

Bid to raise business

BRITISH AIRWAYS is trying to raise the number of business travellers it carries and the revenue it earns, writes Michael Donne. Its target is revenue of £600m, or 48 per cent. of total revenue world-wide in this financial year. This represents an 18 per cent. rise on 1977-78.

The airline is planning a package of improvements for its "executive cabin" passengers, ranging from improved comfort to language lessons and "keep fit" programmes involving instruction in isometric exercises—not gymnastics in the aircraft aisles.

The plan is to make greater use of the 44-48 seat executive cabin, situated immediately behind the first-class cabin on 747 jets. Travellers can reserve their seats in this cabin immediately on making a flight booking, instead of waiting until they arrive at the airport.

British Airways is also improving the service it offers its 50,000 executive-card-holders, including more lounges at overseas airports, such as at Cologne, Vienna, Budapest and Johannesburg, and improvements to existing lounges.

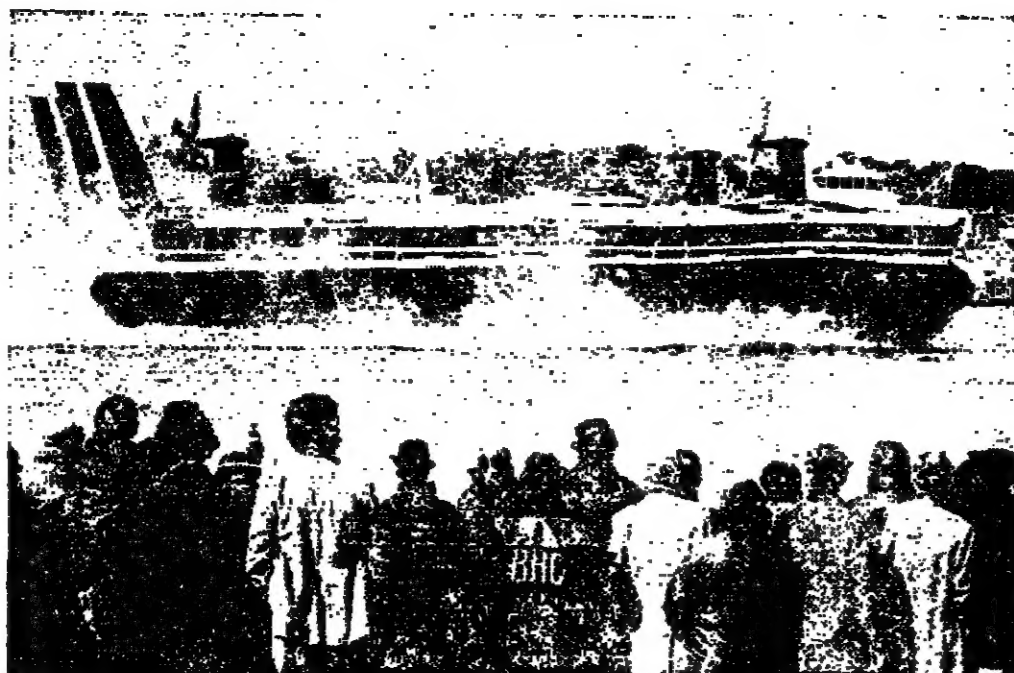
In addition, several airports will offer more first-class check-in desks, some of which will

be available to card-holders. The already popular "two for one" hotel deal whereby a businessman gets a hotel room for himself and his wife at the single rate is being extended to include more hotels and a greater number of destinations.

Approval given to £13m. town centre scheme

ST ALBANS District Council has approved a £13m. town centre shopping development. The vote, which ends 13 years of debate over the Hertfordshire town's central area, gives the development to Samuel Properties, to be financed by Standard Life Assurance.

The 250,000 square foot complex is expected to take more than two years to build and will create a net 124,000 square feet of shopping space in the town. House of Fraser has agreed provisionally to develop one of its Army and Navy stores in the complex and International Stores will be the main food retailer.



Crowds watching yesterday's launching of the world's largest hovercraft, Princess Anne, at British Hovercraft's factory at Cowes, Isle of Wight. The 500-ton, 185-foot craft goes into service on British Rail Seaport's Dover/Boulogne/Calais route in June.

Shell claims taxation could delay sea oil programme

BY RAY DAFTER, ENERGY CORRESPONDENT

A SENIOR executive of the Shell oil group has claimed that the lack of tax incentives in the North Sea could hold back development of small, marginally economic fields.

Mr. Peter Baxendell, a managing director of the Royal Dutch Shell Group and chairman of the Shell U.K., said that some governments had granted a flexible tax system to develop the exploitation of such marginal fields.

"Here in the U.K. it is becoming increasingly apparent that insufficient fiscal provision has been made to permit development of the smaller oil and gas accumulations."

The comments, made yesterday at a meeting in London of the Institution of Mining and Metallurgy, contrasted sharply

with the claim made less than a week earlier by Lord Kearton, with chairman and chief executive of British National Oil Corporation. Lord Kearton then said the tax structure was "extraordinarily attractive" to companies.

Mr. Baxendell said that the cost of producing oil from the North Sea was now up to £10,000 for every daily barrel of crude extracted from a new field. The cost of Middle East developments in the early 1970s was about \$500 per daily barrel.

Exploration costs had also risen sharply. One well drilled last year in the Atlantic to the West of Ireland had cost about \$17m. Higher financial risks are being uneconomic.

Oil companies must be given assurances about the minimum level of oil production they would be allowed.

Home loan control 'no answer'

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

ARTIFICIAL CONTROL of mortgage lending was no answer to the long-term problems facing the housing market, Mr. Sydney Burton, managing director of Gateway Building Society, said in London yesterday.

Mr. Burton was referring to the recent Government decision generally to ask building societies to reduce mortgage lending by 10

per cent. to avoid an explosion in house prices. He said that the Government had acted as a result of evidence which he believed suggested that an unacceptable rise in prices was taking place, but he did not think the case had been proved. Prices had been rising more rapidly, but volume of houses on the market and the demand for them.

"What is needed is a climate under which builders will be encouraged to increase the supply of new dwellings of the right types and in locations where they are needed, so that there is equilibrium between the volume of houses on the market and the demand for them."

Leyland names bus sales chief

FINANCIAL TIMES REPORTER

LEYLAND VEHICLES, the commercial vehicle subsidiary of British Leyland, has appointed Mr. Colin Watters as home sales director for its passenger service division—the section responsible for buses.

Mr. Watters, 49, formerly bus sales manager at Leyland, succeeds Mr. Trevor Webster, who joined the Metro-Cammell group, Leyland's main competitor in the U.K. bus industry, several months ago.

The appointment leaves Leyland Vehicles with one main job still to fill after the recent reorganisation of that managing director of the medium-light vehicle division in Scotland. The division was formerly headed by Mr. Harold Musgrove, now Austin Morris's manufacturing director.

The job of finance director was filled recently by Mr. Ken MacIver, who replaced Mr. Peter McGrath after his move to become managing director of British Leyland Components.

Leyland has lost another senior director within the components division, Mr. John Evans, who has been appointed managing director of Park Brothers of Blackburn. He was previously general manager and director of Bute Electric.

Lake planners defer decision on Ennerdale

THE Lake District special planning board deferred a decision on whether or not to oppose the North West Water Authority's proposal to raise unsupplied Ennerdale by 4 feet to supply water to West Cumbria.

The board voted by 12 to 11 to take no action until Cumbria County Council has studied the latest report from the board's consultant water engineer and has made observations on it.

This over-ruled a recommendation of the board's own planning committee that the board oppose the abstraction.

Conservative county councillors on the board are eager to avoid a confrontation with the county council, which recently decided not to object to the Ennerdale scheme, and they feel that the deferment will give the council time to think again.

Delay in change to company law causes concern

BY MARGARET REID

CONCERN over the Government's delay in amending company law to discourage abuses and bringing in legislation to tighten curbs on deposit-taking institutions has been voiced by the accountancy profession.

New incentives for individuals backing the growth of small businesses also are recommended by the Consultative Committee of Accountancy Bodies, which suggests tax concessions and a system for insuring such guarantors against the risks they shoulder.

In their evidence to Sir Harold Wilson's committee on financial institutions, the accountants concentrate on regulation of the City and on the need to alleviate burdens imposed on small companies and the desirability of stimulating the flow of equity capital to such concerns.

In a lengthy memorandum published to-day a week after the announcement of the City's new self-regulatory body the Council for the Securities Industry, the accountants put their full weight behind the concept of voluntary regulation in a broad legal framework.

But they are worried that action has not been taken by the Government to follow up the proposals to strengthen control over the banking system which were published as long ago as August, 1976, in the White Paper entitled *The Licensing and Supervision of Deposit-taking Institutions*.

"We understand that legislation is not expected to be introduced until 1979, and we must record our deep concern that the Parliamentary delays which afflict this and virtually every other measure aimed at improving the conduct of companies in general and financial institutions."

In a further hard-hitting paragraph, should be capable of passage about what they see as the urgent need for the new Companies Bill—which lately expiry of a specified period, has been postponed—the

accountants say: "We have examined 13 reports published by the Department of Trade following inspections carried out in recent years under sections 154 and 165 of the Companies Act, 1948."

"From this examination it is apparent that the most frequent and significant cause of criticism among the companies investigated arose from a dominant director who either mismanaged a company's affairs or was alleged to have committed fraud, and from the failure of the Board of directors as a whole to exercise due skill and care."

Other prominent causes of inspectors' criticism include transactions between companies under common control or influence, the provision of loans to directors... and the provision of assistance for the purchase of the company's own shares. There is also evidence of misrepresentation of the financial position by financial institutions and there are criticisms of some auditors.

Personal income

Dealing with small businesses, and the need to encourage personal backers of them, the accountants suggest several tax adjustments.

They propose that the first-year capital allowances available for new capital spending on plant in the case of small companies, alternatively should be capable of apportionment among the participants and so set directly against their personal income, rather than against the company's profits, if any. They also suggest that tax payable by participants on remuneration voted, but retained in the company, should be capable of passage about what they see as the urgent need for the new Companies Bill—which lately expiry of a specified period, has been postponed—the

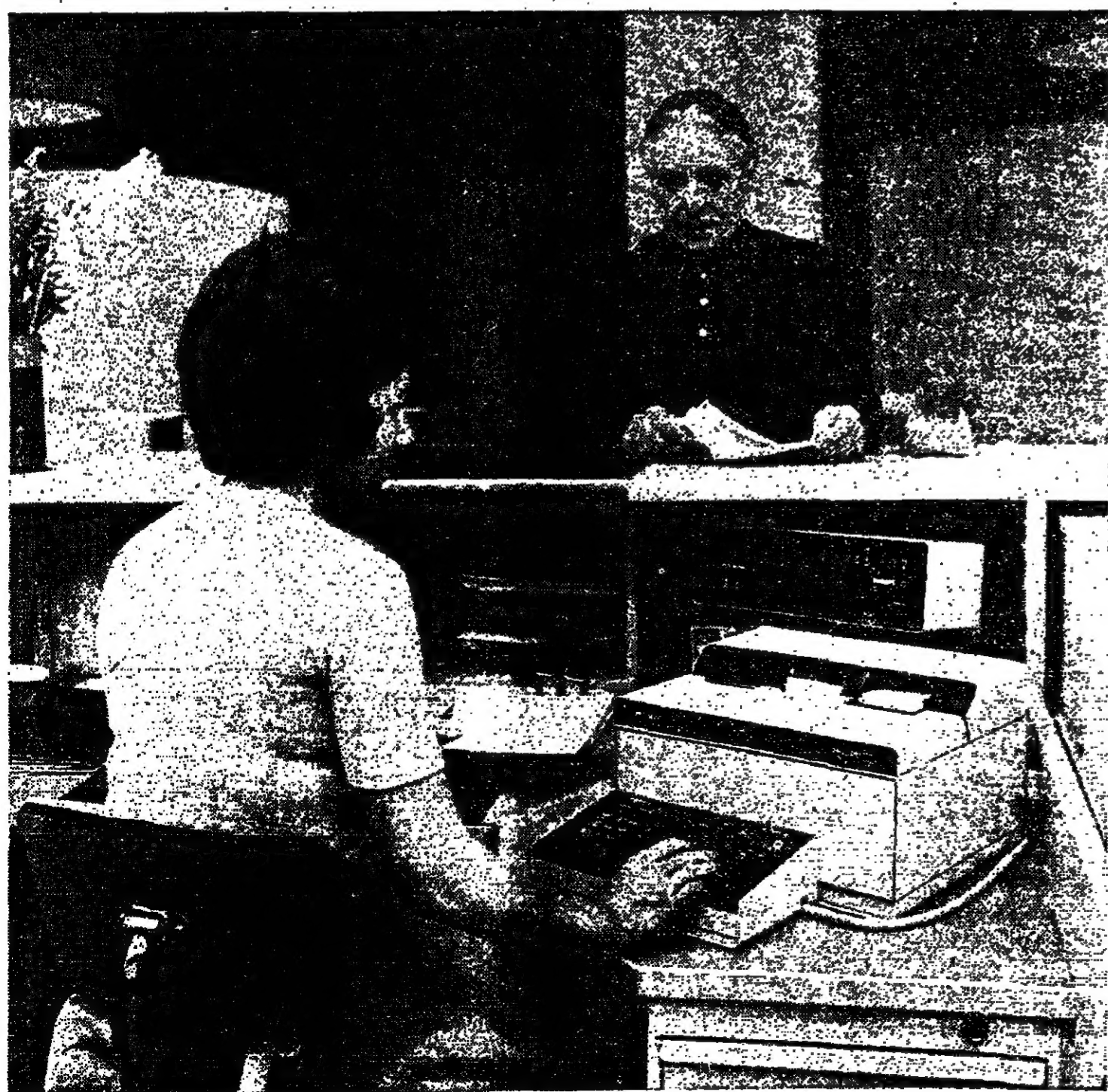
whichsoever is the sooner.

Railway buffet price cuts

BRITISH RAIL yesterday announced experimental price cuts on its buffet cars on more than one-third of its Inter-City trains.

The six-month experiment is to be 5p off a packet of biscuits; test public reaction and marks 5p off sandwiches, with the most expensive costing 25p; and 4p off to make catering play a more a pork pie.

From Europe's biggest name in electronics—the world's leading financial terminal system



Europe's largest electronics company—Philips—is now the world's leading manufacturer of financial terminal systems; PTS 6000 terminal equipment has been ordered for some 20,000 teller positions since 1971. The reasons for this achievement can be summarised in two words: size and service.

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Philips' size means that massive investment is available for research and development in all areas of electronics progress: with worldwide sales of over £7,000 million, and an R & D budget exceeding £300 million, Philips can offer a degree of technological sophistication which few other concerns can rival. Thus Philips is a world leader in micro components: a major name in computers, with nearly 70,000 separate installations; and also Europe's premier supplier in telecommunications—the key to the distributed data processing systems of the future.

Service

Philips' size also accounts for the company's attitude to service: all aspects of Philips' activity are uniquely customer-orientated, and its standards of customer service are acknowledged as being second to none. Nowhere is Philips' concern for service more obvious than in Britain: a nationwide customer support network, looking after £40 million-worth of equipment and 2,700 users, is recognised as setting standards for the entire industry.

Success

Launched only recently in the UK, the PTS 6000 system has achieved notable success since January 1977, with twenty orders to date from banks and local authorities all over the country, while special versions of PTS equipment have been manufactured to UK customers' specific requirements. The PTS 6000 is rapidly proving itself to be the preferred system for counter terminals in the UK, as it is elsewhere in the world. For further details you are invited to talk to Philips about your data processing requirements—ring the Special Accounts Manager, Bruce Anderson, at Philips Data Systems, 0206 5115. You'll find that Philips' people talk your language.

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HOME NEWS

London rate grant challenge

Financial Times Reporter

THE GOVERNMENT has given London a greater share of the Rate Support Grant than is necessary after a fairer system for distributing the £7.5bn. grant — which meets about 60 per cent. of local authority expenditure overall — is urged by the Association of County Councils.

The result of the allocation of the grant was that ratepayers in county districts now faced increases of 12 per cent., while London ratepayers would receive rises averaging 3 per cent., Mr. John Grignon, chairman of the association's local government finance committee, said yesterday.

"We believe the Government's decision on the distribution of the Rate Support Grant is mainly responsible for this huge difference."

Night study for accountants

FROM next October the London School of Economics is to provide evening courses for the London University M.Sc. in accounting and finance. Up to now these courses have been available only in the daytime.

Healey boom 'may put Britain in red'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE CURRENT account of the U.K. balance of payments could be back in the red by the end of this year in spite of a rising contribution for North Sea oil. The deficit could be running at an annual rate of nearly £1.5bn. by the final quarter of 1979.

This is the central conclusion of a gloomy assessment of the U.K.'s economic prospects produced by the ITEM Club, which was founded last year by Seicon Computer Services and the EuroMoney Research Bureau, using the forecasting model of the economy made available to the public by the Treasury.

This does not produce the same result as the Treasury forecasts, not only because the outside users provide their own working assumptions but also because the operation of the model requires a large number of independent judgments.

The ITEM Club argues that from its forecasts the turnaround from surplus to deficit will be as rapid as in the Healey boom of 1975-79, as a result of a flood of imports sucked in by higher consumer spending.

"If Britain does run into balance of payments troubles again, too soon after struggling back into surplus, the effect will be traumatic," according to the Club's analysis.

"The deficit occurs despite only modest growth—less than a

four per cent. rise in Gross Domestic Product in the two years to the end of 1979—and rising unemployment, up to 11m. by the end of next year.

No mix of conventional policies—fiscal and monetary restraint, wage and price controls, sterling depreciation, external borrowing—will solve this problem. In consequence, Britain will drift, as the Cambridge Economic Policy Group has argued, into import controls.

The forecasts depend crucially on the import projections, and the club warns that these are based upon little more than an assumption that what has happened before will happen again.

It is pointed out that no great confidence can be placed in the import forecasts, though, in the past, they have generally been too optimistic, rather than too pessimistic.

Nevertheless, the Club forecasts a rise of a half during the next two years in the value of the U.K.'s imports of manufactured goods. Overall, import volume is expected to rise by more than 10 per cent. in both 1978 and 1979, while export volume increases are limited to 1.8 and 4 per cent. respectively.

The result is that the current account, which has a surplus of £1.24bn. this year, swings down into a deficit of £891m. for 1979 as a whole. However, these pro-

Faster British Rail service to Edinburgh

BRITISH RAIL'S fastest train from London to Edinburgh, the Flying Scotsman, will be 38 minutes quicker this summer. With the introduction of new high speed services on May 8 it will make the 393-mile journey in four hours 50 minutes.

Mr. Leslie Soane, general manager of BR Scotland, said in Edinburgh that the faster service heralded a new era in Anglo-Scottish travel.

Increased passenger figures on the route from London to Bristol and South Wales, where the new high speed services were introduced 18 months ago, clearly demonstrated that the public liked the new trains,

Chasing the deer exports

BY RAY PERMAN

THE EXPORT potential of commercially-produced venison is to be studied by the Highlands and Islands Development Board, which has already bought an estate to farm deer experimentally.

Output of Scottish venison is about 35,000 carcasses a year (1,500 tonnes), worth £2.4m. at last season's prices, and most of it is exported.

But production could be substantially increased if the board's experience proves that commercial farming on presently under-used moorland is feasible.

West Germany has emerged as the most important overseas market, taking two-thirds of exports, but little is known of the factors influencing supply and demand.

"To find out more, the board is sponsoring a study at doctorate level at the University of Stirling, where work has already been done on the production economics of red-deer husbandry."

A year ago, the board bought the 3,500-acre Ralby estate on the west coast of Scotland for £275,000, and is stocking it with deer, either caught wild or transferred from the research farm at Glensauk.

Merger of local and central audit bodies suggested

BY DAVID CHURCHILL

A POSSIBLE amalgamation of the auditing bodies responsible for central and local government was hinted at yesterday by Sir Douglas Henley, the Comptroller and Auditor General.

His comments were made in response to the recent Commons Expenditure Committee report on the Civil Service.

His views appear to go further than those outlined by the Government in its White Paper on the Civil Service published last month. They are likely to face strong criticism from local authorities who fear an encroachment of central control over local government affairs.

In his response, published yesterday by the Expenditure Committee, Sir Douglas pointed out that the Comptroller could not give personal attention to the issues arising from the audits of about 500 local authorities.

But it would be possible to "exercise a measure of central guidance and supervision over such matters as the audit methods and standards to be implemented, and the nature and balance of operational audits."

He could also make general reports on such matters, which would be laid before Parliament and made available to local authorities as a whole.

This, Sir Douglas said, would give Parliament more wide-ranging information on the activities of local authorities as well as leaving local audit reports to the individual local authorities and their electors.

"I think, therefore, it can be argued that an amalgamation of the District Audit Service (local government) with the Exchequer and Audit Department (central government) under a common

Profit sharing by law opposed

Financial Times Reporter

THE British Institute of Management has told the Board of Inland Revenue that its members have shown "no great degree of enthusiasm" for the proposals put forward in the board's consultative document, "Profit-sharing: Tax Relief."

Employee participation and profit-sharing are closely linked and should be considered together, the institute believes. "In general our members favour the encouragement of both, but they are strongly against the imposition of either by law," writes Mr. Roy Close, director-general of the institute in his submission to Inland Revenue.

"Profit-sharing schemes can be categorised into two main types: first, share-based, and secondly, cash-based and cashable share schemes. Our members are, on the whole, opposed to restrictions which prevent the sale of shares by employees and have a strong preference for cash and/or cashable share schemes."

The advantages of share-based schemes were that they appeared to be more likely to induce employee attitudes and encourage greater identification with the company.

"On the other hand, cash-based schemes have the advantage of much greater immediacy and directness and, it is thought, have a greater appeal to employees, especially those on the shop floor. The majority of our members whom we consulted expressed a preference for cash and/or cashable share schemes," writes Mr. Close.

The institute suggests that the proposed limit on individual holdings is too low. Also there should be no compulsion to retain shares. If an employee chooses to sell within the holding period he should be able to do so but should forfeit all or part of the tax advantage.

More Home News, Page 16

head would be one way of achieving a system of audit which in principle could meet both these local and national objectives."

Since Parliament would want to maintain the constitutional independence of local authorities, "it would seem inappropriate for a Parliamentary Committee to attempt to exercise surveillance over the affairs of particular local authorities."

He added: "It also seems to me probable that an amalgamation of the two public audit bodies would be helpful from the point of view of staffing, staff management, and career opportunities."

"The duties at both national and local level have many similarities, extending as they do from the normal range of financial and management accounting audits through to wider questions of value for money, and the main professional qualifications required are broadly the same."

But Sir Douglas stressed that any changes would require careful planning and agreement at national and local level, as well as legislation.

Sir Douglas also suggested that "when a departmental function is hived off to a new public body it should be standard practice for the audit of the new body to be conducted by the Comptroller and Auditor General."

Coal Board may shut more coke plants

BY KEVIN DONE AND JOHN LLOYD

FURTHER CLOSURES of National Coal Board coke plants are threatened unless the Board succeeds in negotiating a long-term supply contract with the British Steel Corporation. Talks should be concluded in the next two weeks.

In recent months the Board has lost sales worth an estimated £12m. after the Steel Corporation's decision to cease all but emergency purchases of coke for its blast furnaces.

Depressed sales both in the U.K. and overseas have already forced the Coal Board to close down a 250,000-300,000 tonnes a year coke plant at Glasshoughton, near Castleford. About 200 jobs were lost in February, although there were no forced redundancies.

The Steel Corporation is the Board's main customer for blast furnace coke, but when it became engulfed by financial crisis last year it chose to cut expenditure and rely largely on drawing supplies from existing stocks.

The Coal Board hopes for long-term sales to the Steel Corporation of about 500,000 tonnes a year, in the year to the end of March it was counting on sales of as much as 450,000 tonnes to British Steel. By October last year, however, the Steel Corporation had taken only about 150,000 tonnes. Since then purchases have all but ceased, and they are unlikely to amount to more than 230,000 tonnes for the full year.

The uncertainty over output directly affects the Coal Board's chemicals operations, which are largely based on the by-products of coke manufacture. As a result, it is seeking chemical market opportunities outside its traditional sector.

Over-capacity

Altogether the workforce of National Smokeless Fuels, the Coal Board's coke manufacturing subsidiary, has fallen by some 450 in the past 12 months. Capacity has been reduced by 500,000 tonnes a year, but the Board is still left with serious over-capacity.

Remaining plants are capable of producing about 4m. tonnes of coke a year, but demand has

Broad banking definition urged by finance houses

BY MICHAEL BLANDEN

PROPOSALS FOR limiting the use of the name bank under the new licensing regulations for deposit taking institutions could have "a destabilising effect," says a letter which would be reflected finally in the Finance Houses Association, in the price paid by the consumer.

Mr. Barnes accepts in the association's annual report that the Bank of England has a duty to ensure the stability of financial institutions.

"We do not accept, however, that the proposed restrictions on the use of the words 'bank' and 'banking' will significantly assist in the fulfilling of that duty."

Some members of the association might be hit by the restrictions even though they had been banking for very many years.

"We would have thought that the supervisory role of the Bank of England would have made such a restriction unnecessary."

The association was also concerned about "the distortions of which will arise because companies licensed under the legislation as savings banks will be able to undertake many banking functions but will have to invent new ways of describing those activities."

The role played by the finance houses in providing finance for industry was important. More than 10 per cent. of total new investment in plant and equipment in the U.K. was provided by them.

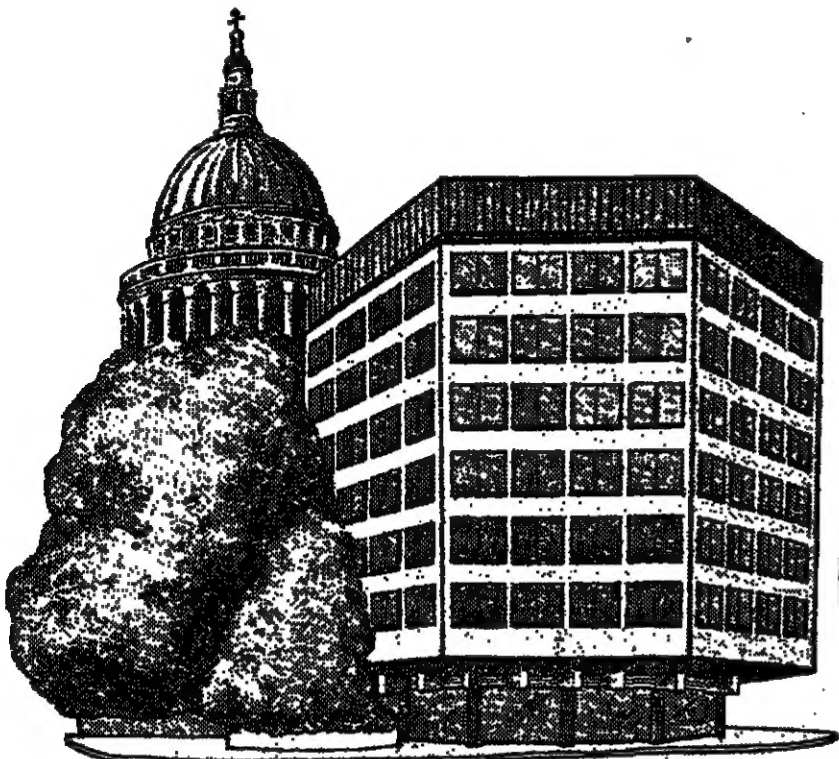
Such an involvement with industry made it vitally important to the economy that they "are not unduly impeded in carrying out their activities in a business-like manner and in providing instalment credit facilities in the form that suits the needs of their customers."

Mr. Barnes was concerned over some of the results of the new consumer credit legislation and

Countryside preservation scheme

TWO county councils, sponsored by the Countryside Commission, are to start work on five-year schemes to conserve and improve the landscape. The first step will be to appoint a project officer in each county—Suffolk and Hereford and Worcester.

The projects will cover substantial areas in each county, and are designed to maintain and where possible, create, over some of the results of the new consumer credit legislation and



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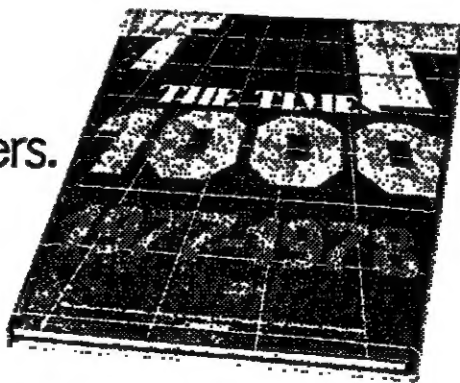
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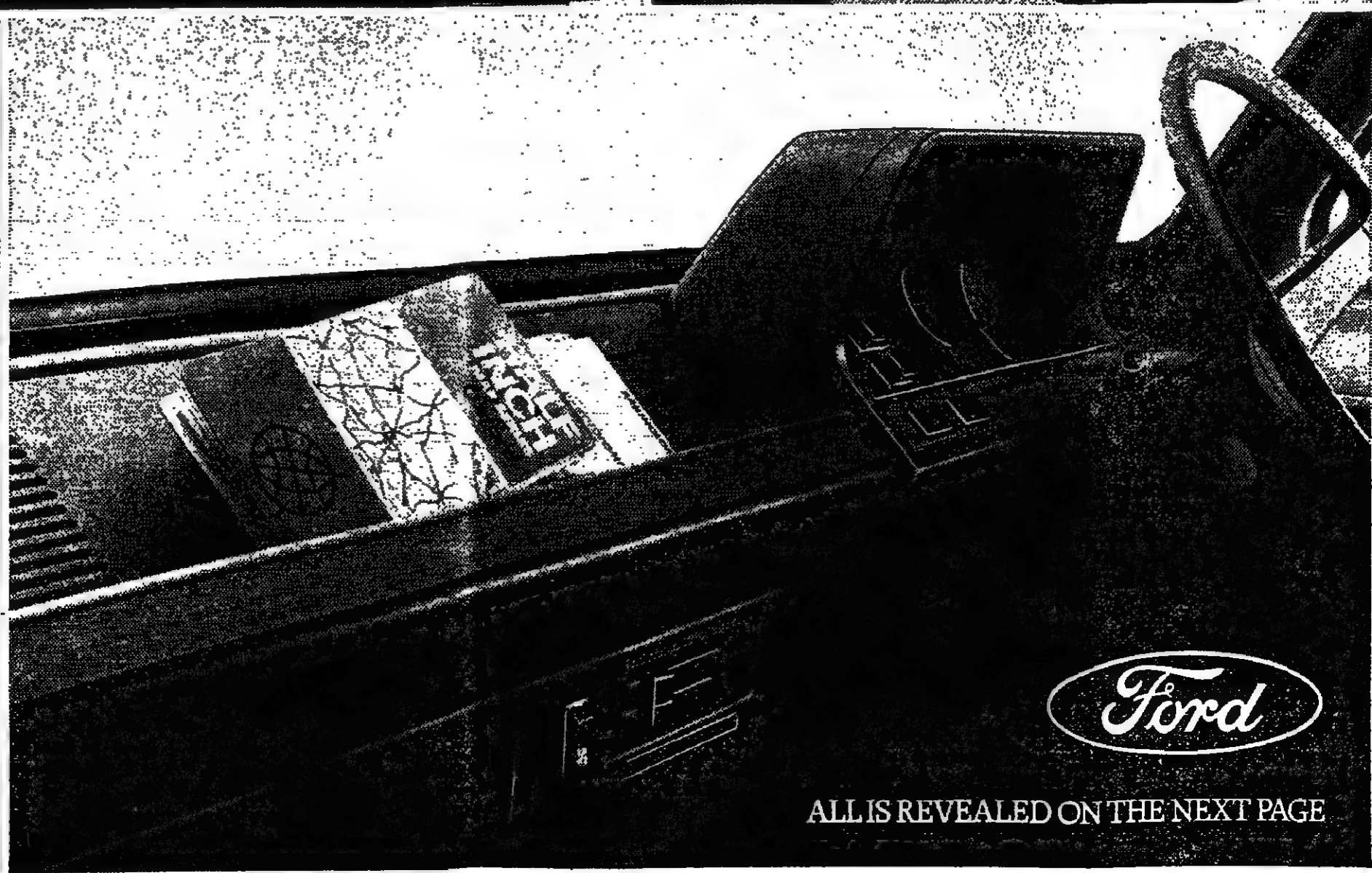
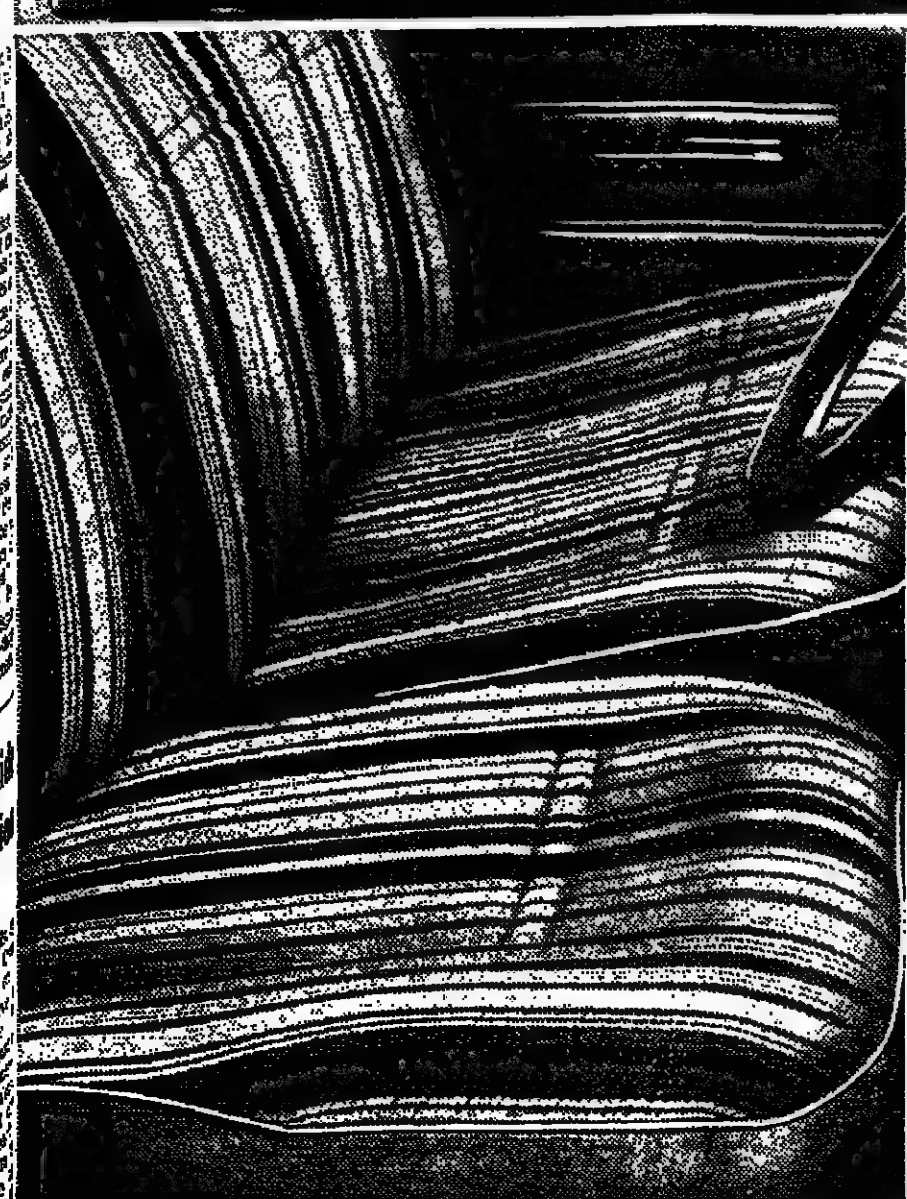
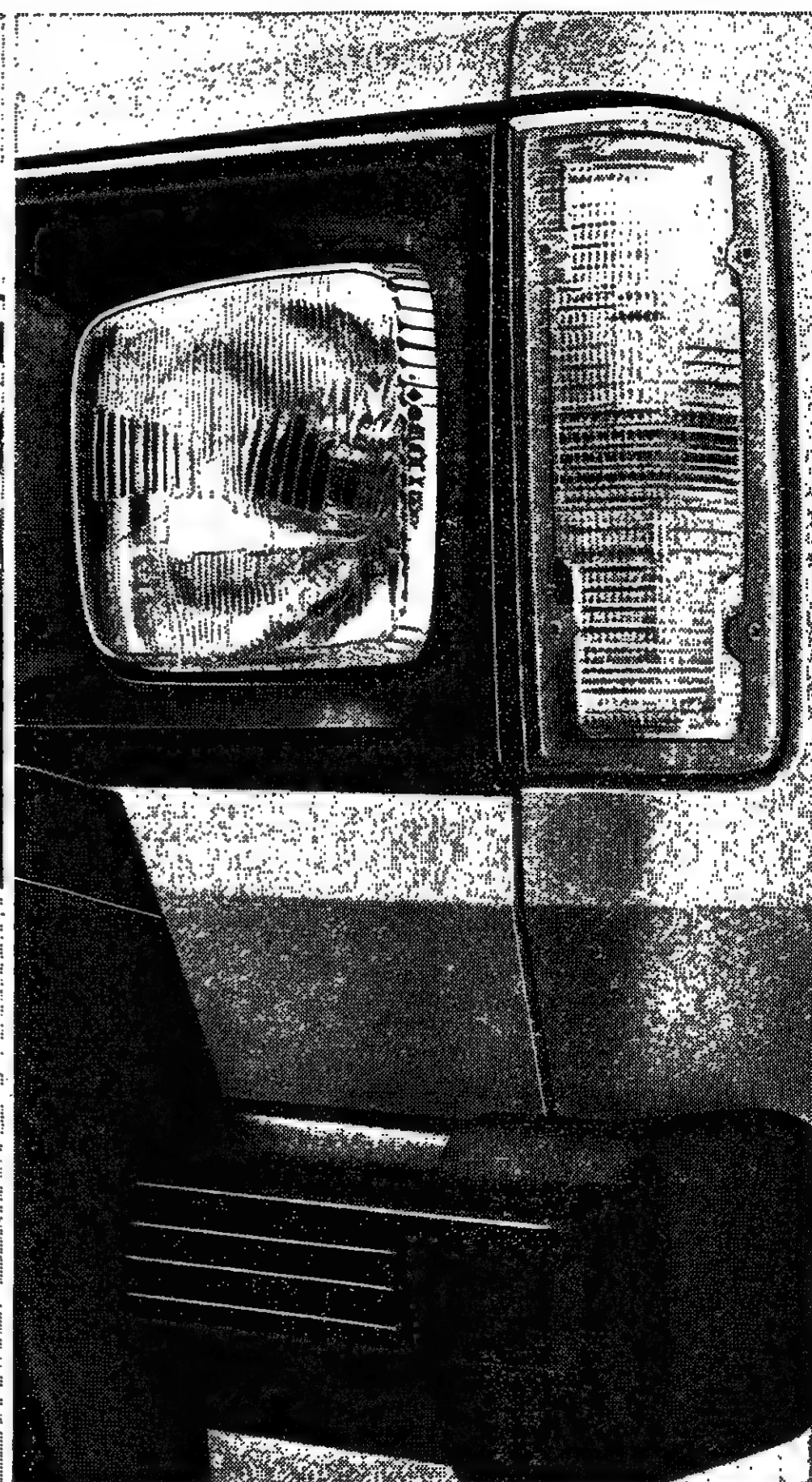
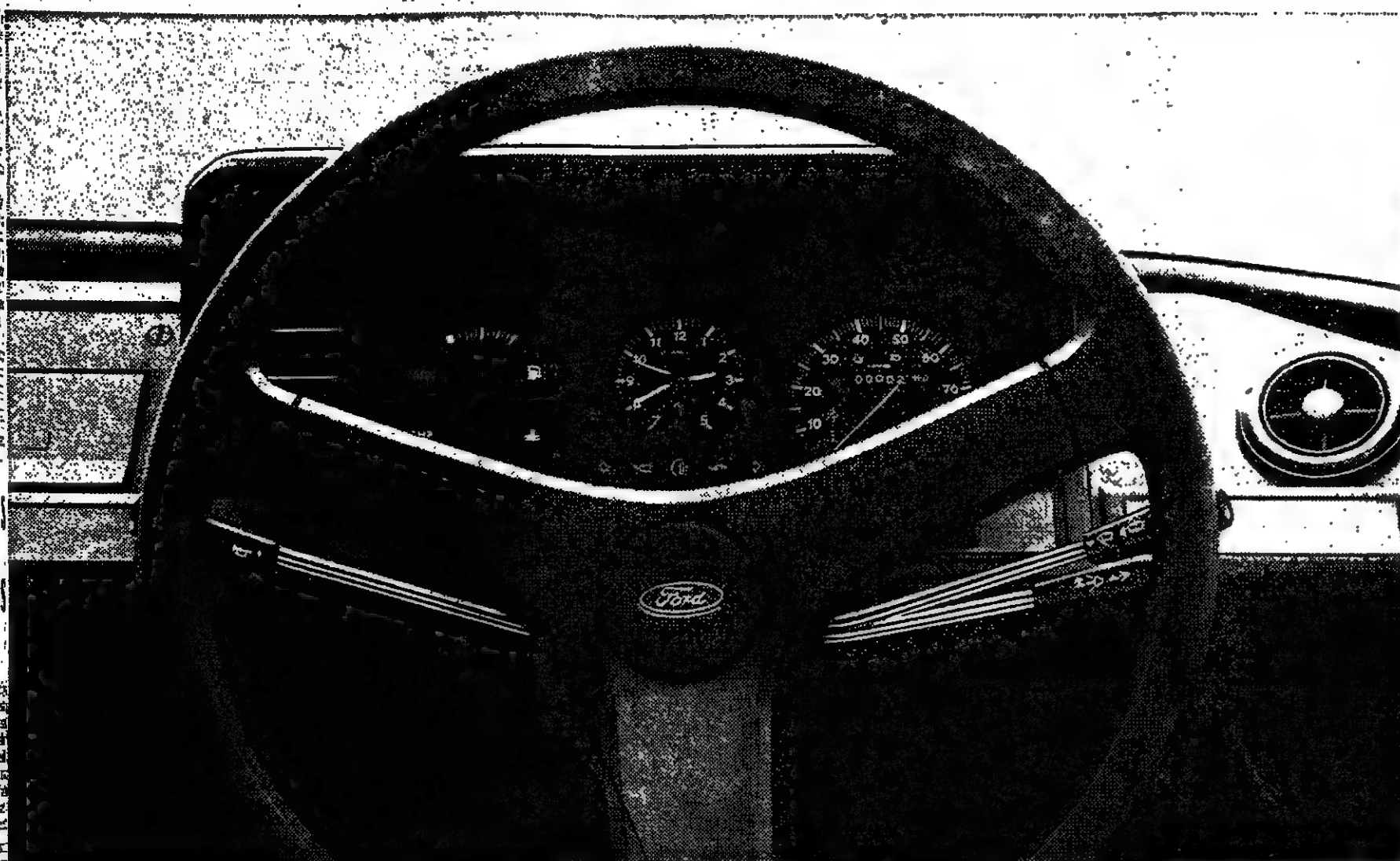


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ALL IS REVEALED ON THE NEXT PAGE

LABOUR NEWS

Top men at Thorn join unions' study

By Pauline Clark, Labour Staff

TOP EXECUTIVES from the Thorn and Pye electronics empires have agreed to join with two of the biggest unions in the consumer sector of the industry to make an urgent study of Britain's failure to invest in advanced electronics technology—in particular the video cassette recorder.

The setting up of the joint study group takes on a special significance after Thorn's announcement of proposals to close its colour television factory in Bradford, Yorkshire, at a cost of 2,200 jobs.

Leading unions in the sector hope that evidence gathered by the group will become a key weapon in their plans to fight the closure.

In particular they want pressure to be put on the Government to give companies incentives to invest rather than to down their operations in the face of the present over-capacity in the industry.

The new study group, set up on the initiative of the Electrical and Plumbing Trades Union and the Association of Scientific, Technical and Managerial Staffs, is a sub-committee of the "Neddy" electronics consumer sector working party, expects to produce its report by June.

Overcapacity

Its members are Mr. Richard Norman, chairman and managing director of Thorn Consumer Electronics, a wholly-owned subsidiary of Thorn Electrical Industries; Mr. Jim Griffiths, managing director of Pye, owned by Philips; Mr. Roy Sanderson, national officer for engineering in the Electrical and Plumbing Trades Union, and Mr. Tim Webb, national officer for electronics in ASTMS.

The union side, in rejecting the Thorn closure proposals, said yesterday that the company was failing to develop products of the next generation and was "recurring too easily to cuts."

Workers at the two threatened Thorn Consumer Electronics factories in the Bradford area are to put forward their own plan to make the factories viable. It will involve re-scheduling of work within the two television assembly factories, which the workers claim will improve output and efficiency.

Save Speke by closing Belgian plant—unions

By Arthur Smith, Midlands Correspondent

UNION LEADERS are to urge the possible closure of the Leyland Cars factory at Sennece, Belgium, as an alternative to shutting the Speke assembly plant.

Transferring assembly of the Allegro model from Sennece, where 2,700 workers are employed, to Liverpool is one of the options union officials will press on management next week. Executives of the six unions at the Speke assembly plant, which is under three months' notice of closure, have pledged support for a campaign to retain the 3,000-strong work force.

Mr. Grenville Hawley, the Transport and General Workers' Union national secretary for the automotive industry, said last night that a meeting with management was scheduled for next week, at which the unions would seek alternative work.

If the TR7 was phased out at Liverpool, the plant ought to assemble the Allegro, provide components for the car industry, or take in work from the truck and bus division.

Significantly, the national union officials have not yet accepted the principle of compulsory redundancy at Speke.

Direct appeal

Union leaders are clearly prepared to keep their options open, ready to support any spontaneous opposition to closure from the Speke work force.

While talks are kept at national level, the redundancy terms in exchange for smooth transition of TR7 production to Coventry will not be put to the work force.

However, Leyland may take the initiative in making a direct appeal to employees. But a rumour of the labour force might be sufficient to block the plant and prevent transfer of the equipment.

Any militant action could halt the supply of Triumph Dolomite body pressings to the Coventry plant. Loss of both the TR7 and Dolomite models would pose serious problems for Leyland and could provoke another financial crisis.

Trade union members of the Cars Council, the top-tier worker participation body, have indicated they are prepared to resume talks after a meeting in London with Mr. Michael Edwards, the British Leyland chairman.

More union influence urged

By Christian Tyler, Labour Editor

THE Transport and General Workers' Union will press the Government to set up what it calls joint investment committees in industries and individual companies to give unions a chance to influence decisions in favour of domestic employment.

Mr. Moss Evans said after his first session with the union's finance and general purposes committee as general secretary that the proposal was part of a wider drive against persistently high unemployment.

There could be two levels of committee—one at industry level in which national executives of unions would be involved, and one at company level where the emphasis would be on shopfloor representation.

Efforts

The committee could be tripartite, comprising Government, union and company members. Some companies, notably ICI, already gave their employees a chance to participate in investment planning, he said.

The union is redoubling its efforts to persuade the Government to introduce selective import controls on goods like textiles, footwear, electronics and motor cars, and to restore the cuts in public expenditure.

It reaffirmed its decision to tell union negotiators to bargain for a shorter working week, longer holidays and early retirement as an aid to cutting the dole queues.

Mr. Evans said insurance com-

panies and pension funds should be encouraged to invest more at home, but the union was not yet looking for compulsory redirection of investment. The value of British companies' overseas investment at the end of last year was £15.5bn.

Without action on all these fronts unemployment could rise to 3m. by 1990, he said.

Perkins engine plant production resumes

By Nick Garnett, Labour Staff

THE PERKINS diesel engine company said yesterday that it expected normal production to resume at its main engine plant in Peterborough after agreement on an interim return to work formula at the strike-hit factory.

The strike started this week over payments for assembling marine engines and halted production at the company's Eastfield factory which produces the bulk of Perkins yearly U.K. output of 230,000 engines. About 90 per cent of production is exported.

The stoppage originally involved 115 workers, members of the Amalgamated Union of Engineering Workers, on one of the plant's four production lines. The company said that sympathetic action by workers on

the other lines halted output and 1,200 workers out of the manual labour force of 5,800 had to be laid off.

The management said that it would not discuss the pay issue until the man had returned to normal working.

The Eastfield plant produces three, four and six-cylinder engines for commercial vehicles, agricultural and industrial equipment and marine craft. Engine production at the smaller Fleeton factory in Peterborough has not been affected.

Deal expected

THE SIGNING of a new national agreement for 11m. engineering workers—the first for three years—is expected today.

It was also decided yesterday that the union would join the consortium of trade unions which plans to provide the Labour Party with a new headquarters in Walworth Road in South London. As a generous landlord of the party for many years, however, the men of Transport House have not been asked to put in further cash.

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Overtime banned by Lucas workers

By Our Labour Staff

PRODUCTION workers at Lucas factories in the Midlands start an overtime ban to-day to protest about a delay in finalising fringe items in their annual pay settlement.

More than 10,000 workers in the Lucas electrical and battery factories and the Gilling plant in Birmingham will take part in the ban. There are also plans for a one-day strike on April 17. The Lucas Aerospace division will not be affected.

Shop stewards will review the position after two weeks. They are likely to call an all-out stoppage if negotiations on the dispute are not started.

The production workers agreed a pay settlement this year of a 3.2 per cent rise and a productivity deal. A working committee was set up to discuss fringe items including early retirement, lay-off pay, sick pay, and long service holidays.

Pottery employers call in ACAS to solve strike

By Pauline Clark

POTTERY EMPLOYERS in the Midlands yesterday called in officials of the Advisory Conciliation and Arbitration Service to help find a solution to a strike which they say they are powerless to settle because of the "caprice" of Government pay policy.

The strike, involving about 300 electrical maintenance workers in 120 pottery companies, is more than a week old. It is feared that if the backlog of maintenance work continues to grow, some companies may have to shut down kilns.

The unofficial action by the electricians is over a claim for parity with the national pay agreement reached last December for workers in electrical contracting companies. Their rates are about 24p an hour lower at 185p.

In the past, pottery companies have linked the pay of their electricians with that agreed by the electrical contracting industry's joint board but they say they cannot do the same this year because they would be in breach of Government pay policy.

The electrical contractors' agreement provided for flat rate bonuses for those who would not benefit from incentive schemes. It was eventually allowed to go ahead after the Holiday Hall company successfully argued in the Appeal Court that it would be in breach of contract if it did not pay the agreed rates.

Irish ferry

A THIRD ferry is to be introduced on the Larnac-Cairryan Irish Channel route this month by Townsend Thoresen to increase sailings on Wednesdays and Thursdays from ten to 14 a day in the peak period.

No Front members call to union

A CAMPAIGN is being waged by sections of the General Municipal Workers' Union to prevent National Front members from belonging to Britain's largest union. It came after a recent decision by the National Union of Railwaymen to action against Front members.

The preliminary agenda of the G.M.W.U. conference at Borough in June contains motions drawing attention to dangers of Front members in union.

The most far-reaching of from Romford, London, and NF membership is "wholly compatible with membership of the G.M.W.U." It urges secretaries to draw a membership from any member.

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EMIRATES & SUDAN INVESTMENT CO. LTD.

TENDER FOR THE CONSTRUCTION OF 200 WAREHOUSES

(RED SEA REGION)

PHASE ONE: 34 WAREHOUSES AT PORT SUDAN

- The Chairman of the Board of Directors, Emirates & Sudan Investment Co. Ltd., invites Tenders from competent contractors for the construction of 34 "Thirty four" Warehouses complete at Port Sudan (D.R. of Sudan) as phase one from the total number above.
- The Tender Documents "in English only" can be obtained from the office of the Managing Director of the Emirates & Sudan Investment Co. Ltd., 16 Babiker Bedri St., P.O. Box 7036, Khartoum, Telex 524 EMSU KM, Telegraphic Address: EMSU Khartoum, during office hours against payment of L.S.100 (one hundred Sudanese pounds = £145 US\$290) non-refundable.
- Tenders will be accepted for 4 warehouses as a unit and Tenderers should deposit a sum of L.S.4000 (Four Thousand Sudanese pounds) or its equivalent in other convertible currencies either by certified cheque or a letter of guarantee from a reputable bank valid for at least three months after the closing date as a preliminary deposit in the name of the Managing Director, Emirates & Sudan Investment Co. Ltd., for each unit. Tenderers for more than one unit should multiply their deposit accordingly. Separate offers per unit for lighting and fire systems may be added as option.
- The successful Tenderer/Tenderers shall be asked to sign formal contract within two weeks after being notified of the acceptance in writing and to complete the deposit to 10% (ten per cent) of the total value of the contract either by a certified cheque or a letter of guarantee from a reputable bank valid for one year after handing over all works. Other forms of guarantee may be required for longer period. Any other plans for payment that may lead to the reduction of the cost could be proposed by the tenderers. If the contractor fails to sign the contract within the specified time, he shall lose his right to recover the preliminary deposit.
- The preliminary deposit shall be refunded to the unsuccessful tenderers two weeks after the firm award of the contract.
- Tenderers shall state clearly the following:—
 - The names, qualifications, and experience of engineers and technicians who will be responsible for the execution of the works.
 - Examples of similar projects they have executed.
 - A detailed programme specifying the progress of the works and the time required for the completion of all works specified in the tender and shown in the drawings, as from the date of the signature of the contract.
 - A list of equipment and machinery in their possession necessary for execution of the works.
- The supply of all materials, equipment and machinery whether local or imported necessary for the execution of all works is solely the responsibility of the Contractor.
- Tenders shall be valid for at least three months after the closing date mentioned in para (12) below. The offer may be based on the detailed alternative or for an accepted alternative to be presented in detail to the Managing Director.
- All information relevant to the tender shall be submitted in English Language.
- For imported items, The Emirates & Sudan Investment Co. Ltd. will directly pay all insurance, clearance, customs and other Port charges.
- Foreign Currency will be paid directly from The Emirates & Sudan Investment Co. Ltd. reserves with The National Bank Abu Dhabi.
- Tenders should bear the prescribed stamp duty and should be addressed in sealed envelopes bearing the words (TENDER FOR THE CONSTRUCTION OF WAREHOUSES AT PORT SUDAN), to The Managing Director, Emirates & Sudan Investment Co. Ltd. and should be delivered to the Tenders Box at the Company's Head Office, 16 Babiker Bedri St., 3rd Floor, Khartoum, Sudan, not later than 12.00 Noon Sudan Time Tuesday the 20th of June 1978.
- Any tender which does not comply with any of the above-mentioned requirements will be rejected.
- The Chairman of the Board of Directors, Emirates & Sudan Investment Co. Ltd., is not bound to accept the lowest or any other tender.

CONTRACTS AND TENDERS

INVITATION TO TENDER

The Posts and Telecommunications Corporation of the Republic of Ghana once again invites tenders, who will be limited to nationals of countries of the Commonwealth for the construction of the following two sub-projects—

Sub-project A1
Installation on turn-key basis of new automatic telephone exchanges (stored programme control) with manual switchboards (manual control) for local exchanges equipped with 16,000 lines in total in multi-exchange areas. 6 local exchanges equipped with 2,000 lines in total together with the switchboards (manual control) or secondary centres in single exchange areas, and power sub-project D1.

Procurement of 170 sets of electronic teleprinter. Prospective tenderers may obtain copies of the specifications against payment of two hundred U.S. dollars (\$200) per copy, plus delivery charges of 50.00 hours and 16.00 hours GMT from 20th March 1978 to 15th May 1978, at the address given below.

THE POSTS AND TELECOMMUNICATIONS CORPORATION BUILDING, ACCRA, NORTH, ACCRA, GHANA.

The closing date for submission of tenders will be at 11.00 a.m. Ghana time on 25th August 1978.

Director General, The Posts and Telecommunications Corporation of the Republic of Ghana.

LEGAL NOTICES

No. 00627 of 1978
In the HIGH COURT OF JUSTICE, Chancery Division Companies Court. In the Matter of SYRONS INVESTMENTS LIMITED and in the Matter of The Companies Act, 1967.

NOTICE IS HEREBY GIVEN, that a Petition for the winding up of the above-named Company by the High Court of Justice was on the 28th day of March 1978, presented to the said Court by SPERMIN MOSES of 25 Sheldon Court, Lower Edmore Road, Guildford, Surrey, GU1 2JL, on the said Petition directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2JL, on the 24th day of April 1978, and any creditor or contributory of the said Company desiring to support or oppose the making of an Order on the said Petition must appear at the time of hearing, in person or by his counsel, for that purpose, and a copy of the Petition must be served on the person or firm, or his or their solicitor (if any) and must be served, or if posted, must be sent by post in sufficient time to reach the above-named not later than four o'clock in the afternoon of the 21st day of April 1978.

No. 00628 of 1978
In the HIGH COURT OF JUSTICE, Chancery Division Companies Court. In the Matter of the Companies Act, 1967, and in the Matter of SYRONS INVESTMENTS LIMITED and in the Matter of The Companies Act, 1967.

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No. 00629 of 1978
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No. 00631 of 1978
In the HIGH COURT OF JUSTICE, Chancery Division Companies Court. In the Matter of the Companies Act, 1967, and in the Matter of SYRONS INVESTMENTS LIMITED and in the Matter of The Companies Act, 1967.

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COMPANY NOTICES

COMPAGNIE FINANCIERE DE PARIS ET DES PAYS-BAS

NOTICE TO SHAREHOLDERS

Following a Resolution passed at the Ordinary General Meeting held on 20th April 1978, a dividend of F.Fr. 13.50 per share of F.Fr. 100 par value for the year ended 31st December, 1977, will be paid as from 12th April 1978 to holders of shares in the Company who have deposited their shares with the Company's Registrar, Messrs. J. G. W. de Boer & Co. N.V., 100 Boulevard de la Woluwe, 1200 Brussels, Belgium.

Dividend Certificates will be issued to holders of shares who have deposited their shares with the Company's Registrar, Messrs. J. G. W. de Boer & Co. N.V., 100 Boulevard de la Woluwe, 1200 Brussels, Belgium.

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THE NEW FORD TRANSIT

For the past ten years in succession, more people have bought the Ford Transit than any other vehicle in its class.

And no wonder

It was widely regarded as an operator's dream. Easy to get in and out of. Acres of room in the cab. Easy to load and unload. Easy to service. Tough. And available in enough engine, door configuration and wheelbase versions to cover every conceivable need.

Hardly a prime case for replacement. But what a machine to improve on.

Above, you see the result. The new Ford Transit. All the features that made the old Transit such an enormous success have come back to life in a new stylish package. Hand in hand with a long list of dramatic improvements.

Basically, this is what we've done to make it better than ever.

Outside, the styling speaks for itself.

Inside, the seating, instruments and overall trim would put a few family saloons to shame.

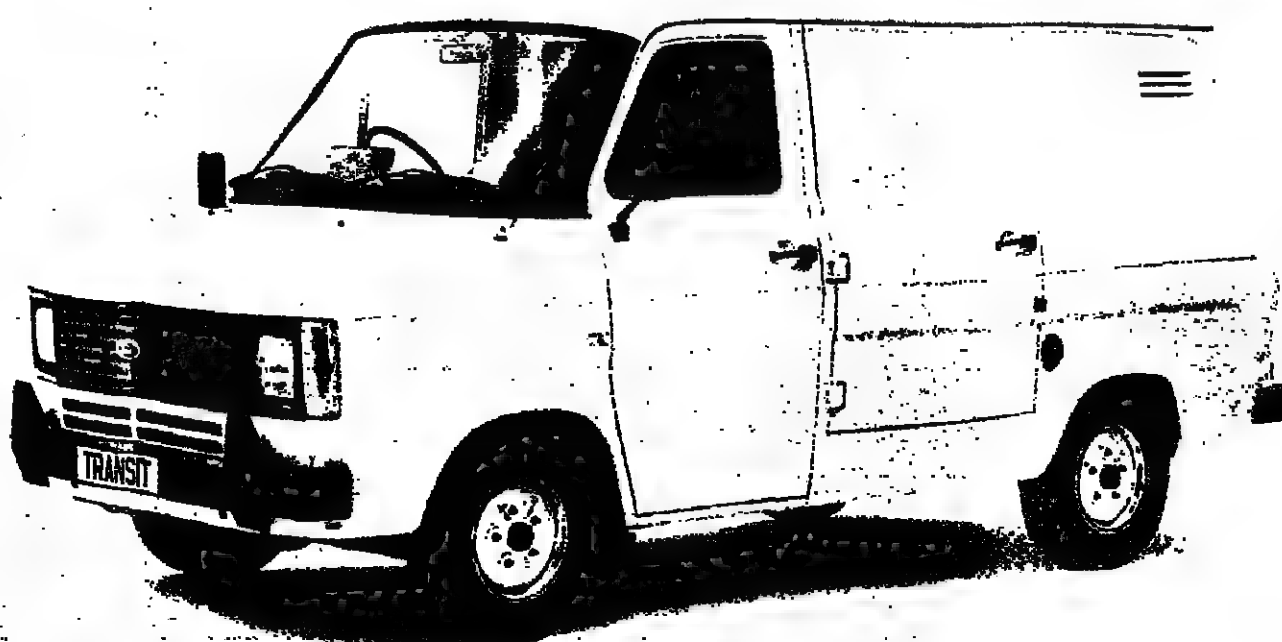
Noise has been reduced to a remarkably low level. A redesigned suspension makes the ride a whole new experience.

And with the addition of 2 new OHC petrol engines that run on 2 star, and a vastly improved 2.4 litre diesel, overall reliability and economy have taken a big turn for the better.

We're confident the new Transit will be a huge success. And why shouldn't we be?

We started with a huge success. And made it even better.

FORD TRANSIT



ILLUSTRATIONS ON THIS AND A PREVIOUS PAGE SHOW A CUSTOM VAN WITH 2.0 LITRE OHC ENGINE. OPTIONS ILLUSTRATED INCLUDE SIDE LOADING DOOR, CLOTH TRIM, LAP STRAP, HEADLAMP WASH WITH OVERRIDERS, WHEEL TRIMS, CLOCK, MILEAGE TRIP RECORDER AND RADIO.

PARLIAMENT AND POLITICS

Conservatives attack Rees on immigration statement

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

MR. MERLYN REES, the Home Secretary, came under bitter attack from many Tory MPs in the Commons yesterday when he made an interim statement on immigration, rejecting several of the major recommendations put forward last month by the all-party Select Committee on immigration.

The statement was seen by Mr. William Whitelaw, deputy leader of the Conservative party, as an attempt to upstage the Tories' policy document on immigration which he will be unveiling today.

There were jeers of derision from the Labour back benches when, in a brief two-sentence reply, Mr. Whitelaw refused to be drawn by the Government's tactics.

He thought that Mr. Rees's statement showed that the Government intended to do nothing in response to the report of the Select Committee.

"We don't accept this as in any way satisfactory and I shall be making our detailed reasons for this view clear to-morrow," he said.

A few Tory backbenchers appeared to give cautious endorsement to Mr. Rees's announcement, thus lending some credence to his view that the Conservatives were deeply divided on the

issue. But the Opposition was overwhelmingly critical of the Home Secretary's stance. Mr. Ivor Stanbrook (C. Orington) urged him to "cut out the eyewash about commitments and come clean with the British people."

According to Mr. Stanbrook, the only moral commitment that mattered was the interest of the British people here.

The support for Mr. Rees from the Labour side was equally vociferous. He claimed that the latest figures, released yesterday, showed a continuing drop in the number of immigrants from the new Commonwealth and Pakistan.

The total number accepted for settlement fell from 37,000 in 1975 to 28,000 last year—a reduction of 25 per cent.

In the light of this, the Home Secretary rejected the Select Committee's recommendation, which had implied a new, specific annual quota on immigration.

He was particularly important to reassure the immigrant community on this point. He also turned down the committee's recommendation that the Government should initiate an independent inquiry to consider a system of internal control of immigration.

This would mean identity

cards for everyone and new powers to require their production on demand—a move that he thought would be unacceptable to the British people.

"In the Government's view, no useful purpose would be served by setting up an inquiry," he said to hearty cheers from Labour members.

But the Government would continue to take vigorous action on immigration control and would energetically pursue discussions with the TUC and the CBI about dealing more effectively with illegal entrants and overstayers.

"The United Kingdom is now and will remain a multicultural society," Mr. Rees said. "Our overriding responsibility is to do all in our power to make it a harmonious one."

He was also severely critical of Mrs. Margaret Thatcher, the Conservative leader, for having said that the British people were afraid of being "swamped" by immigration.

"The figures to-day show clearly that we are not being swamped. Anybody who gives that impression is wrong. The figures speak for themselves."

Any changes in policy need to be related to the fact that the sort of immigration there was in the 1960s is over."

Commenting on the immigration statement, Lord Hailsham, one of the elder statesmen of the Conservative Party, took a markedly different line from his colleagues in the Commons.

Replying to the Lord Chancellor, who read the statement in the House of Lords, he laid strong emphasis on the areas of agreement between the three major parties.

Lord Hailsham, a member of the Shadow Cabinet, endorsed the object of the Government in seeking to relieve anxieties on "this highly-charged subject."

He thought it would be well to emphasise that the points of agreement between the Labour party and his own were more important and much wider than the points of disagreement on this subject.

"I think there is nothing less likely to relieve anxieties than the rather sharp and almost hysterical reaction that has come from certain quarters," he said.

Everyone was now agreed on the principle of honouring commitments already made. He was disappointed, however, that the statement said nothing about the need to give priority to a British nationality law, which had been one of the most important recommendations of the committee.

The move is in line with the party's tentative plans for a future Tory Government to convert the NEB into a simple State holding company for problem companies like British Leyland only, so curbing the Board's entrepreneurial activities.

It seems unlikely last night however that the Conservatives would be able to rally enough support among the other opposition parties to block the Government order.

Higher limit for NEB opposed

By Philip Rawstorne

THE CONSERVATIVES are to vote against the Government order to raise the National Enterprise Board's borrowing limits to £1bn. But an order providing for £400m. assistance—£300m. of it from the NEB—for British Leyland will not be opposed.

Conservative leaders, having decided to back Mr. Michael Edwards' efforts to revive British Leyland, argue that the NEB has sufficient funds available for the operation.

Of the £300m. to be contributed by the Board, £275m. was advanced last month as a short-term loan and is now to be converted into equity capital.

Payment of the remaining £25m. will leave the NEB with a headroom of some £64m. below its present borrowing ceiling of £700m.

Though Sir Leslie Murphy, the Board's chairman, has said that this would not be enough to meet the capital needs of the NEB's 33 companies in the next year, the shadow Cabinet has decided to oppose any increase in its funds in an attempt to restrict its activity.

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Callaghan escapes Tory trap about Labour plans for nationalisation

BY IVOR OWEN, PARLIAMENTARY STAFF

WITH THE AID of Rolls-Royce, Undersecretary, Mr. Nicholas and its notable achievement in Whiston (C. Maclefield) securing prospective orders pressed on after Mr. Benn, whose worth £260m. for the RB-211 Bradford speech was described by engine, to power Lockheed Tri-Star jets for Pan-Am, the Prime Minister's philosophy than

Minister's philosophy than yesterday as they tried to pursue his over Labour's nationalisation plans.

Mrs. Margaret Thatcher, the Opposition leader, joined with Tory backbenchers in an attempt to shake Mr. Callaghan with the commitment to massive further nationalisation, which, they said, was contained in a speech by Mr. Anthony Wedgwood Benn, the Energy Secretary, in Bradford last month.

They stuck to the chase, even though the Prime Minister gave an early indication of his escape route after warmly praising all concerned at Rolls-Royce, on the outstanding success, achieved with the RB-211 engine, and disclosing that he had written a personal note of congratulation to Sir Kenneth Keith, the chairman of the company.

Then, with obvious relief, he pointed out that congratulations were also due to the Conservative Party, which during the Heath Government nationalised Rolls-Royce.

But this did not satisfy Mrs. Thatcher, who complained that Mr. Benn was known to want "massive further nationalisation."

Mr. Callaghan replied that Mr. Benn's speech with the care it deserved. He had done so, and found it excellent in the way it covered the philosophy of freedom and democratic socialism.

This brought Mr. David Steel, the Liberal leader, to his feet, to stress that as long as the Labour pact survived, there was no possibility of Mr. Benn's "interesting ideas" seeing the light of day.

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'Birch' the hooligans, MP urges

A CALL for a return to corporal punishment was made in the Commons yesterday as MPs discussed football hooliganism.

Mr. Michael Brotherton (C. Louth) urged Ministers to make sure the punishment inflicted by magistrates on hooligans was sufficient to meet the crime. "It is time we returned to corporal punishment for young hooligans," he said, as Labour MPs protested.

But Sir Shirley Summerskill, Home Office Under-Secretary, replied that it was better to see how recently-increased maximum fines affected the situation, before further measures were considered.

Mr. John Evans (Lab. Newton) suggested that the call by the chairman of the Football Association for greater Government action, made at the time of the Millwall-Ipswich "riot", now looked a bit sick in view of Millwall's punishment.

"That punishment has been reduced to a farce by the decision of the Football League to allow Millwall to play their home game (against Mansfield) at the end of the season," he said.

The football authorities should put their house in order and segregate supporters, fence off pitches and ban the sale of alcohol.

Mulley rejects plea to abandon nuclear test

BRITAIN'S nuclear test explosion in America today will not herald a new generation of British nuclear weapons, Mr. Fred Mulley, the Defence Secretary said in the Commons yesterday.

He rejected a plea by Sir Frank Aikman (Lab., Salford E.) to abandon the test.

"This test, due to take place at the U.S. Department of Energy site in Nevada, is required to maintain the effectiveness of our nuclear weapons," Mr. Mulley said.

Mr. Mulley said that it would assist the Anglo-American nuclear test ban talks if Britain set the lead by foregoing this test. He asked why it was being carried out at all, if it was not a step towards a new nuclear weapon.

"You don't need to test nuclear bombs to see if they have gone stale like a piece of cheese," he said.

Mulley replied that no-one was more anxious than he for a comprehensive test ban. No advantage would be gained

by Britain's foregoing one of its very few tests. "I can assure you that we have no plans for any new generation of nuclear weapons," he said.

For the Liberals, Mr. Emyln Hooson, urged Mr. Mulley to give an assurance that there was no intention to develop another generation of nuclear weapons. Mr. Mulley replied: "I have repeatedly said there are no new plans for any new generation of nuclear weapons. Anyone who doubts that is doubting my integrity."

The subcommittee yesterday completed two days of hearing evidence in Liverpool.

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Mrs. Rene Short, MP for Warrington, said the subcommittee chairman, said the lack of communication over the proposal to move was scandalous and a disgraceful situation.

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RUPERT CORNWELL, LOBBY STAFF, ASSESSES PARTY POSITIONS BEFORE BY-ELECTION

Lambeth Central highlights problems of inner city area

"THE PROBLEMS here are the problems of the country," the words of Mr. Jeremy Hanley, the Conservative candidate in the forthcoming by-election in Lambeth Central, the old Brixton seat in South London.

On first glance, they seem just the ritual battle cry of an aspiring politician, to be uttered at every morning Press conference between now and polling day on April 20. In a sense of course they are. But in Lambeth's case they are particularly true as well.

For the constituency affords a near perfect field study of what can happen to an inner-city area when faced by all of Britain's endemic ills—low growth, high unemployment, bad housing, enforced public expenditure cuts and so on—bleaded with a high concentration of immigrants.

Race and the economy are already set fair to be the dominant issues at the General Election, which cannot be many months away. In Lambeth, they already are, but in the case of race, perhaps unfairly so.

For if there is one thing on which the candidates of the three major parties do agree, it is that the area is not about to go up in flames. Of the 73,000 people who live in the constituency, perhaps 25 per cent. are black, mainly of West Indian origin.

What Lambeth borough does have is perhaps the highest level of unemployment in London. Of the 7,356 people registered without jobs in the Brixton area, just one fifth are black. But of that figure, 50 per cent. are under 24.

The housing problem is as bad. About 40 per cent. of the council-controlled borough, admits that Lambeth's waiting list is

18,000, the worst in London. Yet thousands of council houses are empty. In one ward, Farndale, 40 per cent. of households are without hot water, bath or shower, and inside lavatory.

Overcrowding is more than double the London average. For all this though, Lambeth Central is one of those most coveted prizes as the Conservatives move in front in the opinion polls, a safe Labour seat. Labour it has been since the war—the property of Mr. Marcus Lipton, who captured it in 1945 and held it for 23 years until his death last month.

Lipton's legacy is a majority of almost 3,700, that would require a swing to the Conservatives of almost 17 per cent. to be overturned, and at the moment there is no sign of that happening.

His likely successor as MP is Mr. John Tilley, a 38-year-old

journalist who has been immersed in south London politics.

He is unquestionably on the Left-wing of the party, in contrast to his predecessor, whose quire-like qualities and immense local popularity attracted a personal following that Tilley cannot hope to match yet.

But Lambeth traditionally polls very low. The turn out even in February, 1974 was only 52 per cent. and the following October, only 53 per cent.

Jerry Hanley, tax expert and son of the late Jimmy Hanley of "Jim's Inn" fame, is waging a "no-nonsense" campaign, helped by the knowledge that the country's mood is swinging his party's way. His points are predictable, but no less telling for that: the failure of the inner-city policy of the Govern-

ment, and of a party which has dominated local politics ("Who's been running Brixton? The way Labour talk you would think the man in the moon's been in charge—and if he had been he couldn't have done a worse job"); the fight against Tilley is the struggle against the "Red peril" version of the Labour Party.

Then, of course, race. Hanley is squarely behind the Thatcher line, that the problem can only be tackled if it is brought out in the open.

Perhaps most intriguing, however, are the Liberals, who are making an unashamedly big pitch in a seat where in October 1974, they won only 12.5 per cent. of the votes to finish a distant third.

Improbable it may sound, but their campaign looks the most dynamic (no less than three press

officers) and Mr. David Steel, the leader, is personally committing visits from nearby Westminster. The party's local organisation is strong, and the Liberals possess an attractive candidate in Mr. David Blunt, a 32-year-old lawyer who has made a typically altruistic Liberal gesture in offering his own "geotripped" house just outside the constituency as campaign headquarters.

The Front had trouble in finding a candidate and had to bring in Mr. Helena Stevens, from Greenwich. So far, she has been little in evidence.

A bigger threat to the traditional Labour pool of votes are the four far left parties in the race. Two have black candidates, and one of them, Mr. Tony Rogers, for the Socialist Workers Party, is clearly ahead in the battle of the posters.

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FTS

Impressionist paintings fetch £264,620

SOTHEBY'S completed a successful week selling the notable and tulip blue-plate. A Louis XV bottle and commode, a similar though an elaborate example of what he found in the Wallace Collection, was also bought at £10,000.

An early 17th-century tape from the atelier of The W. Guebels and Jan Raes, with the Return of Odysseus, sold to the German collector, Baron de Voynich, at £9,500.

The Victoria and Albert Museum paid £9,000 for an Apotheosis of Louis XIV, early 18th-century French needlework hanging with petit point.

A sale of wines, mainly private cellars, also at Christie's, fetched £42,434, with a bottle of 1811 cognac fetching £2,000.

Other high prices included bottles of Chateau Latour at £200 per bottle and bottles of Chateau Latour at £200 per dozen.

A record auction price of £5,800 for a single Chinese st was paid at Phillips's yesterday. It was a red onyx charge on an 1897 three-stamp and was bought by anonymous British dealer.

The previous best price for a stamp at auction was £1,200 years ago.

Phillips was selling a collection of rare Chinese stamps gathered by Mr. H. Fletcher, a British collector, at £112,379. A pair of 18th-century Chinese stamps, sold for £2,000.

The collection realised £23,000, with many American, Japanese and Hong Kong buyers in part in the bidding.

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Ronham's sold European

The four conflicting roles of BNOC

THE NEW package of licensing measures announced by the Government on Wednesday raises some fundamental questions about the conflicting role of the British National Oil Corporation and its operations on the U.K. Continental Shelf. Very quickly the State undertaking has established itself as both a referee and player; as a partner of the private oil sector but, in some respects, an opponent as well.

The established offshore industry is becoming more vocal about this conflict. Hence the remarkably frank outburst by Mr. George Keller, vice-chairman of Standard Oil of California on an ITV programme this week. BNOC—a partner with SOGAL's Chevron subsidiary in the Ninian Field development—was a growing albatross around the neck of oil companies, he said. It was an undertaking making no contribution to the British economy but which was responsible for a slow-down in North Sea development. Lord Kearston, chairman and chief executive, was quick to retaliate by pointing out that the Ninian development programme was far from ideal—"stinking" was his exact word—before BNOC came along.

Mr. Keller's remarks rang true with many North Sea companies although they were not necessarily representative of industry feeling as a whole. Indeed, there seems to be a growing rapport between at least the major oil companies and BNOC. Discussions this week between Lord Kearston and Mr. Clifton Garvin, chairman and chief executive of the giant Exxon Corporation, are said to have been cordial and constructive.

Kindly

But even among the majors there is undisguised concern about BNOC's growing offshore role. Sir David Steel, chairman of British Petroleum, mentioned last week that the company was working out methods of co-operation with BNOC although the company was finding that the state oil group was "impinging" more and more on BP's traditional business—such as crude oil trading. Maybe this remark stirred Lord Kearston to observe that private oil companies were being treated "almost unbelievably kindly" under the existing tax regime.

BP, he said, had shown in its latest accounts that it had paid £350m. in Petroleum Revenue Tax although in fact it had not handed over a penny. To say that the oil companies gave a fair and true picture was nonsense, he told a small gathering of Pressmen following the Corporation's monthly board meeting. (In fact, BP's accounts show that the amount has been set aside for future payment.)

Lord Kearston also stressed that companies were guaranteed an allowance against PRT of 175 per cent. of their field development costs and that offshore groups could use tax credits from one field to offset development costs on another. Such tax conditions were "extraordinarily attractive," he said.

However, his comments provoked a swift response from another major oil group this week which told the Financial Times that Lord Kearston had misinterpreted the reasoning behind the tax structure. The 175 per cent. is to offset high interest charges on the big Western Approaches and the capital projects. The use of tax credits to assist neighbouring development—a normal

trading position—was one way of stimulating exploitation of reserves, particularly marginally economical fields.

These comments and counter-allegations, all made within the past fortnight, are chronicled merely to illustrate the tension that still exists between the private oil sector and BNOC, now two and a quarter years old. Perhaps this is one reason why senior officials within the Department of Energy are holding a series of confidential meetings with oil companies to evaluate their working relationship with the State corporation. For there can be no doubting that under the present Government the public and private sectors will have to work much more closely together. The licensing announcement by Mr. Anthony Wedgwood Benn, Energy Secretary, on Wednesday underlines this fact. The sole purpose of the package is to provide the State with a bigger stake in the North Sea and other exploration areas.

So, for the first time, BNOC is being given the right of first refusal whenever changes in licence partnerships—formed under the first four licensing rounds—are proposed. However, the conditions applied to this special privilege are not as onerous as many private oil

groups had feared. BNOC was hoping that it would be financially carried through during the exploration stage of any newly reformed licence group. This would have given the Corporation two big advantages. First, it would have been able to gain a stake in any licence partnership whenever one of its interest. Second—and this proposal really angered oil companies—the remaining partners in the reformed group would have paid BNOC's share of exploration costs. The Department of Energy has now decided to drop the second condition and provide a modification to the first.

Under the terms announced by Mr. Benn, private oil companies will be allowed to arrange the transfer of licence interests among themselves if "meaningful" fully commercial discussions with BNOC break down or if the Corporation refuses the offer of a licence stake. The industry cannot really complain about that arrangement.

But it has caused to question the fairness of the special award of production licences to BNOC and the British Gas Corporation. Private companies may have to wait several months to know the whereabouts of the 40 new blocks that are to be offered to them in the sixth round of licences. In the meantime BNOC and British Gas can begin evaluating the ten production licences that have been reserved for them.

Control

The issue of one block to British Gas is unlikely to cause much of a stir. Through past licensing deals the Gas Corporation has managed to take control of exploration activity in the Irish Sea. It has now been awarded block 113/25 in the area very close to its promising Morecambe Gas Field. BNOC's accumulation of nine full blocks is much more interesting. Some of these concessions are in virgin exploration territory—such as the South Western Approaches and the capital projects. The use of tax credits to assist neighbouring development—a normal

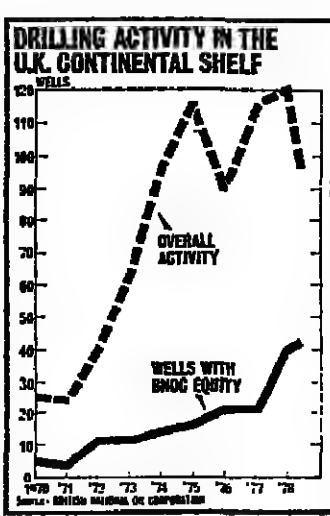
The Corporation's own exploration department has described the West Shetland area as one of the most exciting prospects on the U.K. Continental Shelf so it is not surprising to see three of the nine blocks allocated in this sector. Two of the three, 205/10 and 206/8, might well have been keenly sought after in an open round of licensing because both are very near to British Petroleum's recent discovery. In the North Sea, block 15/8—north of the Claymore/Piper/Tartan complex—and blocks in quadrant 29 and 31, must also be regarded as attractive.

Energy Department officials point out that BNOC did not receive all the blocks that it wanted. Private oil companies have been told that it is not government policy to reserve the cream for the State corporations.

Confidential

Even so, a suspicion exists within the established offshore industry that BNOC might be using confidential geological information, gained through its growing list of State participation deals, to support its applications for sole licences.

What is more, there is concern that BNOC could use the information to frustrate development plans of the



private sector. Here is how it might work: A consortium makes a discovery in block A but finds that the producing structure extends into adjoining block B. In the past the group would have told only the Energy Department, keeping the information a commercial secret so that it could bid for block B in a future licence round. Now there is a fear that BNOC, armed with all the information at its disposal through participation, will collect block B and others like it. In this way it would not only control the speed of oil exploitation in its own block—perhaps desirable in the interests

of a national depletion policy—but it might also influence the development programmes in neighbouring blocks; those like block A.

This is not a hypothetical case for there are many structures and fields that cross boundaries between one block and another. In some instances between one national territory and another. But it does demonstrate how BNOC's roles as a monitoring and advisory agency and commercial undertaking might be in conflict at times.

On the other hand, the private sector should recognise that this dual responsibility could act in their interest. As a licence operator, with a significant equity stake in several existing concessions, BNOC is obtaining first hand knowledge of the problems associated with field development programmes. The Corporation, which has just brought on stream its Thistle Field, now knows all about the headaches of commissioning large platforms in winter storm conditions. It has experience—both good and bad—of British industry's ability to supply equipment and services in the North Sea. All this should help the Government and the oil industry to work out rational procurement policies.

The Corporation's growing experience as a crude oil producer and trader might well

support the offshore industry's view that Britain's oil disposal and refinery policies should be flexible. BNOC knows as well as the private companies that adherence to a rigid policy of refining two-thirds of North-Sea crude oil does not make economic sense in present circumstances.

The message seems to be getting through to Mr. Benn, who is under strong union pressure to adopt a strict two-thirds-for-the-U.K. rule. He said this week that State participation agreements with oil companies (49 have signed so far) enabled the question of where the oil should be landed and refined to be tackled on an individual basis. Oil companies, Energy Department officials and BNOC seem to be discreetly working out ways of handling U.K. crude which protect the national interest, but which also recognise the value of the premium oil likely to be transported to the international market.

There is a third area where Sir Denis Rooke, chairman of British Gas and a member of the BNOC board—and Lord Kearston—have been working in harness with the private sector to tackle a particularly knotty problem: the question of a North Sea gas collection system. The State corporations have proved to be as commercially hard-headed in their gas collection studies as are the private companies.

The Gas Gathering Pipelines (GGP) study company, embracing the public and private sectors, has just presented its final report to Mr. Benn and it will be interesting to see if the organisation is retained. This is because much more evaluation work needs to be undertaken.

New pipeline

What has emerged is that the case for a new £5bn. pipeline network favoured by some Ministers cannot be supported with known gas reserves. It is understood that GGP has told Mr. Benn that a new gas trunk-line system could be considered only if a new large gas field is found (and this is a possibility) or if some joint arrangement could be reached with Norwegian gas producers. It is unlikely that operators of Norwegian fields would allow their gas to be transported to the U.K. unless a pipeline is built across the English Channel to carry the fuel into the higher-priced Continental market.

For the time being GGP has accepted the need for several spur lines—costing between £250m. and £500m—to transport associated gas from a number of oil fields to the Frigg and Brent

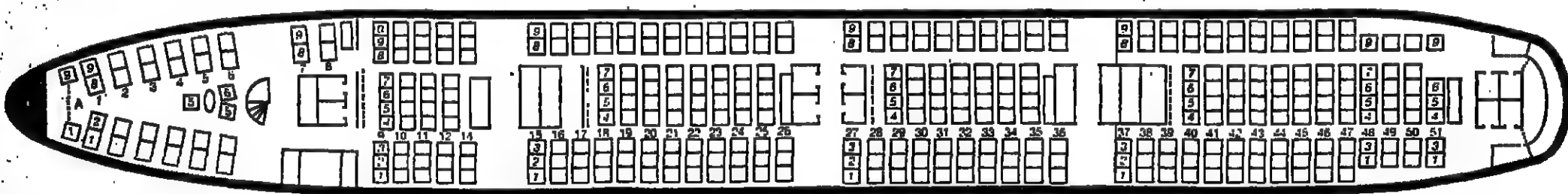
trunk lines and thence to St. Fergus, Scotland.

But this is easier said than done. Gas which might be carried through the new spur lines is, in some cases, of far different quality and character to the gas going through the Frigg line and planned for the Brent line. It may be, for instance, that partners in the Frigg Field development will have to set aside part of its trunkline system (luckily it is a dual line) for the transport of new gas produced in association with oil. At least Total and Elf, leading partners in the Frigg development, and members of GGP, have had an opportunity to help to formulate proposals alongside BNOC and British Gas. It is sceptical of the Magnus Field to the Brent pipeline system, has had an early opportunity to put across its views. It, too, is a member of GGP.

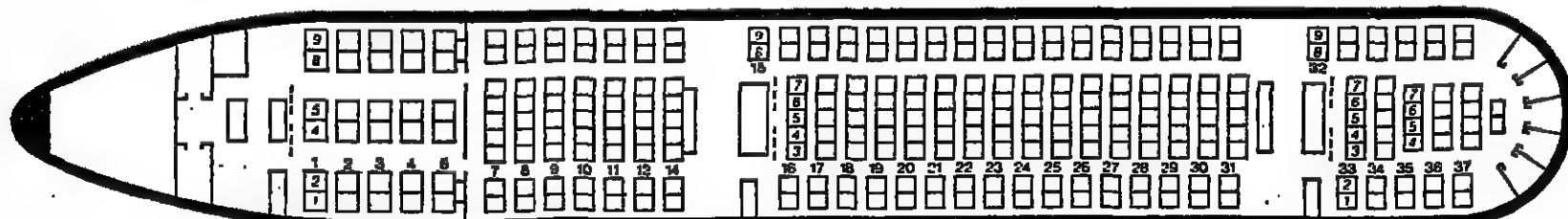
It could be several years before a full-scale, integrated gas collection system is developed in the central and northern parts of the North Sea. What seems certain is that either BNOC or British Gas will be involved. Like it or not, the private sector will have to accept an increasing State involvement in its offshore affairs.

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HOME NEWS

Sales war in which only the smoker will rejoice

WHATEVER the Chancellor has in store for smokers in his Budget next Tuesday, cigarette manufacturers are gearing up for yet another long hot summer of price cutting which should at least benefit the consumer even if it does little to enhance profits.

The launch in May by BAT Industries of its State Express range will be one of the biggest seen in the U.K. and is on a par with the \$40m. send-off given in the United States by Philip Morris for its big-selling Merit brand. The £3m. promised by BAT is the equal of that, given that the U.K. is only one-quarter the size of the U.S. cigarette market.

Nor will that be the end of it. BAT has already promised further brand launches within three months and, although these may not be so expensive, they will add to the push being made by the company to stamp its identity on the U.K. market.

Rapid fall

Big launches have been made before and have often failed. In the tobacco industry perhaps only one in a hundred new brands is a major success, but unless State Express is a complete flop, its very presence could give a major jolt to an already rapidly changing market.

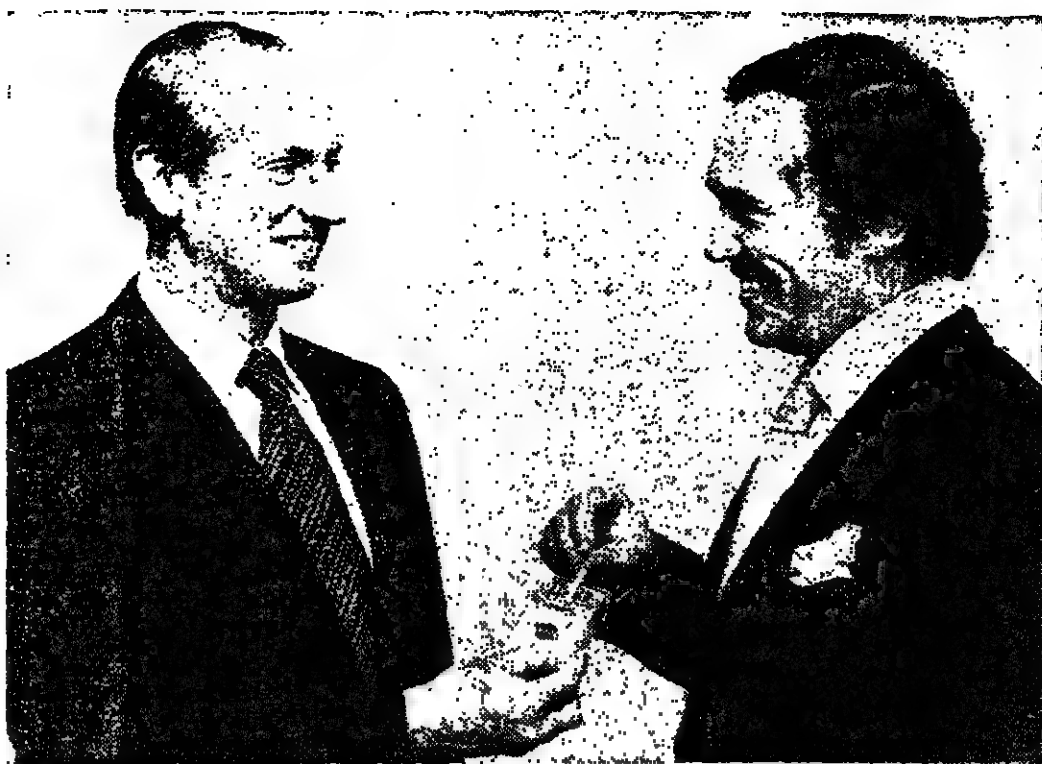
The king size sector is now estimated to take about 50 per cent. of the market and this could rise to 80 per cent. by 1980.

Tax harmonisation and diminished price differentials have led to an accelerating decline this year in the sale of small cigarettes, and this latest notice of battle could sound the death knell for the multiplicity of cigarette sizes peculiar to the U.K.

But while Imperial, through John Player King Size, Players No. 8 King Size, and Embassy No. 1, and Gallaher, which has the number one seller in Benson and Hedges Gold Filter, have established themselves in the newly-shaped market, both have complained that profitability has been severely squeezed by price-cutting.

BAT readily admits that it will not make a profit for some time to come in the U.K., though it will be helped by having negotiated advantageous manufacturing agreements with the unions before installing the most modern cigarette-making machines at its Southampton and Liverpool factories.

One of the reasons for the heavyweight approach by BAT,



On the eve of a big sales campaign that will stir up the home cigarette market, BAT's British leaders relax. Mr. Stewart Lockhart (left), chairman, U.K. and Export, offers a cigarette to Mr. Gordon Watson, director, U.K. Market.

an approach that immediately wrung a howl of protest from Mr. Mike Daube, director of Action on Smoking and Health, is that there is a threat hanging over the tobacco industry of a ban on advertising.

ASH itself is one of the principal evangelists, having already called for such a ban, except for point of sale, at the end of the present agreement between the industry and the Government on advertising.

That has two years to run and, while many in the industry are sceptical about a ban, especially if there were to be a Tory government, if it were to come about then changes in the market place would become very slow. So BAT is making hay while the sun shines, and if there are more good summers after that then so much the better.

At the point of sale BAT has indicated there will continue to be a battle royal for space on the retailers' shelves. While

battles between rival product representatives.

Reaction to the BAT initiative may be on a highly selective basis with manufacturers promoting heavily those brands which are already successful in a particular area, while rolling with the punch in others.

BAT hopes to have about 10 per cent. of the market in five years. At the present rate that would mean sales of about 10m. a month, the level claimed by Rothmans, including Piccadilly and Dunhill, but while Imperial appears to be the obvious target BAT is unwilling to speculate on who would be the biggest loser.

After a shaky start Imperial has strengthened its position, and though its market share is down from its almost traditional 66 per

cent, it has recovered to 60 per cent. after having dropped into the high fifties for a time.

Mr. Healey may, in the end, hold the key. An increase in duty on cigarettes next Tuesday would come as no surprise.

ASH claims that the health message is getting through—recently it produced figures to show that 80 per cent. of smokers wanted to give up the habit—but admits that price is one of the biggest deterrents.

But BAT is not a company that would normally take on a very difficult project like the U.K. market if it were not willing to take a long-term view.

A total investment of "tens of millions" is based on two years of careful market research and worldwide expertise. The company has shown it can stick to a difficult task—the rationalisation of International Stores—and it has a range of brands and a wealth of technical know-how, for instance in flavour-boosted low tar cigarettes, on which to draw.

The gladiator has at last entered the ring and is beating his sword on his shield. The balance between victory and the preservation of profits is the strategic problem.

News Analysis—BAT's British Launch

BY STUART ALEXANDER

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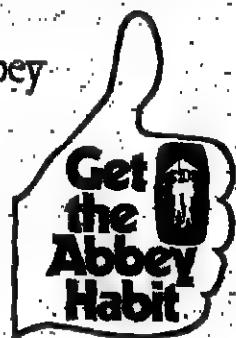
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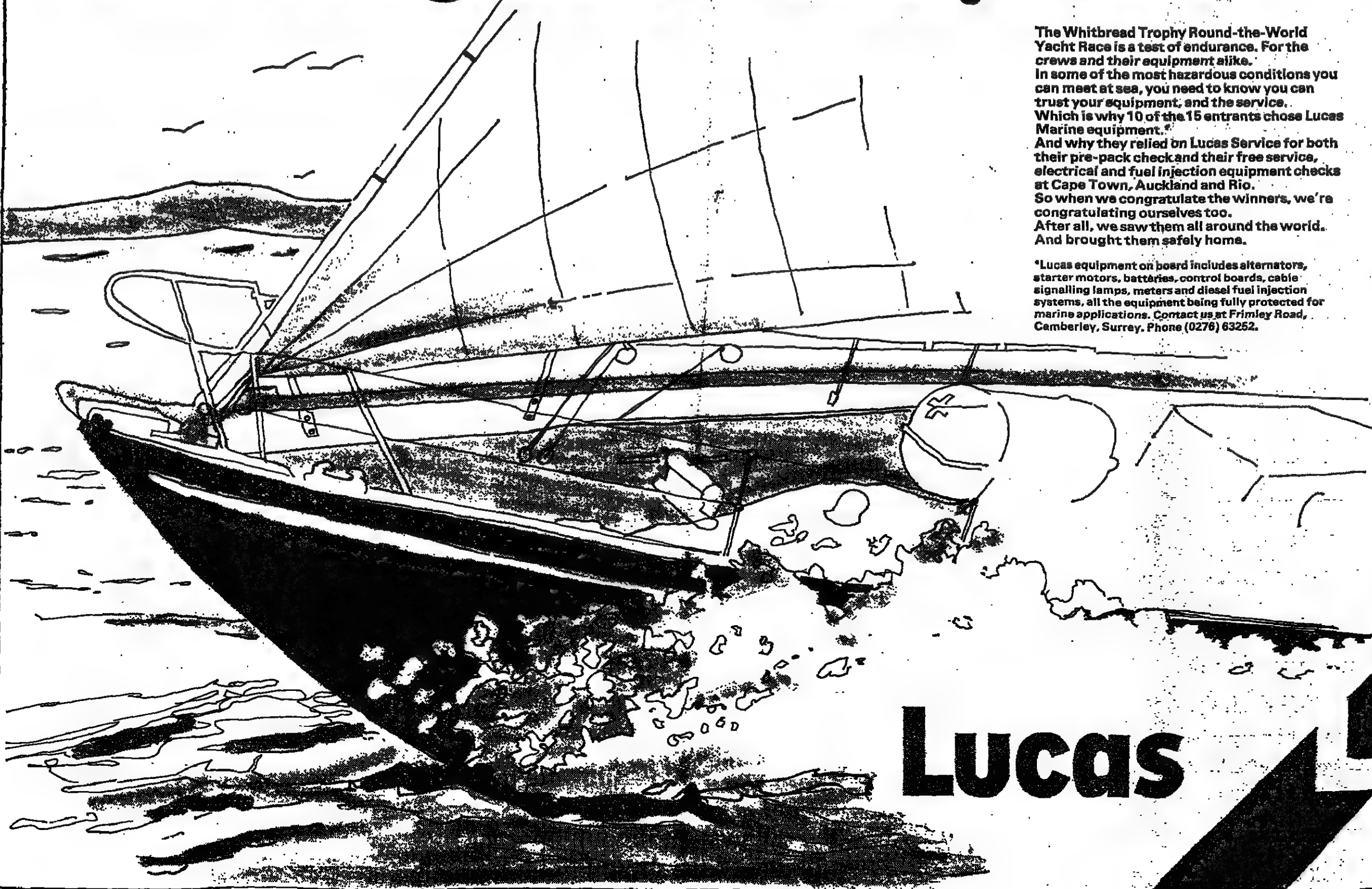
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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHWETTERS

SECURITY

Explosives detector

USING an operating principle not before employed in an explosives detector, Pye Dynamics has built a new detector system to match most needs.

It is simple to operate and almost any lay person, from secretaries, post room operatives and night watchmen to trained security officers, policemen, special anti-terrorist organisations and Army personnel can use it. No training is required to operate, the equipment and no complex day-to-day maintenance is necessary.

The PD 3's principal advantages are that it requires no auxiliary gas supply and contains no radioactive components. This is a major technical advance in this field and is destined to make an important contribution to anti-terrorist defence against terrorism.

The development of the PD 3 follows the introduction by Pye Dynamics of the PD (military) and the PD 2 (commercial) explosives detectors. The PD 1 has the distinction of being the only detector to be allocated a NATO number and was produced for the British Army and other NATO armed forces.

The PD 2, the first man-portable commercial detector contained in a briefcase, has had good market acceptance and is in current use with many Governments, security organisations, airlines, airport authorities, Police, etc., worldwide.

The PD 3 is supplied in a briefcase complete with battery charger with cable, spare battery pack, earphone, interchangeable probes, test sample in container, first line spares kit, cleaning tools and instruction handbook.

Pye Dynamics Ltd., 489 Park Avenue, Bushey, Watford, Herts, Watford WD18 6SE.

INSTRUMENTS

Finds the flaws

A COMPACT, large display battery-powered ultrasonic flaw detector designed for general purpose work is aimed at portability with more effective presentation.

The unit has a contour control which smooths the trailing edge of a flaw echo displayed on the CRT screen without affecting its amplitude. This helps to control the extent to which the individual half cycles on the echo edges can be seen, thus "smoothing" the contour of the echo when testing with low-frequency probes on coarse-grained material.

The UFDSA has a large, bright display and directly calibrated range and delay controls. Separate probe zero control; linear and logarithmic presentation; short pulse, and grouped controls for rapid familiarisation are also provided.

The UTGSA is unique in that it is compatible with many

HANDLING

Crane height lessened

MAJOR BENEFITS offered by Street's V low headroom crab unit are its compact construction and low headroom design, so that for a specific rating and height of lift, the overall crane height can be reduced.

Designed with the objective of reducing maintenance, all bearings are grease packed and sealed for life and all wiring runs inside the frame, thus giving protection from accidental damage.

The new slimmer crab can be brought very close to the side of a building, even where headroom is limited, giving good coverage of the factory floor area. Virtually any height of lift can be accommodated with the crab which is produced by Street Crane Company at Town End Works, Chapel-en-le-Frith, Derbyshire, DN9 8SL 3454.

COMMUNICATION • DATA PROCESSING

Automated ICL super-computer

telex for small users

MESSAGE SWITCHING is the technique of routing written (telegraphic) messages by means of information held within the message, and the corresponding switching systems operate on "store-and-forward." They are retained in memory and transmitted according to order of priority as soon as the logic of the switcher detects that the wanted terminal is free.

So far, these computer controlled message switching devices have been relatively expensive and limited in use to the larger groups. Now, IIT Business Systems has come out with its ADX 6100 which, it believes, will open up this attractive communications technique to many more companies down the scale.

Like other ADX units, the new machine will use low-cost leased telegraph channels to provide a service which, on the basis of experience with its larger forerunners, will cope with a traffic increase of typically 12 per cent, a year while providing a reduction in operational costs.

The unit can cope with 12 to 16 telex lines, will log all outgoing and incoming messages and their relationship with one another and has a semi-automatic routing facility for cases in which switching cannot be automatic.

Some 150 ADX units made by IIT are installed world-wide.

More from IIT Business Systems 0273 807111.

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SEVEN DISCRETE instruments are combined in the TF2952 radiotelescope test set put on the market by Marconi Instruments of St. Albans.

The rf signal source covers 400 kHz to 520 MHz with an fm facilities and a stability of 0.5 parts/million over 30 minutes. A separate modulation meter provides accurate measurement of amplitude, frequency and phase modulation.

Other instrument sections are an audio generator with six fixed frequencies between 300 Hz and 8 kHz and two variable ranges, an audio voltmeter measuring up to 30V, a distortion factor meter, rf power meter and a frequency counter through which signals from the audio generator, and the rf input, are automatically routed.

The test set is intended for maintenance of all radiotelescopes in the vhf and uhf bands, marine, land and airborne.

Marconi St. Albans MK922.

AMID THE spate of computer announcements of the past few weeks, yesterday's disclosure by ICL of the ill-kept secret that it had developed and was operating a different type of computer from those in use at present could easily go unnoticed.

But this unit is something known as an array processor which in simple language means that it can split a problem up into many parts—1,024 to be precise—and solves each part problem simultaneously at electronic speeds.

The obvious inference is that suitable problems will be solved at speeds between 10 and 1,000 times faster. However, the selection of the problems that can be easily handled in this way is something that the experts are only just learning about.

Nevertheless there is so much world interest in the potential of array processors that ICL has been given Department of Industry support for the development of the unit which has been up and working in pilot form since 1976.

It is based on a concept by Dr. Stewart Reddaway working in conjunction with Mr. Gordon Scartol.

The equipment ICL is operating can carry out 500m instructions a second, taking advantage of the fact that its 1,000 tiny processors are fast and are placed very close to their associated stores. In fact, it functions as part of a memory of a conventional machine.

The array approach was first conceived as a means of solving big 3-dimensional problems of which weather forecasting is a particularly different example, but it is applicable in oil exploration, nuclear power work, air traffic control, memory manage-

RESEARCH

Aiming for a better tape

ALL MAGNETIC tapes are abrasive, and cause wear of recording heads. Considerable variations in head wear have been observed, especially since the advent of high-coercivity tape formulations and in severe cases a ten-fold reduction in head life can occur.

With expensive recording heads it is particularly important to avoid using tapes of unnecessarily high abrasiveness.

Such tapes can now be readily detected using a sensor developed at the Fulmer Research Institute under contract from Government departments.

A new stage of this work has now started with support from tape manufacturers and users together with the Computer Systems and Electronics Requirements Board of the Department of Industry.

مكتبة النحل



Dr. Stewart Reddaway with pilot model of the array processor.

METALWORKING

Production costs cut

FORMFLO of Cheltenham, now part of Metal Box, has launched a machine for producing annular blanks from tube with a claimed saving of up to 50 per cent, on material costs. The extra economy is reached by replacing the conventional part-off blade by free rotating discs which are powered into the tube and displace rather than cut the material which is shaped into the required size of blanks for subsequent cold roll forming of bearing races.

The machine copes with tubes ranging in outside diameters from 38mm to 58mm producing blank widths from 5mm to 32mm; floor to floor time starts at about seven seconds on the smallest rings.

Compared with other manufacturing methods in the motor industry the machine in combination with other race rolling machines provides a system for the production of bearings which give substantial cost savings, says Formflo, but it is anticipated that it will also have many applications outside the bearing industry where there is a requirement for annular blanks made from tube.

Ford Motors has boosted Formflo's confidence with orders worth £3.1m. for six rolling gear complexes to be installed at Ford plants at Cologne and Halewood. The three units destined for Germany will be delivered during December and the Halewood lines in March of next year.

COMPONENTS

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MATERIALS

Insecticide has long life

A MAJOR advance in the development of residual insecticides is claimed to be marked by the introduction of a long-lasting, biodegradable insecticide by the Industrial Pesticides Division of The Wellcome Foundation.

Wellcome "Coopex" is stated to be active against a wide range of insect pests, but unlike previous insecticides of this type produced by the company, it is stable in light and can give protection for at least four months.

Trials by entomologists at the Wellcome Research Laboratories have shown that the product is highly effective in controlling cockroaches, Pharaoh's ants and a wide variety of other crawling insect pests and stored food product insects. It can be used without risk of contamination wherever food is stored, processed and eaten.

More details of this new insecticide are obtainable from Wellcome Industrial (Pesticides), Ruvens Lane, Berkhamsted, Herts HP4 2DY (Berkhamsted 3333).

Low cost coating

ALTHOUGH epoxy floor coverings are acknowledged to be the most durable as floor surfaces because of their combination of good adhesion, durability and resistance to a wide range of chemicals, their use has been restricted by their high cost.

Quantaplast of Wetherby, West Yorkshire (Boston Spa S433SS), has introduced an epoxy floor coating at a price which is competitive to conventional floor paints, its higher performance making the cost substantially cheaper over a period of time.

The low cost of the Quantaplast system (primer and two finishing coats at under 70p a square metre) is made possible by the economies of large scale production. It contains 100 per cent reactive resin components and no diluents have been added. The material is available in 5-litre containers and there is a choice of seven colours. It can also be used for walls, machinery and structural steel work demanding a high performance coating.

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APPOINTMENTS

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- THE Production Engineering Research Association in Melton Mowbray exists to assist firms to improve profitability and productivity. It undertakes confidential research and development projects, technical and management consultancy assignments, education and training activities, as well as prototype and production manufacturing and testing, for member firms. It has substantial contracts with Government Departments and the Requirement Boards.
- THE Association enjoys a high international reputation and the appointment requires outstanding technical qualifications, administrative ability and marketing flair coupled with a record of success in the direction of a substantial organisation.
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- LOCATION is the South of England. Salary of around £20,000 is envisaged, plus car and other first class benefits.

Write in complete confidence
to J. E. B. Drake as adviser to the group.

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The Management Page

هكتر من النهر

EDITED BY CHRISTOPHER LORENZ

Capital spending under a microscope

Nicholas Leslie looks at several company case studies produced this week by the CBI to support its view that governments expect industry to react too quickly to new legislation

IT WILL have taken six and a half years for Reckitt and Colman's new pharmaceuticals factory at Hull to progress from being merely an idea to coming into production later this year, as planned. This period could have been reduced to four or five years "under stable economic conditions," according to the CBI case study on the company.

Since the project was started, legislation which influenced the very structure of the group has had to be taken into account. Delays have also been encountered; the major hiccup arose from the company's own decision to halt construction of the factory for a while because of the deteriorating economic climate. On the other hand, the company has benefited from Government grants, although they were not the deciding factor in favour of the project, merely an influence on its timing.

The project was of major significance to the company—it was regarded, the CBI survey says, as "probably the most important single development in Reckitt and Colman activities worldwide—featuring significantly in the group's long run development strategy as potentially a major growth area with high profitability."

The project was also regarded as being more than just the construction of a factory. It related "more to the decisions regarding the development of an area of business internationally; in fact it relates to the establishment of a worldwide division."

Reckitt's pharmaceuticals include such branded products as Dettol, Disprin and Lemsip, as well as other analgesics, together with laxatives. Up to the late 1960s these activities formed part of the group's household and toiletry division—but changes were in store.

First, McKinsey and Co., the management consultants, were called in to review Reckitt's organisational structure. They recommended a divisionalised framework, including pharmaceuticals as a separate division. The CBI's study states: "The

1968 Medicines Act also placed new demands on manufacturers of pharmaceutical products and this also provided an incentive to bring together the production of the group's pharmaceuticals... under one divisional management."

However, complete separation did not come until 1972, after the full potential of pharmaceuticals—at that time a relatively minor activity of Reckitt—had been recognised by the company and the long-run implications of the Medicines Act (it became operative in 1970) had been examined.

In view of both the CBI's remarks about the effects of legislation on lead times and the growing opinion that greater flair and initiative by management—particularly in large companies—would benefit industry, it is important to note the main motivations behind Reckitt's project. According to the study, they were, first, the new regulations imposed by the 1968 Medicines Act and, secondly, the "strong entrepreneurial stand of the divisional and main Board directors interested in developing the pharmaceuticals side of Reckitt and Colman's business."

Divisions

It was not until a feasibility study of the production and machinery facilities for Reckitt's pharmaceutical and household products had been completed that the company finally committed itself to dividing the activities into separate divisions and to establishing new production facilities for pharmaceuticals.

From 30 possible projects, two were considered: feasible. The first envisaged construction of a new factory in Hull, designed to take the

division well into the 1980s. The second entailed a phased building programme based on an extension to existing facilities in Hull: the first would be a warehouse and "wet" products plant, and the second a "dry" products plant.

At this point it is worth relating how Reckitt's capital expenditure planning is undertaken, since it obviously influences the "if, when and how" of any project. As is shown by the CBI studies of Reckitt, and several other companies, approaches to capital expenditure planning vary enormously.

Reckitt sees itself largely as a marketing-oriented company. As a result, total capital expenditure in 1975, for example, was £15m., whereas marketing spending was "two or three times" this amount. Even so, the figure of £15m. was at a time of "significant development," and therefore much higher than had been committed before.

Distinction is then made between: (a) expenditure which is essentially designed to maintain/improve ongoing business (classified as ordinary expenditure); and (b) one-off expenditure, usually on major projects which are unlikely to be repeated for some time (abnormal expenditure).

Operating divisions in the U.K. are expected to finance normal expenditure internally, by means of profit generation

and overdraft facilities agreed with the group. Abnormal expenditure projects are financed by loans from the group to the division, which pays interest to the group on the loans.

In contrast with many companies which favour five years, Reckitt operates under a three-year plan. This includes capital expenditure and is submitted to the main Board each September. It is a detailed plan, with each division making its own contribution, and it essentially determines the level of normal expenditure. Abnormal expenditure, though included in the plan, requires more detailed appraisal by the Board prior to authorisation.

Many capital projects do not require main Board approval at all. Each divisional managing director has discretion up to £100,000 per project, provided it is incorporated within the three-year plan. Amounts of up to £250,000 require the authorisation of the group director and, above that, the group chief executive; the chairman or the main Board give the final decision.

The pharmaceutical project highlighted in the CBI case study fell into the latter category—total capital expenditure planned to date has reached £1m. When it came to deciding between the two options, the pharmaceuticals management, favouring the completely new factory, found itself out of line

with the main Board, which preferred a phased programme. The second option got the go-ahead.

The main reason for the Board's choice was the "considerable degree of uncertainty." If a cutback of pharmaceuticals development proved necessary, the phased plan offered greater flexibility "for coping with unforeseen events and market trends."

A common factor with both options, however, was that production facilities provided for much larger batch sizes, as well as the introduction of new technologies and, where desirable, changes in plant design. This offered greater operational flexibility.

Options

This is significant, given Reckitt's experiences in the past. It was noticeable, says the CBI study, that among the entire 30 options considered, several related to modifications of existing facilities, both to cope with existing production volumes and meet the requirements of the Medicines Inspectorate which had made some harsh statements after its inspection in May, 1975.

Authority was given in 1974 and 1975 to proceed with various phases of development at Hull. There were no problems with the planning authorities, which were "extremely co-operative" in helping to

improve what was previously a slum area of the town. Reaching agreement with many different owners of small parcels of land was, however, a lengthy process.

By the end of 1974 about £800,000 had been authorised to improve existing line machinery, pending completion of the new factory. The sum also covered site works, piling, and other work. In mid-1975, when a further £200,000 had been authorised and spent for the building's steel structure "a complete halt was called upon expenditure due to the economic crisis being faced in the U.K.," says the study.

Pharmaceuticals division management was also told that the group was in a "very tight cash situation" and consideration was even given to cancelling the project. In September, though, it was decided to continue and the bulk of expenditure was eventually authorised in May, 1976. A further £0.5m. was later sanctioned to reinstate a marshalling bay which had been deleted from the plan in 1975-76.

Phase one of the project is now expected to be complete this year with phase two due for completion by the end of 1979—assuming it proceeds and there are no further economic crises.

The effects on the company of a deterioration in the general economic situation are highlighted elsewhere in the Reckitt case study. In times of financial constraint, as in the past four years, divisions are asked to cut back expenditure by observing tighter overdraft limits. Divisional managers are given discretion over whether they cut back on either capital and/or revenue spending. It is, says the report, "the small capital projects and, to some extent, pilot stage research and develop-

ment expenditure which normally suffer in this situation."

Reckitt acknowledges the benefit of a Government regional development grant (30 per cent of the allowable cost of the building), but stresses that the long-term viability of the project did not depend on it. The project would have been delayed, not abandoned, without it. The group should also receive £225,000 interest relief for accelerating the project, but even here Reckitt corporate executives make the point that while the relief encouraged the company to bring the project forward, as the legislation intended, "it does not create new investment."

When asked what the government might do to encourage

them to invest, the pharmaceutical executives put forward what are already well-aided proposals. The essence of their reply was that "general economic stability and lower inflation and release from price control" would be major incentives.

At the same time, though, they questioned whether the country might not benefit more if resources being taken up to comply with government legislation were re-directed to research and development. They estimated that the pharmaceuticals division alone spent over £1m. complying with social legislation in 1976—a continuing annual commitment and a figure equal to about half of Reckitt's total group research and development budget in 1976.

Concorde and chips

Dunlop. Project: Development of a carbon brake for Concorde; 64-year lead time. "Throughout the whole of the development of the project lead times were overwhelmingly connected with technological factors. There were no problems with financial constraints... no problems with work force factors... nor were there problems connected with staff or with central or local government." The company "does not have a group view about the acceptable time lags between the start and completion of innovative investments, because they vary so enormously from

division to division and from project to project."

Unilever. Project: Introduction by Birds Eye of electronic sorting of chips; 14-year lead time. "The last few years have seen a greater interest proportionally in process investments and cost saving projects; previously the overwhelming emphasis had been on volume growth." The company believes "that normally its capital proposals should be attractive even without government assistance into consideration. Nevertheless, Government assistance has made some proposals more attractive." The project "turned out to be better than planned... overall, the project offered a good return on capital, and achieved a pay-back in a little over two years."

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How TI spent on 'superplastic'

IN CONTRAST to Reckitt and Colman's experience, Tube Investments's four-year project involving development of "superplastic" (stretchable) aluminium alloys as an alternative to plastic went more or less according to plan, with little outside pressure being felt. None the less, the TI case clearly serves the CBI's purpose of illustrating how Government economic policy can affect industry's willingness to invest, since the company found that the timing of its launch coincided with the 1974 depression. The consequence was that initial profit forecasts were not met.

The project was "not a typical form of investment for TI," says the CBI study, since it was an entirely new innovation, whereas most of the company's capital investment is for replacement, modernisation or extension. It was also very small in relation to total group activities and financial commitments, although the precise cost of the project is not disclosed.

It was not, though, the first time TI had had a stab at capitalising on a known principle. Superplasticity has been known of since the 1930s and TI began development work in this area in 1966. After two years' work, however, no major contribution to understanding superplasticity had been made. But at the end of 1968 there came a Press announcement that Pressed Steel Fisher, a major customer, was considering a competitive alloy for use in motor car bodies.

Says the CBI study: "This, together with an increasing awareness that any further work could only be justified if the project's objectives were directed to more practical ends, brought a key meeting between TI Research Laboratories and research and development personnel from the aluminium division of TI."

This, and a further meeting, led to research being concentrated on high aluminium alloys. Six months later sufficient progress had been made to warrant another meeting between TI Research Laboratories and British Aluminium's research laboratories (also part of TI). Consequently a programme of joint research was undertaken. Eight months later the first provisional patent application for superplastic aluminium was made.

By March, 1972, the first factory-produced sheet was available. The following January a working party of six senior TI Group managers was set up, its objective being to establish within six weeks whether and how superplasticity should be exploited.

Its two main recommendations were (a) that a team leader be appointed to direct the project, and (b) that technical effort be reduced to the minimum prac-

tical level, that priority be given to obtaining commercial and marketing information and to establishing the competitiveness of a variety of superplasticity-formed components compared with those made from other materials.

The report was completed by September, 1973, and by July, 1974, premises had been obtained, with the first forming machine starting production at the end of that month. Despite initial marketing problems due to the economic recession, the company (when the CBI study was being prepared last year) remained convinced that initial disbelief in the marketplace that superplastic forming was possible was being overcome and that opportunities offered by the product were being recognised.

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Its two main recommendations were (a) that a team leader be appointed to direct the project, and (b) that technical effort be reduced to the minimum prac-

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Cruel Passion (X) ABCs Fulham and Edgware Rds.

There are good films that hover tantalisingly on the brink of being very good but never quite manage to make the final leap. From James Ivory and Ismail Merchant, the director-producer team who made *Shakespeare in Love*, *Wuthering Waves*, *Autobiography of a Princess*, and *Comes a Woman*, a characteristically nostalgic-fable about people whom time has passed—or is passing—by, wrought with love and care and humour but somehow missing that extra voltage that makes a masterpiece. The film is a trilogy of short stories set in and around New York's famous dance-hall, Roseland, where the old but still young-at-heart gather to re-create the days of pre-juke-box romance, when Saturday night fever took the form of a Foxtrot or a Tango or a Peabody.

Story number one is about two bereaved oldies (Peraia Wright and Lou Jacoby) who find comfort in each other's revelations of past youth and happiness. In story number two, gigolo Christopher Walken strays from his devotion to the rich, ageing widow who supports him (Joan Copeland) when Geraldine Chaplin crosses his line of vision. Should he choose love in-a-beddit with Miss Chaplin or well-subsidised loyalty with Miss Copeland? Story number three is the portrait of an elderly German lady, ailing in health but *l'oujours gai*, who reminisces about her dimmed, lovable dancing partner who died—almost in mid-Peabody—shortly after proposing marriage to her.

The film gets better as it goes along, and one cannot help feeling that the vitality it shows in

the home stretch could have been summoned up earlier in the race. Not that Ivory and his scriptwriter Ruth Prawer Jhabvala should have forsaken the elegiac tone of the film, but there is a too wan and wispy sentimentality about the first story, and the second takes time to shake off a histrionic stiff-jointedness most evident in Walken's performance. But the third story is a joy, chiefly because it is not so much a story as a talky and eccentric character impromptu that takes wing in a superb performance by Lilla Skala. With her garishly painted face, her costume-trunk dresses and her guttural singing of a voice that seems like a relic from some bygone, or possibly never-existing, era of Great Lady elegance, and Ivory's camera gives her poised and ravaged monologue the devotion it deserves.

In *Telefon*, Charles Bronson leads his dormant-volcano presence to the role of a Moscow agent sent to America to end a rash of sabotage acts precipitated by Soviet defector Donald Pleasance. Pleasance is going around activating a number of hypnotised KGB agents who were installed in America after World War II, and who are waiting ready to be mobilised into political missions of industrial or political sabotage whenever they hear a pre-arranged trigger phrase. The KGB, in the persons of snarling Patrick Magee and debonair Alan Badel, had hoped that these "human time-bombs" would never be needed or used, least of all by the popeyed and clearly certifiable Mr. Pleasance. Bronson packs his bags and flies out post-haste to meet Their Man in Washington; who turns out to be a woman, and Lee Remick. Thereafter all Hell gradually breaks loose, the components of adventure ranging from exploding sea-planes to escaped rattlesnakes; and if you cannot follow all the convolutions of the amazing plot you are not alone in your confusion.

The film is directed by Don Siegel (*Dirty Harry*). The Shootist and he lends it more style and individuality than its far-fetched story deserves. Bronson is oddly cast as a crusader against hypnotism, since his own heavy-lidded eyes and purring monotone suggest an advanced state of somnambulism. But the incongruities of this film are half its inadvertent charm. It is one of those jet-hopping thrillers that will take you to Houston for no better reason than to exploit the labyrinthine beauties of its main luxury hotel, or to sundry desert and rural locations simply because they respond pleasingly to the camera's eye. It is also one of those films that bend over so far backwards in their attempt at *exotic condole* neither the Americans nor the Russians are presented as villains, the all-purpose scapegoat being the mad Mr. Pleasance—that they deserve some sort of prize for political contortions.

Having been made by Jean-Pierre Melville, *The Army in The Shadows* comes to us with the imprimatur of an "art movie"—Melville made the classic *Les Enfants Terribles* in 1948 and directed some broodingly effective films in the 1950s—but its sombre, dedicated exterior conceals just as much narrative far-fetchedness as Siegel's film. Lino Ventura, the thinking filmgoer's Charles Bronson, is the hero, and his weighty, ruminative presence gives the film its much-needed centre of gravity. Around him whirls, cracks and stfully sparks a cloak-and-dagger adventure story about the French Resistance in which lashings of *schattenfreude* and "atmosphere"—dark, wet streets, purring Citroens, scurrying raincoated figures—do not quite bind together a plot that seems to mark time between its exciting but wildly implausible suspense set-pieces.

Melville is frequently hailed as a director who unites the story-telling vitality of popular cinema with the thoughtfulness of the art movie. I think he is as often split apart by this duality as successful in resolving it. There is a childlike exuberance about this film—not least in Melville's cheerfully unapologetic use of model shots for scenes of large-scale action—but there are also spurious attempts to raise the tone by including, for example, a Sartre-like *eminent* of the Resistance (Paul Meurisse), a handful of whose philosophical books are arched paraded before the camera's eye in one scene, just to drop in an incomprehensible title or two. The film tells us little that we did not know, or were afraid to ask, about French life under the occupation, and its characterisation offers no discernible challenge to players of the calibre of Simone Signoret, Jean-Pierre Cassel, and Ventura himself. Much of the film is good adventure-story stuff, but its higher pretensions leave considerable room for scepticism.

To be neglected at your peril is the forthcoming Fassbinder season at the National Film Theatre. The German cinema's greatest young director has been honoured with a full-scale retrospective. At the age of 32, Fassbinder has now made roughly one film for each year of his life, and although Londoners have seen most of his best work since *The Merchant of Four Seasons* (1971), there are still 20 or so films outstanding that if they are not seen now may never offer the opportunity again.

Fassbinder's speciality is a kind of stylised naïveté, and over the years he has turned this method into a miraculously successful resolution of his own sensibility (and in those of many other post-war directors, including Melville) between a love of the downbeat and the realistic and a fascination with the flamboyant excesses of Hollywood. The early films—*Katzelmacher*, *Whisky*—will give us a chance to see this early tug-of-war in progress, and to watch the working-through or working-out of conflicts of style. Few directors as young as Fassbinder have ever had a full-size retrospective at the NFT, and for confirmed admirers and sceptics alike the season should be required viewing.

I cannot say the same for *Cruel Passion*. "All the Holy Mothers have taught me is how to frig myself," says a disappointed nun in this transcendently daff British adaptation of de Sade's novel *Justine*. The acting is rudimentary, the dialogue is primitive, and since all the climaxes have allowed in the way of visuals (or all the film-makers have dared to include) are scenes of coyly grappling torsos, with the occasional if-you-blink-you-miss-it shot of female pudenda, one wonders how much further along the path of ineptness the British sex movie can travel before it courts danger from the Trade Descriptions Act.



Geraldine Chaplin

Elizabeth Hall

Belgian Chamber Orchestra

by DAVID MURRAY

Besides its violinist director, gaging, discovery, and skin of the teeth. The other piece with a soloist was an oddity, the famous "Devil's Trill" Sonata of Tartini arranged by Mr. Werthen for himself and the string orchestra, borrowing Kreisler's monster cadenza (all double-stopped finger-tremoli). Werthen's smoky, even sulphurous timbre and the crunch of his bow-attack are dramatically apt for the piece, which duly gripped. Elsewhere, his penchant for conducting and acting as lead violin by turns, often within a single movement, made for awkward compromises. The leading viola and cello are strong personalities too, and there were passages like the opening of Greig's *Boberg Suite* where the first violins sounded undermanned for want of Werthen's strong right arm; in the Rigaudon he took the solo line with proper vigour—but with his back to the audience. The orchestra is surely capable of performing most of its repertoire without a conductor, and it would be good to have Werthen's transmitting his intentions through his instrument on a full-time basis.

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Globe

Ten Times Table

Alan Ayckbourn's new farcical comedy assembles a marvellous bunch of people around a committee table at the Swan Hotel, Kendal, where they are to plan the programme of a summer festival. He gives them a generous ration of comic lines. But what he does not offer this time is the deftness with which he plans situations whose complexity is masked by the fun with which they are devised. There is really only enough in *Ten Times Table* to fill an average one-act play, and not a particularly original one-act play at that.

The theme of the pageant which is to open the festival is *The Massacre of the Pardon Twelve*. The Pardon Twelve have been discovered in an old book of reminiscences. They were stolid peasants who stood up against the Earl of Dorset and a band of militia on the occasion of some local rustic insurrection. When the mass of the people had sensibly left the Market Place, the Twelve, led by John Cockle and his friend Brunt, were duly shot down by the soldiers—an ideal situation for a country pageant.

The organising committee soon splits in two. Ray, the chairman, Helen, his wife, and Donald, a tiresome fustian whose value is confined to his influence with the Council, form a conservative, not to say Conservative, group whose ideas are confined to a little harmless play-acting. But sitting with them is Eric, the Marxist schoolmaster, and Sophie, the young wife of a local dog-breeder, Tim, and they see the occasion as an opportunity to rally the proletariat in a great meaningful gesture, where Eric, in the person of John Cockle, will make a fighting speech. There are also, on the sidelines, Drunken Lawrence, who sleeps through most of the proceedings, and Donald's aged mother, alleged to be recording the minutes in spite of her acute deafness.

The final scene, on the day of the pageant, is a fine example of way from being a total loss; Mr. Ayckbourn's talent for there are good jokes cracking organized confusion. The co-moat of the evening. And the servatives have been taken over playing, under Mr. Ayckbourn's by Tim the dog-breeder, an ex-own direction, is enchanting—officer, and he is treating the Benjamin Whitrow's Donald business as a serious military obsessed with minutiae, Julia McKenzie the archetypal Tory outside. In the committee room Lawrence, as the Earl of Dorset, falls drunkenly from his dialect at the drop of a hint, horse, Donald, deprived of his Christopher Godwin as the glasses for appearance's sake, ultra-militaristic dog-breeder, falls around in the wrong directions, and Donald's mother practices popular airs on the piano. But the preliminaries have been too long and too predictable; and there is no real climax, the affair simply peters out. Let

B. A. YOUNG



Julia McKenzie, Benjamin Whitrow and Paul Eddington

Theatre Upstairs

Bleak House

Pleasant though it was to meet up again two nights ago with Shared Experience, I am afraid that there is nothing much substantial to add to my notice of their first chapter of *Bleak House*. The uncluttered narrative techniques reveal no hidden surprises as we progress through the unhappy waters of a faithful recounting of the original. Alas, we have missed the dancing Turveydrops en route, although the senior of them might be seen peeking through James Smith's pigeon-cheated account of the ludicrous Chadband, all-hallowed rhetorical falling eagerly on the Snagsby's tea table.

It will demand great patience and loyalty of an audience to sit through all four plays and perhaps the whole project would have been better served by the approach adopted by Ken Campbell and Chris Langham with the *Illuminations* trilogy: ruthless selection of material compressed into a single seven-hour bonanza. Admittedly there are such scattered delights as the evocation of the Smallwood family, hunched on four chairs indeed like "old monkeys with something depressing on their minds"; the lusty reproduction of the coffee house feast enjoyed by young Smallweed, Jobling and Mr. Guppy; and, right at the end, the striking impersonation of Phil Squad in the shooting gallery (Mr. Smith again) as a decrepit, comically drawn remnant of Life's cruel lottery, joined at the knees, voice of a squashed frog.

Perhaps, after all, *Bleak House* is, especially of all Dickens' books, a work to bug to oneself, to dip in and out of while piecing together the evidence and making the jumps as they come directly through the complicated web of a narrative written in two distinct and deliberate styles. That sort of subtlety is beyond Shared Experience, and losing contact with Lady Dedlock or Esther Summerson for long periods of stage time proves to be ruinous to the concert.

MICHAEL COYNEY

مكتبة النهر

Coliseum

Julietta

by RONALD CRICHTON

Martini, the Czech composer who spent most of the inter-war years in Paris, went to the U.S. returned to France after the war and died in Switzerland, never lost contact with his native country. *Julietta*, introduced to British audiences on Wednesday by the New Opera Company "in association" with the ENO, was first given in Prague under Telich in 1938. Together with the *Greek Passion*, it ranks as the finest of Martini's dozen or so operas. If the date of the premiere had been less unfortunate, *Julietta* would surely have won a place in a repertory not over-stocked with 20th century operas likely to appeal to a wide public. As it was, it had to wait a long time for a further performance.

The opera is an adaptation of a once-controversial French play, *Julietta*, or *La Cle des songes*, by Georges Neveux. The subject is the border-line between illusion and reality, between sanity and madness. Michel, a travelling salesman, finds himself in a seaport where everyone except himself has lost their memory. He is pursuing a girl once-glimpsed, who may or may not be a creature of his imagination. After he has found her, he is provoked into shooting at her but cannot discover for certain whether or not he has killed her. In the Central Office of Dreams he is warned that if he doesn't wake himself up, he will be lost to reality for ever. But by then the shades have closed in too far. He stays, still pursuing his dream.

The English translation by Brian Large, obviously limited by the need to follow Martini's vocal lines, may conceivably miss some of the flavour of Neveux's dialogue. The first act and much of the second are full of a dated kind of whimsy, like Giradoux without the verbal distinction (Neveux worked with Louis Jourvet, Giradoux's leading interpreter). At moments I began to feel that Barrie's *Dear Brutus* would make a stronger subject for an opera. But about halfway through, the fantasy begins to grip. The scene in the Office



Stuart Kale and Joy Roberts

Czech dance rhythms, glancing at Prokofiev and beyond him to Martini's teacher Roussel, whose pounding metres are heard again and again, though with little of their acrid harmony and still less of typical concision. All this with the greatest naturalness, with the muskantic quality that does not indeed guarantee strong invention but at least provides almost continuous sounds in the way everything sounds right—grateful vocal writing, scoring neither thick nor spindly, capable as in the moments when Michel's mind begins to reel, of blowing up a storm in a few seconds.

As in Saymanowski's *King Roger* and Ginstara's *Bomero*, the New Opera Company production team of Anthony Beech and John Stoddart have contrived a spectacle at once economical, elegant and suggestive. The masterly conductor is Charles Mackerras. The unhappy Michel is sung by Stuart Kale—clean, precise, musical, but too weakly projected in the central act. Joy Roberts brings to the elusive Julietta the same virtues, with greater staying power—the role is shorter and there is less need to hold back. Miss Roberts is one hundred per cent English in appearance, manner and style. One misses the combination of feyness and Ondine-like sensuality a French actress (though not necessarily a French opera singer) would bring to the role.

There were good character sketches from among others Sarah Walker, John Winfield, Edward Byles, Patrick Wheatley, Dennis Wicks. The work of this company in filling gaps in the 20th century repertory is more valuable than ever now that the big concerns are finding it harder and harder to mount new things, even when they are only "new" in the sense that they haven't been done here before. As the NOC's recent productions have shown, there is a ready public response. A large audience came to hear Julietta, and showed an amount of enthusiasm that promises good houses for the remaining performances.

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Test of EEC solidarity

THE EEC summit that opens in Copenhagen today is the first major test of Community solidarity in the forthcoming series of top-level international meetings on the world economy. It follows active bilateral consultations involving, in particular, Washington, Bonn, Paris and London, as most western Governments increasingly come to accept that a fresh internationally co-ordinated stimulus is now required if growth is not to fall alarmingly below earlier target levels.

But while the U.K. has been pressing especially strongly for concerted action against unemployment, and regards next week's budget as its own contribution, the West German position, which will be crucial in Copenhagen, is still far from clear. Although senior members of the Bonn Government have been acknowledging in recent days that all is not entirely well with the country's economy, the official position remains that no decision on a further boost to demand can be taken before May at the earliest.

Ominous

For the moment, Bonn's main concern is the decline of the dollar and its likely effects on German exports and their profitability. The impact has not yet shown up in the trade figures, but this week's announcement of declining overseas orders by the mechanical engineering industry, the country's largest export earner, was an ominous straw in the wind. Bonn is insisting that the first priority must be for Washington to arrest the dollar's slide.

It is this that has led to speculation that Copenhagen could see the start of work on a package deal in which Bonn would be asked to accept a further dose of deflation in exchange for steps to stabilise currencies, beginning with those of the EEC countries. The idea, favoured by the EEC Commission, appears to be to revive plans for closer links between the the jointly floating "snake" and the other EEC currencies. The suggestion is that this should pave the way for a more stable relationship with the dollar.

The prospects for such a proposal do not look very good. Now that the French election is

over, it is conceivable that President Giscard d'Estaing will want to renew the franc's flirtation with the "snake." It is much more difficult to imagine Britain and Italy following suit. Both the pound and the lira remain liable to considerable fluctuations, and the British view, in any case, is that close currency co-operation must await real moves towards greater economic convergence.

The Commission's proposals for stimulating growth in the so-called "convoy" of Western countries look more realistic. Here the idea is that the time between Copenhagen and the seven-nation economic summit in Bonn in mid-July should be devoted to what is being described as "joint assessment." The Commission would be delegated to find out what each country was already doing and where it might do more, in the hope that a full percentage point could be added to the Community's growth rate in the year to mid-1979. Britain would, perhaps optimistically, like each country's new commitments to be on the table by the Bonn summit, a week or so before the Bonn meeting. The entire operation, however, could fall through if Herr Helmut Schmidt, the West German Chancellor, is not prepared to participate.

Election date

The Copenhagen meeting will not be devoted exclusively to economic affairs. With the deadline expiring on Sunday, the Nine will have to discuss Washington's request for acceptance of a renegotiation of conditions under which American nuclear fuel is supplied to Europe, and the Heads of Government will conduct their usual review of world issues like the Middle East, the Horn of Africa and Southern Africa and West relations. They are also hoping to set a new date for direct elections to the European Parliament, postponed because of Britain's failure to meet this year's original deadline. The U.K. is now suggesting June next year, and there seems some willingness among the other countries to go along with that. After all the uncertainty that has surrounded the elections, it would be good if Copenhagen can fix a date once and for all.

Transnational accounting

TRANSNATIONAL corporations are only now beginning to be seriously concerned about the suggestions for transnational accounting standards which a UN advisory group published last December and which are to be considered in a UN context next month. That they should be concerned is understandable for a number of reasons. First, this UN group is only one of a number of bodies—including the OECD, the EEC, and the International Accounting Standards Committee, as well as various individual governments—which are at present seeking to draw up stricter accounting standards. There is an obvious risk not only of overlap but of contradiction.

Second, the UN is a large and heterogeneous organisation which includes not only developed but developing, not only capitalist but Communist members. There is a real danger that, in such a forum, rules would be drawn up to the special disadvantage of capitalist multinational corporations and then gradually enforced by member Governments. Third, the group which has drawn up the proposals was composed of people from a variety of disciplines and backgrounds—not merely accountants—and the suggestions it makes include the disclosure of non-financial information as well as purely financial information. The balance of cost and benefit in collecting and publishing such information is doubtful.

Political

It is odd, on the face of it, that a body like the United Nations should be concerning itself at all with technical accounting matters. The reason is that there has been a considerable amount of highly political discussion about the role played by transnational corporations, especially with regard to their policies about pricing, investment and employment. As long ago as 1973 a special group was set up inside the UN to study the impact of multinational companies on development and international relations. In its report it noted that there was a

Compromise

serious lack of published information, both financial and non-financial, about the activities of such companies and that much of what there was did not allow accurate comparisons to be made. It therefore recommended that a group of experts should be set up to recommend a code of standardised practice, and the result was the document that is to be discussed next month. The group, in fact, drew its purely financial recommendations (building on the work of the IASC) from the best practice of countries like the U.S. and suggested that they should apply to all companies, transnational or not. But this recommendation was outside its terms of reference, and it is in any case highly unlikely that small companies in developing countries could physically meet these requirements. Once again, then, the transnationals feel that there is a serious risk if these proposals go ahead, however slowly, that they will be the object of unfair discrimination.

The first step

Management sees the proposed package, which offers the prospect of up to £8 a week bonus, as only the first step towards raising Leyland's lagging productivity to that of European competitors. The case for such action was given point by the disclosure last week of a joint management-union study which found that efficiency in Leyland plants was only 45-65 per cent of that on the Continent.

Among the disturbing features highlighted by the comparison of the U.K. manufacturer's practices with those of Renault, Simca and Volkswagen were the late start and early finishes of the Leyland plants, and their generally lax work and time standards.

Even against the background of these findings and the warning that, on such trends, Leyland's competitive position will continue to decline, the shop stewards have offered united opposition to the company's productivity deal. They complain that because the bonus is based upon overall plant performance, workers will see no relationship between individual effort and

MEN AND MATTERS

Lighter entertainment

With London's diplomatic corps still pondering Dr. Owen's onslaught at the Mansion House on the Russians and Cubans for their behaviour in Africa, eyes will be on today's lunch at Marlborough House, headquarters of the Commonwealth Secretariat. The guest of honour will be Dr. Kurt Waldheim, UN secretary-general, and apart from a plethora of top UN officials, other guests will include ambassadors and high commissioners for various countries caught up in the African political storm—including those of the United States, Zambia and Algeria. There will also be a sprinkling of British political figures, including Edward Heath, Jeremy Thorpe and Ministers Judith Hart and Frank Judd. Perhaps to the relief of Commonwealth secretary-general Sonny Ramphal, the name of Dr. Owen is not on the guest-list. I was also told yesterday that "speeches will be kept very short."

Pot's gold

Some of our readers may have wondered why this paper does not include the Cambodian rice in its weekly list of world parties. Well, the Cambodian Premier, Pol Pot, has just given the explanation: "We have ceased to use money." And as part of this novel process, he points out, the wage system too has been suspended.

His explanation to a rare Press delegation from Yugoslavia—has just reached me, and I pass it on just in case the International Monetary Fund was keeping a Cambodian desk open. "As the cooperatives (in the countryside) started providing support for each other and bartering their produce with each other, the role of money

The high stakes riding on Leyland's bonus ballot

By ARTHUR SMITH, Midlands Correspondent

M R MICHAEL Edwardes, British Leyland's chairman, is riding high: the Government this week has given full backing for a brave, £1.3bn. investment programme which involves the politically embarrassing decision to inject a further £850m. of State finance; the troubled Cars Division has raised output and staged a dramatic recovery to achieve a 28 per cent share of the U.K. market; and the announcement that the Speke assembly plant is to be closed with the loss of up to 3,000 jobs in an area of high unemployment has become acclaimed as a tough but necessary commercial decision.

The extent to which the Prime Minister might have considered Speke and the former Leyland management necessary sacrifices in order to gain Liberal Party parliamentary support for a second-stage rescue is a matter for the politicians. But the question must be posed of how long Mr. Edwardes' honeymoon period will last. Certainly, opposition by the Speke shop stewards to the proposed transfer of production of the TR-7 sports car to Coventry threatens a confrontation which could engulf the State-owned concern in yet another financial crisis. Of more immediate concern, however, is the result, expected today, of the ballot on whether the 100,000-strong manual labour force will give a six-month trial period to the company's planned incentive scheme.

Vauxhall, Chrysler and Ford are committed to the principle of time-work—a flat rate payment for all production workers.

Leyland followed the practice of the U.S. multinationals by adopting, in the late 1960s and early 1970s, what was termed "measured day work." At Cowley for example Mr. George Turnbull, as managing director of Austin Morris, pressed for the new wage system in time for the launch of the Marina model. Hagglings over rates had caused considerable delay to the Maxi launch, and in 1970, the last year of piecework, the Cowley assembly plant suffered more than 700 strikes.

The concept is measured day work is that management is able, in a fairly scientific way, to set standards under which employees work with reasonable effort at a satisfactory speed. It is the task of supervisory staff, not the pay mechanism, to ensure standards are met. A key role is given industrial engineers, the old-time rate fixers, to conduct objective work measurement studies.

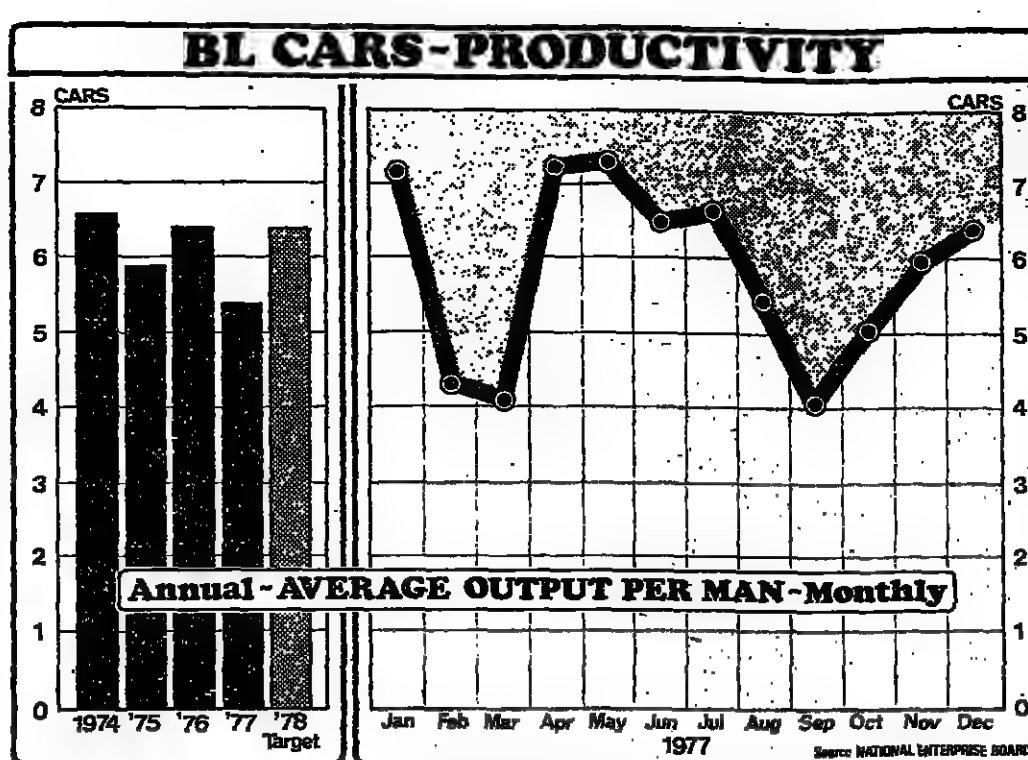
In practice at Leyland the shop stewards, bred on a lifetime of piecework negotiations, tend to challenge not merely the accuracy of studies but the very principles upon which they are based. Practices vary between plants, but track speeds and manning levels owe more to the Persian market system of haggling than to objective work measurement. This control over the work situation is at the heart of the stewards' present demand to retain "mutuality."

As Ford, Vauxhall and Chrysler, where flat rate payment systems have been in operation for years, management is free to use work study techniques and, after consultation, determine line speeds and

earnings. Fears have also been raised that any improvement in productivity will merely add to the 12,500 reduction in the British Leyland labour force that Mr. Edwardes has said will be necessary this year.

More serious is the trade unions' refusal to concede ground on the basic issue of "mutuality"—the right to determine with management the speed and manning levels of the track.

These are the bread-and-butter issues which have been at the centre of "the Leyland problem" for more than a decade now, and it would be a mistake to see the present offer of an incentive scheme as the first step back towards the old piecework system. Concessions made to the "piecework mentality" of the Midlands car workers have been deliberately minimal. There may be a new management team under Mr. Edwardes, but they are conscious of the experience not only of their predecessors but also of their competitors.



While the various time-rate systems based on measured day work were particularly successful in the U.K. motor industry of the 1950s and 1960s, the concern that they may not be as appropriate to the changed industrial environment of today is not confined to Leyland. However, the U.S. multinationals, particularly Ford, with their commitment to time payment and the management control it gives, are likely to make few changes. Chrysler has just introduced an incentive element, but stresses that the move should not be seen as a departure from its belief in time-rate systems.

At Leyland, the decision was taken nearly 12 months ago that some form of incentive scheme should not fall foul of the old arguments about mutuality. The scheme makes clear to each group of workers what their output level would have to be to earn bonus; but actual payment would be dependent upon the performance of the plant as a whole. Thus it would be possible for any group, or a whole section of a factory, to consistently beat efficiency targets and yet receive no extra money.

Shortage of a component, possibly because of a strike by an outside supplier, could rob the whole plant—and Longbridge employs 30,000—of its bonus.

The unions argue, with some justification, that the relationship between effort and reward is so remote that the incentive value of the scheme is minimal. More seriously, the deal could cause more friction and conflict with some groups of workers accusing their colleagues of lack of effort.

Management is not blind to this, but argues that to award bonus on anything other than a plant level basis would further exacerbate the risk of inter-group rivalry.

Company fears about the danger of a slide back to the individualism implicit in piecework are clearly illustrated in a document submitted to the National Enterprise Board last year. Leyland Cars argues that piecework earnings were increased not by the effort expended, but by the industrial pressure applied.

The atmosphere of blackmail and strife so created was totally inimical to progressive, civilised concepts of what modern industrial life should comprise.

Management also made mention of the "inhumanity of the atmosphere surrounding the piecework system." One of the

legacies of this old system is the difference in efficiency between plants. The joint study undertaken by management and unions found that some Leyland U.K. car factories were performing 50 to 150 per cent better than others. The clear implication of this is that some plants will be able to earn the productivity bonus with little extra effort; and that could be another important reason why the company imposed a £32 upper limit.

If the key to the Leyland problem is productivity, then there must clearly be a major labour shakeout this year, if only to gear the company to an anticipated sales level of only 819,000 vehicles compared with the original target of nearly 1m.

On this issue, Mr. Edwardes must take some of the blame for fuelling the fears of trade unions about the possible scale of redundancies. When he addressed management and worker representatives in what he described as "an historic meeting" on February 1, he talked about reductions of "at least 12,500." But that, he made clear, was "at current levels of productivity." So it should come as no surprise that shop stewards assume that the productivity gains of the incentive scheme will mean additional redundancies.

The only authoritative statement about the net employment loss is contained in this week's report by the National Enterprise Board, which talks about 10,000 jobs, excluding the effect of the Speke closure. Confirmation of that figure alone by Mr. Edwardes would do much to still the fears within the car company.

But the result of today's ballot could mark a more fundamental turning point in the affairs of the State-owned concern. Whether or not the workers have voted to give the bonus deal a trial run, Mr. Edwardes might feel there is case for a more ambitious incentive system.

Shock tactic of closure

His decision to close the Speke assembly plant in ways, marked a break with the philosophy of the former management. Under the Ryd Plan, the aim was to pursue a policy of gradualism, carefully winning the confidence of support of the workforce through enlightened industrial relations: fringe benefits at job security were seen as a way to increased productivity.

Mr. Edwardes, confronted with the need to devise a programme to make Leyland viable, may choose the shock tactic of plant closure and more rigorous incentive schemes.

spent a summer vacation working on a Yugoslav motorway, has created a situation in Phnom Penh such that "the passers by during one hour in the busiest streets in the centre of the town can be counted on the fingers of one hand." As for the ministries, these have virtually no officials and those that there are spend much of their time growing vegetables for visitors. Which, at least, sounds like what those advocating less government here might favour.

The Germans and Dutch prefer to do their own self-smoking, so that skill will be left to them.

Well eeled

Gazing thoughtfully into a glass of whisky, one may on occasion see a pink elephant. But rarely an eel. Yet a potentially lucrative link has been devised by Tomatin, the Inverness-shire malt whisky distillers. Peter Wright, the company's managing director, is leading a diversification into the eel business that he expects will net £2.5m. profit annually, five years from now.

For some time the company has been pondering on how to use the excess heat from its plant, the biggest malt whisky distillery in the world—as well as the surplus pure water it feeds back into a stream named Alt-Ma-Frith. Trout farming was toyed with, but there is already plenty of competition in those waters.

Tomatin suddenly caught hold of the fact that the Germans and the Dutch relish smoked eel and can never import enough. A pilot project in the distillery was a writing success: eels take three years to reach a succulent ten-ounce size when reared in cold water, but are fit for Frankfurt platter within a year when kept in warm tanks.

So this month the first big consignment of eels (young eels to the uninitiated) will be taken from the Severn to Inverness-shire; next year the company hopes to export 100 tons of fish to the Continent.

Burnt-out idea

There must have been some worried bosses in BP. Their Danish subsidiary has just been reported as exploring "a solution for burnt-out executives"—demotion. There is a polite word for it: demeritism.

The magazine, International Management, quotes a number of former Danish executives of other big firms saying such things as: "I believe I am much more valuable to the company in my present job as a security guard than if I had remained a manager." There is also some tough theorising, such as that by Laurids Hedaa, head of the Danish Institute for Personnel Management: "Companies should have a programme for demotions, just as they do for promotions."

In case BP's top men on the 31st floor of Britannic House had not been briefed about possible demeritism, may I reassure them with the results of my discreet enquiries. Your Danish subsidiary may have examined this scheme, but the firm has no plans at all for going ahead with it.

Formidable female

Yesterday's news that the Irish bishops have withdrawn their opposition to the public sale of birth-control devices has given rise to sundry reactions. But none so glib and theologically daring, I would venture, as the first paragraph of the leader in the Irish Times: "Fear of the body—and particularly of the female body—underlies many religious attitudes to sex. Perhaps more than fear of God."

Observer

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BETTER BUYS FOR BUSINESS

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aise duty on petrol has risen
only 33 per cent, against
333 per cent on table wines and
333 per cent on tobacco. On
revenue as well as environmen-
tal grounds there is a clear
case for an increase now. Yet,
as of this week, Mr. Pardoe be-
lieved that the Liberals had won
their point. There will be
no rise in petrol tax in Mr.
Healey's Budget.

The Atlantic Alliance does not exactly famed for its organisation. Over the years there have been some quite remarkable blunders—the failure to agree on an airborne warning and control system (AWACS) despite years of talk comes to mind. Yet is it difficult to recall any issue which has been quite so badly mishandled as that of the neutron bomb.

For a start, there was the confusion about its name. The neutron bomb is not a bomb at all, but a warhead for a short-range missile or shell. It might easily have been referred to by its technical name of enhanced radiation weapon or, just as accurately, as Mr. Fred Mulley, the British Defence Secretary, likes to put it, as the reduced blast option.

Then there was President Carter's reluctance to recommend production. Instead he left it to the Europeans to come and ask him for it. The West Germans, in particular, were deeply offended at the lack of a lead from an American President. This has not been helped by the latest reports that Mr. Carter is considering coming down against the weapon at the very moment when most of the

weapons to deter a conventional attack and, if necessary, to defend itself against it.

The neutron bomb is a tactical nuclear weapon. It differs from the weapons at present in place in that it has a more precise application. If used it would do less damage to the adjacent areas and it would be a formidable weapon against concentrations of tanks, the area where the Soviet Union has the most marked conventional superiority. As Mr. Zbigniew Brzezinski, President Carter's National Security Advisor, has said, if the neutron bomb were already deployed, it would be thought an act of madness to replace it with the sort of dirty nuclear weapons at present on the stocks. Yet is it such a chance towards more accurate and cleaner weapons that is now being resisted.

It is sometimes argued that it is precisely because the weapon is more accurate, and therefore more usable, that it ought to be avoided. It would lower the nuclear threshold. That again is to misunderstand deterrence. The theory of deterrence on which the Alliance rests is that the more a potential adversary believes

about NATO doctrine. (Some of them, of course, are).

There is also a point about arms control to which it looks as if a decision to deploy the neutron bomb might be tied. Mr. Callaghan has sought to link the weapon with the Soviet Union's continental range strategic missile, the SS-20, the suggestion being that NATO might forgo the neutron bomb if the Russians agree to dismantle that missile. That would be better than nothing, but in practice it would not be bargaining like for like. The neutron bomb is designed as a defence against tanks and if the Russians want NATO not to deploy it, they should be asked to reduce their own tank armies in return.

Finally, if Mr. Carter does come down against production, I do not believe that it will be because of Soviet pressures but rather because of illogical reasons of his own to do with nuclear proliferation. Yet in Europe—and in Moscow—the perception will be that the Americans have yielded and that the Russians have won. That could be a very dangerous development.

Malcolm Rutherford

[illegible]

100

Cadbury just ahead after second-half slowdown

Taylor Woodrow reaches £22.42m.

AFTER A marginal decrease in the latter 28 weeks from £30.4m. to £29.5m, pre-tax profits of Cadbury Schweppes finished 1977 just ahead from £46.4m. to £47.2m, on sales 12 per cent. higher at £333.6m. against £287m. Of trading profits (which stand at £50.4m. compared with £45.9m.) 48 per cent. came from overseas.

In their interim report, the directors said that half-year figures were encouraging and full-year results were expected to show continued improvement.

After tax, in accordance with ED 13, of £15.2m. (£13.9m. re-stated), full-year earnings are shown at 7.94p (8.34p) 25p share on a net basis, and 8.50p (9.45p) on a nil distribution basis. The final dividend is 2.09143p net for a maximum permitted 3.04143p (2.725p) total.

	1977	1976
Group sales	877	799
Trading profit	863.6	787.0
Invest. income	29.4	54.9
Interest payable	2.8	2.8
Share of assoc.	14.3	12.2
Profit before tax	0.3	0.9
Tax	49.2	44.4
Net profit	35.3	33.8
To minority	10.5	12.5
Extra-ord. debit	3.9	1.8
Attributable	0.5	2.3
Prvt. dividends	26.7	27.2
Interim Div.	3.1	0.1
Final proposed	3.1	2.1
Retained	72.7	7.6
* Repeated.	47.4	17.1

The year-end balance sheet shows assets employed of £393.4m. (£383.1m.) and borrowings net of cash of £39.2m. (£107.1m.).

On March 31, 1978, the company raised a syndicated bank loan of £15.0m. The proceeds will be applied as follows: (a) £15.0m. for the proposed acquisition of Peter Paul Inc. (b) £0.5m. for the repayment of a medium-term currency borrowing, and (c) the balance to provide working capital for the group's U.S. operations.

Sir Adrian Cadbury, the chairman, says the results have been achieved in difficult trading conditions but the company has adhered firmly to the policies set out last year. To help build the market share of major brands, international marketing investment has been increased by over 10m. during 1977.

The company's two main objectives are to build the business in North America and to improve the return on assets in the U.K. In February this year, the company announced that it was offering a \$0.58 per share U.S. offer, for the U.S. confectionery company, Peter Paul. The U.K. confectionery division made a significant contribution to last year's results, he adds. Borrowings had been reduced

Austin Reed up £720,000

Pre-tax profit of Austin Reed Group for the year to January 31, 1978 rose from £1.53m. to £2.25m. being ahead at half-time from £0.56m. to £0.75m. Turnover was up from £31.5m. to £33.0m. but the directors say that figures are not strictly comparable due to the closure of seven un-economic retail branches and one retail factory during the year. Retail sales overseas declined in sterling terms as a result of the devaluation of the Scandinavian currencies, they add.

Earnings per 25p share are shown at 12.4p (8.2p) and the gross dividend is stepped up to 4.331778p (3.937808p) with a final of 2.116627p.

There was a loss of £18,613 on currency conversion for the year against a gain of £178,983 last time, and a deficit of £582 (£44,514) on property transactions. Tax takes £1.06m. compared with £0.94m. The group is a menswear retailing and manufacturing concern.

Comment

Austin Reed's figures are distorted by the closure of one of its Irish shirt-making factories but even so the underlying pattern is good. Most of the closure costs, amounting to around £200,000, were written-off in 1976-77 so a reported pre-tax rise of 40 per cent. helped by a £200,000 drop in interest charges is probably nearer 55 per cent. on a comparable basis. But that is a reasonable turnover compared with menswear trade as a whole. Adjusting

for shops closed, retail turnover was up by 13 per cent., which probably means static volume, but manufacturing sales (excluding those of the shirt factory) are up about 25 per cent., which takes about a fair slice of volume growth. In a fair slice of volume growth, the retailing division was Harry Hall, the riding wear manufacturer, where trade was very buoyant, particularly in exports which make up 80 per cent. of its sales. Some revival in home demand at the retail outlets was experienced towards the end of 1977 and this could continue into the current year, which should compensate for a tail-off in tourist buying. Overseas, Scandinavian remains a bright spot, as is expected to make further headway, and the remaining Irish shirt factory is expected to return to profits this year. At 80p the p/e of 6.2 and yield of 5.6 per cent. is fairly based.

Pitney Bowes unchanged

WITH SALES AHEAD from £18.45m. to £19.7m, taxable profit of Pitney-Bowes, U.S. owned mail business and marketing equipment maker, remained unchanged at £1.4m. in 1977 against £1.3m. previously. At half year profit was £0.72m. (£0.65m.).

Directors say the group was particularly affected by a slowing in demand from overseas, but say the closing months of the year indicated an encouraging increase in orders taken both in the U.K. and overseas.

Profits after loan stock interest of £1,655,000 (same) and before tax of £0.78m. (£0.70m.). Net profit was £0.62m. (£0.63m.). In a re-organisation of operations a new company, Pitney Bowes Marketing Systems, has been formed and has bought price marking assets and inventories from Pitney. The company's interest in Pitney-Bowes Svenska of Sweden has been sold to the parent Pitney-Bowes Inc. of the U.S., and the U.K. group is taking up more shares in its Finnish subsidiary.

PRE-TAX PROFITS for 1977 of Taylor Woodrow, the international engineering, construction and development group, rose from £21m. to £22.42m. with £7.73m. against £6.72m. coming in the first half. Turnover dropped from £413m. to £392m. including £30m. (£25m.) from associates.

Earnings are shown at 42p (41.5p) per 25p share and the dividend total is raised from 6.3p to 7.525p net with a final of 5.225p.

In the event that reduction in the basic rate of income tax is announced in the Budget, the Board will make a corresponding adjustment to the net rate of dividend recommended.

1977	1976
Turnover	£413.0
Trading & inv. income	22.42
Development	7.73
Share of assoc.	2.50
Profit before tax	22.42
Tax	11.25
Net profit	11.17
To assoc.	1.94
Extraordinary items	1.47
Available	8.94
Dividend	1.72
Retained	6.22

* Comprises: U.K. £0.8m. (£0.18m.), overseas £1.1m. (£1.31m.). Exchange losses on subsidiaries retained profits £1.1m. (£1.2m. gain), realised profits less losses on disposal of properties, fixed investments, etc. £137,000 (£1,253,000), minority interests £20,000 (£23,000), and associated companies £1,200,000 (£226,000) credit. Credit.

Solicitors' Law sees growth for 1978

The directors of Solicitors' Law Stationery Society expect 1978 to be a year of continued growth in the improving trend in the U.K. market and profitable development of its Belgian/French book publishing operations, resulting in steady growth above the 1977 profit level. Mr. R. A. Hodges, chairman, says in his annual statement.

He says 1977—when pre-tax profits rose 12.3 per cent. to £1.27m.—saw the marginal return to an upward profit trend, being emanating from a limited expansion in traditional markets and the introduction of new products and services.

"Regrettably, all developments

do not show short-term gains and we still need to reverse the trend in two areas of our operations—Belgium and reprographics."

He says the disposal of J. Frankfort SA and the sale or closing down of its Belgian printing works will reduce overseas losses and enable more rapid progress in this area.

"These positive actions coupled with the constant monitoring of the movements of each activity within the group give your Board confidence in the future outlook, which will be further strengthened by current developments coming on stream within the next few years," he adds.

For the year there was a £0.63m. (£0.52m.) decrease in liquid funds.

Peachey on way to profits

THE ANNUAL meeting yesterday of Peachey Property Corporation was a pale shadow of last year's battle when former chairman and managing director, the late Sir Eric Miller, was forced from the Board.

Lord Mait, Peachey's chairman, told shareholders that "I believe we are now well on the way to restoring Peachey Property Corporation as a profitable property company." And Mr. John Brown, the managing director, although he refused to be drawn into giving a value of Peachey's giant Park West flat block, which is now for sale, did confirm that "we would be down to serious talking next week and could have a deal cemented within the next month."

It is understood that Peachey is negotiating the sale of the 542-flat block with a Government body that is considering taking the flats for occupation by its own staff.

Peachey auditors, Price Waterhouse came in for criticism over their role at the group under Sir Eric's management. But they were re-elected as company auditors on a narrow hand vote, and by an overwhelming majority of proxy votes cast before the meeting.

Grampian Holdings down £1.35m.

A SUBSTANTIAL fall in profits of the industrial services division cut back total profits of Grampian Holdings and the directors report a taxable result for 1977 down from £2.81m. to £1.46m. on turnover of £54.79m. against £59.22m. At half-time, profits were down from £1.41m. to £1.14m. and the directors said that a current projection of the second half indicated that profits would be no greater than that of the first period.

Mr. D. C. Greig, the chairman, says that profits were significantly affected by downturns in certain sectors, but during the last six months much has been done to eliminate these problems by disinvestment and rationalisation. This has involved substantial non-recurring losses which are fully reflected in the results, he adds.

Trading profits of the industrial services division slumped from £1.89m. to £0.22m. but the chairman says that it is now progressing well in a market where margins are still too low. Consumer goods, slightly down at £1.3m. (£1.43m.) for the year, is performing satisfactorily, Mr. Greig adds, while printing and publishing continued to improve. Trading profits here were £105,000 compared with a loss of £200,000 for 1976.

Stated earnings are down to 18.36p (21.87p) per 25p share and the dividend is increased to 3.925p (3.5325p) with a net final of 2.4925p.

Tax for the year of £4,000 (£453,000) includes a transfer to deferred taxation calculated in accordance with ED18—the tax

1977	1976
Turnover	£54.79
Trading & inv. income	22.42
Development	7.73
Share of assoc.	2.50
Profit before tax	22.42
Tax	11.25
Net profit	11.17
To assoc.	1.94
Extraordinary items	1.47
Available	8.94
Dividend	1.72
Retained	6.22

charge for 1978 has been restated accordingly. In line with this change, £2.23m. has been released to reserves at December 31, 1977 out of the deferred tax account of £4.69m. at that date.

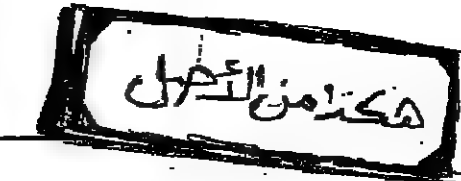
The reserves at December 31, 1977 have also been restated to write-off goodwill amounting to £1,411,000 and after giving effect to this change and to the deferred tax release the restated reserves of the group at December 31, 1977 amount to £7.71m., an increase of £568,000.

The directors state that the company has agreed with Mr. Joseph King, chairman of North Sea Gas Services and Utilities, for him to buy certain assets of the English side of NGSU's business for £667,597—the proceeds of which have been received. To Grampian has been offered £24,000 for the capital of Robert Laidlaw together with an undertaking that group indebtedness of £249,504 will be repaid over five years.

As a consequence of these sales, £667,597 has been released from the sale of the assets of NGSU and with the sale of Laidlaw the borrowings of that company from sources within the Grampian group amounting at December 31, 1977 to £212,707 will be eliminated from group borrowings. And the guarantee of these borrowings by an EGM on April 21 to approve these disposals.

Comment

Latest full year figures from Grampian are accompanied by a formal letter to shareholders detailing the disposal of Robert Laidlaw and NGSU. While the cash proceeds will have helped contain group borrowings, gearing is still high. Net short term debt has risen from £2.8m. to £3m.—nearly 100 per cent. of the group's stock market capitalisation due mainly to heavy spending on the transport fleet—while interest charges have climbed from £475,000 to £740,000. Moreover the group still has under its wing some very weak performers. These are principally in the industrial services activities, although those responsible for much of the setback in group profits over the year have been phased out. But Grampian still has the furniture side which turned out a loss of £250,000 last year. According to Grampian there are net assets at book value after disposals of around 100p but on the present trading performance that may not be much of a prop for the shares at 51p on a p/e of 3.8 (on a virtually nil tax charge) and yield of 12.3 per cent.



"Non bisogna imbarcarsi senza bussola"

(Don't put to sea without a compass)

What is good advice for the mariner is equally sound for any organization embarking on international trade or money transactions. In these, the guidance needed is that of a financial institution with both the worldwide experience and depth of resources which are essential for success.

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Croda 1977 results

Summarised group results (unaudited)	1977 £000	1976 £000
External sales	226,572	181,717
Trading profit	14,892	16,162
Profit before tax	13,037	15,142
Earnings for ordinary shareholders	8,760	*8,470
Earnings per 10p share	p	p
Basic	8.95	*9.42
Fully diluted	8.81	*9.19
Total dividends per share	2.174587	1.948945

* Restated for change of policy relating to deferred taxation

Chairman Sir Frederick Wood comments: After satisfactory trading in the first six months of 1977, we experienced slack demand coupled with severe competition in chemicals and glass operations, which led to poor results in the third and fourth quarters.

Depressed trading conditions in most areas have continued into 1978 and the chemical industry in particular appears to be passing through a phase of reduced activity.

In the long term however our prosperity is dependent on more permanent factors which include the wide spread of our markets and product range and the proven strength of the group in human, physical and financial resources.

Organic chemicals; hydrocarbon products; Celvol; adhesives; food ingredients; edible and processed vegetable oils; honey; Graphic supplies; industrial & marine paints; printing inks; adhesives; private label soaps.

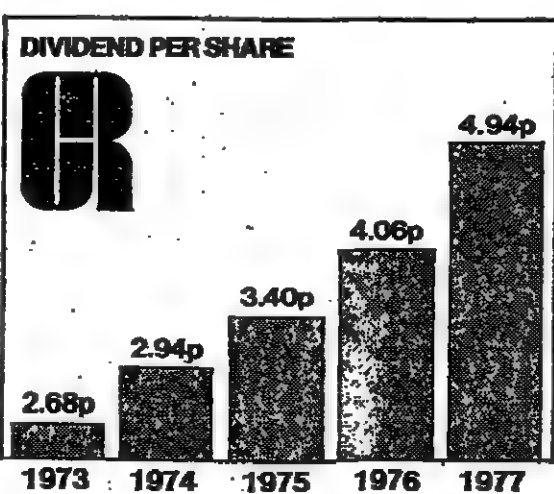
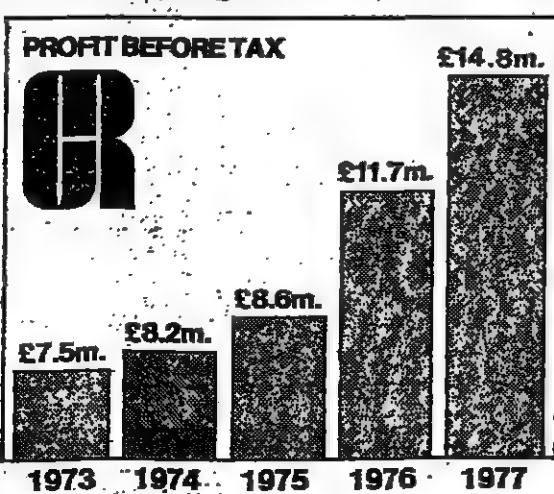


Copies of report and accounts available on or after 17 May 1978. Croda International Ltd, Cowick Hall, Sharncliffe, Leeds, North Humberside.

United Kingdom, America, Austria, Australia, Brazil, Canada, France, Germany, Holland, India, Ireland, Italy, Japan, Mexico, New Zealand, South Africa, Spain.

Cement-Roadstone

IRELAND'S LARGEST INDUSTRIAL COMPANY



Extracts from Chairman's Statement
Michael J. Dargan
Group Profit before Tax at £14,789,000, representing an increase of 26.7% over 1976, was satisfactory. Profit of this order is necessary to support further investment.

Platin Cement Plant Extension
The £40 million Platin extension has been completed on time and on the cost figure determined by the Board. The successful conclusion of a project of this size is sufficiently unusual in recent years to merit a special note to management and employees. Our thanks are also due to all the other people who participated.

Revaluation
We have revalued our land and buildings, as a result of which the figure for land and buildings has changed from £22.3 million to £41.0 million. Our net assets per share now amount to 123.05p.

Premier Potatoes
A study team set up to search for a suitable replacement for the Drogheda Cement Works came up with an imaginative proposal to manufacture high-grade manure, using local resources the site facilities, high purity limestone available on company lands, seawater from the Boyne estuary and employing skilled process workers. We have as a partner in this £30 million venture G. R. Stein Limited, a subsidiary of Lepworth Ceramic Holdings Ltd. Steins works are progressing well.

1977
Sales £134.4m. +18.5%
Profit before Tax £14.8m. +26.7%
Earnings per Share 17.43p. +19.7%
Dividend per Share 4.94p. +21.6%
Dividend Cover (Times) 3.51
New Investment £21m.

Wealth for the Community
Wealth, the mainspring of economic progress, is derived from profit, but its generation often seems to be construed as a function of the State. The State is seen as the provider of the social services, education, housing, grants for industrial and agricultural development and a host of other things. The public is left to assume that the State provides the money for all this.

Private Enterprise and Jobs
Private enterprise is unwisely allowing a responsibility in the provision of jobs, to a measure that is impractical, to be attributed to it. The fact is that we need efficiency and drive in both the private and public sectors. There are many impediments. The level of income tax on all people at work is too high and is discouraging extra effort. Price control operates in a manner that inhibits

capital investment. Restrictive work practices and structural deficiencies in industrial relations causing severe failures are tolerated as being unalterable.

Investment
We should have an investment capability in Ireland of over £100 million through the next five years. This will come mainly from retained profits and from depreciation, supplemented as found necessary by borrowing. In addition, we plan to extend by growth and acquisitions abroad, in order to give us the spread of risks and opportunities essential for the long-term security of your Company. Our existing overseas ventures in the United Kingdom, Holland, Cyprus, and now in Nigeria, have all prospered in 1977 and are making a significant contribution to our earnings.

Management and Staff
Our management and staff deserve our gratitude for taking us so well through the years of recession in the construction industry. This was done through constant cost restraint and at the same time pursuit of every chance, no matter how difficult, at home or abroad, to strengthen your Company.

Outlook
The indications are that the construction industry in Ireland will be encouraged to grow and your Company should, therefore, have an opportunity to prosper. Assuming settled conditions in Ireland and in our other markets, we are confident that we will maintain our progress.

Cement-Roadstone Holdings Limited

Copies of Annual Report available on request from the Secretary, 19 Lower Pembroke Street, Dublin 2.

A record 6 months from MAYNARDS LIMITED the Confectioners

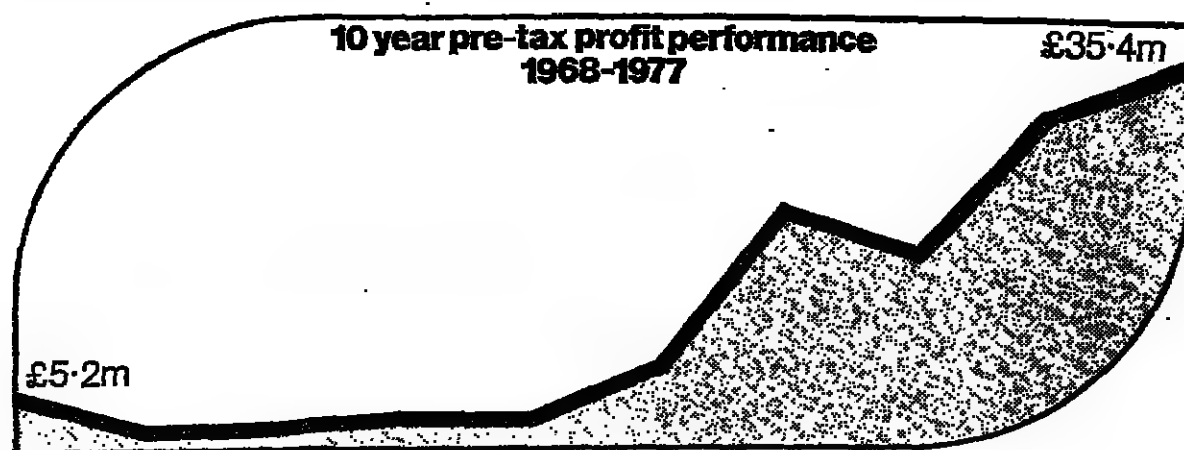
Group Interim Results for the six months to Dec. 77 (unaudited)

	6 months to Dec. 77 £000	6 months to Dec. 76 £000	12 months to June 77 £000
SALES (excluding Inter-Group sales & VAT)	18,598	15,488	28,687
Trading Profit & other revenue	1,184	999	1,625
Exceptional items	89	24	(74)
Estimated U.K. Taxation	1,273	1,023	1,551
	650	555	792
Extraordinary item	623	468	759
	—	—	(50)
Profit after Taxation	623	468	709

- * Sales up 20%; Profits up 18.5%.
- * Manufacturing: Factories produced record tonnages—11% increase. Profits significantly above 1976.
- * Confectionery Retailing: Healthy increase in overall sales resulting in a satisfactory higher level of profits.
- * Toy Retailing: Sales at Christmas showed some recovery after having been depressed during 1977.
- * With confidence in the long-term future of the Group, we are continuing our expansion programme for all operations.
- * Dividend again increased by maximum permissible.

HEAD OFFICE: VALE ROAD, LONDON, N4 1PH.

Albright & Wilson grows!



For the year ended December 26, 1977, the company achieved record results, and the momentum of the previous year was sustained.

Sales	£338m—up 18% (£194m earned overseas)
Exports	£92m—up 24%
Pre-tax profits	£35.4m—up 12% (after charging a £3m currency loss against a £2.6m gain in 1976)
Dividends	4.61p, the maximum allowable
Capital spending	£24.5m—up 76.3%
Acquisitions	Parbury Foods, Australia; Josen Chemicals, Malaysia; Klevas Aramer, Sweden; UIC—Marchon, Singapore (45% interest)
Major projects in hand	UK—phosphoric acid complex Whitehaven, Cumbria; phosphorus chloride and sulphide plants, Oldbury; ammonium phosphates and Calgon plants, Widnes Canada and the US—sodium chlorate plants Australia—sulphonation plant Italy—detergent intermediates

The Future

Sluggish international economy restraint on growth in the short term.

Export margins sensitive to the strength of sterling.

But

An accelerating investment programme.

Basic strength in principal fields of activity, e.g. phosphorus and phosphoric acid.

Growth markets in sodium chlorate, flavours and fragrances, pharmaceutical intermediates.

Continuing geographical expansion.

ALBRIGHT & WILSON

International in chemicals

Albright & Wilson Ltd. 1 Knightsbridge Green, London SW7X 7QD Telephone 01-589 6393

Copies of the 1977 annual report, including a special supplement on flavours and fragrances, are available from the company secretary.

The Solicitors' Law Stationery Society

Increased UK sales and profits—a difficult year overseas.

In his annual statement to shareholders, Mr. R. A. Hodges, Chairman, says that despite the unchanged level of activity in many of the Company's traditional markets and the increased pressure on margins, the results for the year show an increase in sales over 1976 of 14.3% to £19,430,319 and in profits by 3.5% to £1,266,597. Trading in the United Kingdom produced increased sales and profits for the eleventh consecutive year. Success has been achieved in reversing the trend of past years by improving the profit performance in the second half of 1977 and showing an improvement on the comparable period in 1976.

"It has been a matter of increasing concern that the relative success we have enjoyed in the United Kingdom is overshadowed by increasing losses from our Belgian operations. Experience has shown that, due to the very difficult market structure and local purchasing habits, it will not be possible for us to realise our plans for the stationery and printing operations in the short term. The Oyez S.A. book publishing operation offers a very good potential for development in the long term.

Your Board has decided to sell J. Frankfort S.A. and the printing works, or in the latter case to close it down, and to concentrate resources and expertise into the development and expansion of the book publishing and distribution operations in Belgium and France. We therefore feel it prudent to make a provision in the Accounts for 1977 of £300,000 against disposal or termination.

To ensure the liquidity position does not come under pressure, a medium term currency loan is being arranged in London to cover the present loans, disposal obligations and the major part of overdraft requirements of the continuing operations in Belgium and France. Oyez Press showed an appreciable improvement. 1978 will see further development in new methods of production.



Bradley & Son (specialist colour printers): Installation of a second four-colour litho press at Bradley's has proved successful and the production capacity has been expanded. Charles Elsberry (Plates), a subsidiary, have expanded rapidly over the last year. OYEZ Services: Development was completed at the end of the year for the On-line computer service, a major investment which offers to solicitors immediate on-line accounting facilities. OYEZ Reprographics: The Machine Division had a disappointing year but it is our belief that this company will come into profit in 1978. The Copying Division, now formed into a separate company, has been highly successful. OYEZ International Business Communications maintained its level of profits and increased the number of conference days over those in 1976. OYEZ Stationery: Profits increased overall by 13.5%. The marginally improved trading conditions apparent in the second half of 1977 have continued into early 1978. OYEZ Publishing made substantial progress with an overall increase in sales of 28% and profit of 33%.

Summary of Results

	1977	1976
Turnover	19,430,319	16,995,368
Profit before taxation	1,266,597	1,223,657
Taxation	886,461	464,911
Profit after taxation	380,136	758,746
Minorities	1,599	(1,575)
Profit attributable to members before extraordinary items	381,735	757,171
Extraordinary items	345,792	92,047
Profit attributable to members after extraordinary items	£35,943	£665,124
Dividends	£437,773	£431,140
Earnings per ordinary share	3.37p	6.78p

33%. Further growth for both the domestic and international markets is anticipated.

Overseas Operations: During the year the Group, with Thomson Publications Limited, entered into a conditional commitment to acquire, from the Thomson family limited, 50% each of Richard de Boo Limited, for a consideration of £3,670,000, payable by each party. Richard de Boo is an old established Canadian legal publishing company with a very high reputation.

FUTURE PROSPECTS: Your Board anticipates that 1978 will see a continuance of the improving trend in the U.K. market and profitable development of our Belgian/French book publishing operations, resulting in an overall steady growth of profits for the Group above that of 1977.

The Solicitors' Law Stationery Society, Limited

Oyez House, 237 Long Lane, London SE1 4PU.

PRINTING, PUBLISHING, STATIONERY, OFFICE MACHINERY, COMPUTER AND PROFESSIONAL SERVICES, CONFERENCES AND SEMINARS.

Bowater 11% up at £87m.

WITH A slowdown in second-half earnings from £46.5m to £42.3m, Bowater Corporation ended 1977 with a 11.1% increase in earnings per share ahead from £78.3m to £87m. At half-year profit was £23.2m, higher at £24.7m.

Directors point out, however, that if 1977 year-end exchange rates had applied at midway the profit figure would have been reduced to £41.6m, giving a second-half result of £21.4m.

Turnover for the year was up from £155m to £172m, with packaging sales ahead from £104m to £125m, international trading and transportation up from £69.3m to £79.4m, building products, lumber furniture and carpets £15m, higher at £102m, and retail and wholesale up from £15.5m to £18.4m.

Two-thirds of the group profits are earned in overseas currencies, predominantly in North America, and consequently the pound is more than 12 per cent appreciation against the dollar reduced earnings. In 1976 the falling pound benefited group figures. When profits of both years are converted at 1977 rates, the increase over 1976 is £14.3m.

The directors say there was a real benefit to the latest year earnings by the deviation of the Canadian dollar against the U.S. dollar, and that the impact of raw material cost increases was negligible. In 1976 stock profits were estimated at £16m.

The directors said at the nine months stage with profits ahead from £35.5m to £38.2m, that satisfactory they now say and subject to economic conditions, further progress is looked for in 1978.

Stated earnings per 25p share rose from 12.7p to 12.9p and the dividend is lifted to 7.012p gross against 3.0985p, the maximum allowed as forecast, with a final payment of 3.0125p.

The directors state that following the decision to write £24,000 off the goodwill in the accounts at October 2, 1977, they have now decided to write off the remaining balance of £27,000. As a result of the review of the operations in East Africa it has been decided to exclude profits from this source and to write down the investment.

Leyland Paint at £1.73m.

PRE-TAX profits of Leyland Paint and Wallpaper for the 85 weeks to December 31, 1977 were £1.73m, compared with £1.39m for the previous 53 weeks. Turnover rose from £12.7m to £12.9m, against £20.19m.

The directors said at the nine months stage with profits ahead from £1.39m to £1.73m, that satisfactory they now say and subject to economic conditions, further progress is looked for in 1978.

Stated earnings per 25p share rose from 12.7p to 12.9p and the dividend is lifted to 7.012p gross against 3.0985p, the maximum allowed as forecast, with a final payment of 3.0125p.

The directors state that following the decision to write £24,000 off the goodwill in the accounts at October 2, 1977, they have now decided to write off the remaining balance of £27,000. As a result of the review of the operations in East Africa it has been decided to exclude profits from this source and to write down the investment.

were estimated at £16m.	1977	1976
	£m.	£m.
Sales	1,253	1,248
Paper, pulp	373	375
Packaging	323	323
Building products	182	182
International trading	121	121
Transportation	101	97
Financial	24	3
Depreciation	22	13
Trading surplus	118	161
Paper	36	36
Packaging	31	31
Building	17	17
International trading	12	12
Transport	10	9
Recall, etc.	3	3
Financial	0	0
Depreciation	3	2
Costs	20	20
Interest	47	47
Taxes	45	44
Net profit	34	34
Extrordinary dividends	0	0
Nonfinancial	0	0
Preferred dividends	0	0
Retained	11	11

Sales in the opening two months of the current year have been satisfactory, they now stand and subject to economic conditions, further progress is looked for in 1978.

Stated earnings per 25p share are up from 13.7p to 20.2p and the dividend is lifted to 7.013p, a gross saving of 5.68p, a maximum allowed as forecast, with a final payment of 2.0123p.

The directors state that following the decision to write 5934.000 off the goodwill account in October 1978, the balance sheet decided to write off the remaining balance of £27,000. As a result of a review of the operations in East Africa it has been decided to freeze the share of this source and to write down the investment.

Croda's poor second half

PETER REPORTING a rise from £6.2m. to £7.6m. at time, Croda International Inc. (9.18p) second six months caused by a demand coupled with severe competition in chemicals and glue operations resulting in a pre-tax profit for the 52 weeks to January 1, 1978 down at £13.0m. compared with a peak £15.1m. in the previous 53 weeks. External sales advanced from £181.7m. to £222.5m.

Sir Frederick Wood, the chairman, says that depressed trading conditions in most areas have caused a loss in the chemical industry in particular appears to be passing through a phase of recovery. In the long term, however, the group's prosperity is dependent on more permanent factors, which include the wide spread of its markets and product range and its proven strength.

Overseas, the group's subsidiaries in Europe were on the whole more affected by adverse conditions than was the case at home. Activities in North America were satisfactory and Australia showed some recovery although the economy remains depressed. The full-year result was before I.R. tax of £2.5m. (2.5m.) and overseas tax £1.14m. (£1.14m.). In accordance with ED19, provision of deferred tax is now made only when a liability is expected to occur in the foreseeable future. As a result, £12.67m. has been released to reserves from the provision at January 2, 1977.

After minorities and preference dividends, the exchange of £547,000 (£547,000) profit available to ordinary holders was reduced from £9.47m. to £8.76m.

Berwick Timpo profit declines by £115,000

A DECLINE in second half profitability meant that taxable earnings of Berwick Timpo, the toy and game manufacturing group, declined from £995,466 to £78,850 for all 1977. Sales were higher at £12,07m. against £10,87m. in 1976, but the decline in profit for the first time of a full year's trading for Harbutt's Industries.

At halfway, when reports of profits ahead from £246,257 to £402,899, Mr. D. Oakley, the chairman, said that with the general downturn in consumer spending, 1977 was likely to prove disappointing for the toy industry. Tax for the year takes £254,366 (£404,585) adjusted for ED19 living net profit of £225,593 (£300,831). After extraordinary items and preference dividends, attributable profit fell from £504,311 to £398,030.

Stated earnings before extraordinary items are 9.3p (10.7p) or 25p where a final dividend of 1.3947p lifts the total from 3812p to 2,9947p net, costing 184,235 (£147,337). Mr. Oakley reports that during the year the re-organisation of Harbutt's was completed which involved the closure of two loss-making subsidiaries. The Park Toys factory was also closed, and further losses will arise from this company. In addition, the restructuring of the product range at model toys has enabled the group to discontinue the use of a satellite factory.

These steps resulted in non-carrying extraordinary costs of £24,880 compared with a restated £3,778 for 1976, relating to the write-off of Harbutt's goodwill. Fair Toys moved into profit for the first time as a result of the acquisition of Aurora Plastics (U.K.) and its best-selling model road racing sets. Harbutt's also returned a profit and the directors expect a bigger contribution time.

Hoover calls for stimulus

ALTHOUGH 1978 has started on a depressed level, we remain hopeful for the immediate future, providing we are given the stimulus and encouragement we badly need on the United Kingdom market and this is combined with improving conditions overseas. If these events materialised, there should be a favourable improvement in the trading position.

Mr. Boon said the company had recently launched a major new range of models and they were confident that this would add new momentum to the efforts to increase market shares, turnover and profits.

He went on to point out that Hoover's investment programme across the world over the next two to three years was the largest it had ever undertaken.

Before closing the meeting, Mr. Boon indicated that it was his intention to retire as chairman in the autumn of the year. He will continue to serve as a member of the Board without executive responsibilities after that time.

Macfarlane's setback

A SECOND-HALF downturn from £412,593 to £288,855 cut pre-tax profits of Macfarlane Group (Clansman) from £522,592 to £370,858 for the full 1977 year on turnover ahead at £9.28m. against £7.6m. But the directors state that all companies are now performing well and trading profitably in the early months of 1978.

The group is benefitting from recent acquisitions, they add, which are making a useful contribution to the current year's profits. As a result pre-tax profits for the first three months to March 31 are ahead at £245,000 (£122,000).

Earnings per 25p share for the year are shown to be up at 6.5p (5.27p) and the dividend is lifted to 3.54p (3.43p) with a final of 2.025p net.

Mr. Norman Macfarlane, the chairman, says that results were adversely affected by the loss of the Regional Employment tax credit amounting to £87,000; a decrease in interest received of £30,000, and an exceptional

Midterm rise by Burns-Anderson

Turnover for the half year to end 1977 of Burns-Anderson rose from £7.57m. to £9.5m. and pre-tax profits advanced from £201,000 to £357,000.

The directors say that ED19 has been applied and tax can only be assessed on the full year results.

The interim dividend is lifted from 0.35p to 0.4p per 10p share costing £22,000 (£19,000). Last year's total was 1.43p and pre-tax profits came to £433,000.

Mr. William Burns, the chairman, states that the trading subsidiaries in motor vehicle distribution, shop and bank fitting and steel bar reinforcement continue to increase profit and the directors are confident that management will hold or improve their share of the market. The electrical distribution company is still finding difficulty in securing business at reasonable margins and steps have been taken to vary the trading pattern.

BUX CONTAINER

Bux Container Holdings has sent to holders details of a scheme under which the £74,500 34 per cent. Debenture stock 1988-93 will be repaid at 95 per cent.

Bifurcated Eng. expands

PRINCIPALLY OWING to tax of £725,000 (£514,000), net profit for the year was ahead from £629,000 to £872,000. But an extraordinary loss this time of £21,000 on the sale of a subsidiary, leaves attributable profit slightly down at £591,000 (£589,000).

Earnings are given as 8.92p (8.35p) per 25p share. On capital increased by a one-for-five scrip issue, the dividend total is effectively raised from 2.5475p to 2.81637p net costing £312,000 (£192,000), with a 1.89967p final. Profit was struck after depreciation of £373,000 (£356,000), accelerated depreciation £80,000 (£115,000) and interest charges of £55,000 (£127,000).

The U.K. operations have had a difficult start to the current year with the continuing depression in the economy keeping down demand for some of its products.

Titagur Jute losses go on

Mr. H. J. Silverstone, the chairman of Titagur Jute Factory Company says in his annual state-

Cadbury Schweppes LIMITED

PRELIMINARY ANNOUNCEMENT BY SIR ADRIAN CADBURY, CHAIRMAN

GROUP PROFIT		1977	1976	GROUP BALANCE SHEET		1977	1976
For the 52 weeks ended 31 December 1977		£ million	£ million	At 31 December 1977		£ million	£ million
Group sales		883.6	787.0	Capital Employed			
Group trading profit		59.4	54.9	Share capital of the Company		95.0	94.9
Investment income		2.8	2.8	Reserves (note 2)		164.1	148.7
Interest payable		62.2	57.7			259.1	243.6
Group profit		14.2	12.2	Loan capital		99.3	86.3
Share of associated companies' profits less losses		48.0	45.5	Minority interests		27.9	26.2
Group profit before taxation		0.2	0.9	Deferred taxation		4.1	3.3
Taxation (note 1)		48.2	46.4	Balance of investment and development grants		3.0	3.7
Profit attributable to minority interests		15.2	13.9			393.4	363.1
		33.0	32.5	Use of Capital			
Extraordinary items		3.8	1.8	Stock		198.8	170.4
Profit attributable to Cadbury Schweppes Limited		29.2	30.7	Debtors and advance payments		129.7	127.7
Dividends		0.5	3.5	Short-term loans receivable		18.1	10.7
Preference Stock		0.1	0.1	Balance at bankers and cash		13.4	7.7
Interim on Ordinary Stock of 0.95000p per unit (1976 0.85625p)		3.5	2.4			358.0	316.5
Final on Ordinary Stock of 2.09143p per unit proposed (1976 2.06675p)		7.7	7.6	Short-term borrowings		32.0	39.2
Profit retained		11.3	10.1	Creditors		126.6	106.9
Earnings per ordinary stock unit of 25p		17.4	17.1	Current tax		14.3	15.9
Net basis		7.94p	8.34p	Corporation tax		4.2	4.6
Nil distribution basis		8.55p	9.45p	Dividends		11.2	10.0

Notes

1. Taxation charge is as follows:

	1977	1976
£ million	£ million	£ million
Corporation tax on taxable profits of the year at 52%	9.1	5.8
Deferred taxation	—	(0.6)
Double taxation relief	(3.7)	(3.1)
Overseas tax	5.4	2.1
	8.5	9.5
Advance corporation tax:	13.9	11.6
On dividends for year	5.8	5.4
Recovered — previous dividends	(3.4)	(1.4)
Over-provision in prior years	(1.1)	(1.7)
	15.2	13.9

Provision is made for deferred taxation to the extent that tax arising is likely to become payable within the foreseeable future. This approach represents a change in policy from that adopted in previous years, when full provision for deferred taxation was made, without regard to the possibility that the liability could be perpetually postponed.

*The figures for 1976 have been re-stated to reflect the revised policy.

2. Reserves of the Group are as follows:

	1977	1976
£ million	£ million	£ million
At beginning of year as previously published	113.6	106.7
Prior year adjustment relating to deferred taxation	35.1	23.3
	148.7	130.0
Profit retained for year	17.4	17.1
Net profit (loss) on restatement of currency assets and liabilities	(3.5)	2.8
Surplus on revaluation of properties	0.9	—
Nigerian issue to minorities	—	(1.2)
Other	0.6	—
	184.1	148.7

3. On 31 March 1978 the Company raised a syndicated Bank loan of US\$90 million. The proceeds will be applied as follows: (a) US\$58.6 million for the proposed acquisition of Peter Paul Inc., (b) US\$22.5 million for the repayment of a medium term currency borrowing and (c) the balance to provide working capital for the Group's United States operations.

- * Sales at £883.6 m. were 12% up on 1976.
- * International marketing investment increased by over £10 m. during 1977.
- * Profit before tax rose from £46.4 m. to £48.2 m.
- * The Board is recommending a final dividend of 2.09143p per unit which, together with the interim, makes the maximum permitted for the year.
- * 48% of Group trading profit came from overseas.
- * Further improvement in control of working capital resulted in reduced year-end borrowings.
- * The U.K. Confectionery Division made a significant contribution to the results.
- * Our two main objectives are to build the business in North America and to improve the return on assets in the U.K.

Adrian Cadbury
Chairman

6 April 1978

Subject to approval by the Stockholders at the Annual General Meeting the final dividend will be paid on 1 July 1978 to holders of Ordinary Stock registered at the close of business on 22 May 1978.

The Annual Report and Accounts, containing the Chairman's Statement and a detailed analysis of the year's trading, will be posted to Stockholders on 25 April 1978.

Cadbury Schweppes Limited, 1/10 Connaught Place, London W2 2EX

Cadbury : Fry : Pascall Murray : Schweppes : Rose's : Kia-Ora : Typhoo : Chivers : Hartley
Kenco : Kardomah : Andre Simon : Jeyes : Babysoft : Parozone : Bloo

Ladies Pride

Manufacturers of High Quality Fashionwear

	1977	1976
£000	£000	£000
Group Turnover	5,842	4,678 +24.9%
Group Profit (before taxation)	1,020	808 +26.1%
(after taxation)	490	381 +28.6%
Export Turnover	1,421	924 +53.8%
Earnings per share	10.53	*8.21
Final Dividend (net)	1.56	*1.41
Total Dividend (net)	2.32	*2.10

*adjusted for 1977 Scrip Issue.

Assisted by currency gains (£65,000) and interest received on short-term deposits (£87,000) we show a group profit of £1,020,000 for the year ended 30th November 1977. This represents a profit increase of 26.1% with turnover 24.9% higher at £5,842,000.

Substantial profit increases were achieved by all sections of the group.

Exports were 24.3% of turnover at £1,421,000 and at very profitable margins; however future export prices will be less profitable in view of the hardening of the pound though we remain confident of steadily expanding our overseas markets.

The year again demonstrated the high quality of our workforce. No effort was spared to ensure the best possible sales and production performance with quality products and dedicated service to customers.

Our garment production is fully booked for the current spring/summer season and whilst forecasting profit trends is unwise in these uncertain times, we view our future with confidence.

We are again proposing the maximum permitted final dividend of 1.56p per ordinary share absorbing £72,282.55. A further scrip issue of one ordinary share for every five already held is also proposed in accord with our policy of keeping issued capital in line with the capital employed in the business.

This latest scrip issue brings our total issued capital above the level required for trustee status.

F.A. Robson
Chairman

This announcement appears as a matter of record only.

Daewoo-Triad Development Co., Ltd.

Seoul, Korea



US \$30,000,000

Medium Term Loan

Guaranteed by

Korea Exchange Bank

Managed by

Goldman Sachs International Corp.

and

Security Pacific Bank

Asian International Acceptances & Capital Limited

First International (Pacific) Limited

First National Bank in Dallas

National Bank of North America

Funds provided by

Asian International Acceptances & Capital Limited

Bank of Montreal

BNS International (Hong Kong) Limited

First International Bancshares Limited

First National Bank in Dallas

First Pennsylvania Bank N.A.

Girard Bank

J. Henry Schroder Wagg & Co. Limited

Korea Associated Finance Limited

The Long-Term Credit Bank of Japan, Limited

Midland Bank Limited

The Mitsubishi Trust and Banking Corporation

The Mitsui Trust & Banking Co., Ltd.

MTBC & Schroder Bank S.A.

National Bank of North America

Orion Pacific Limited

Security Pacific Bank

The Tokai Bank Ltd.

UBAF Arab American Bank

UBAN-Arab Japanese Finance Limited

Union Bank, California

WMS Capital Corporation Limited

Agent

Security Pacific Bank

March, 1978

Albright & Wilson spending £40m.

BY KEVIN DONE, CHEMICALS CORRESPONDENT

Albright & Wilson, one of the world's five leading producers of phosphorus-based chemicals, is increasing its capital expenditure by more than 65 per cent this year.

Most of the rapidly increasing investment will be shared between plants in the U.K., Canada, the U.S. and Australia. It reflects the comparative buoyancy of the major markets in which Albright is operating, which contrast sharply with some other areas of the chemicals industry.

Capital expenditure in 1978 is expected to be more than £40m, compared with some £24.5m last year. About 60 per cent will be spent in the U.K. and some 40 per cent overseas.

With sales up 18 per cent last year to £338m, and pre-tax profits ahead 12 per cent to £35.4m, Albright managed better than most chemical companies to overcome the depressed conditions of world trade.

The investment in new plant suggests that Albright is now confident that it has overcome its desperate problem with the construction of two phosphorus furnaces at Long Harbour, Newfoundland.

After years of difficulties, which brought Albright into serious financial troubles, the phosphorus plants finally came fully on stream last year. Its long-term contract for cheap power supply in Newfoundland now offers it advantages of reduced production costs over most competitors.

Of the current investment programme £19.5m is being spent on new phosphoric acid capacity at Whitehaven, Cumbria, and £17m is going to increase phosphorus-based chemicals production at Widnes and Oldbury. Overseas £28.5m is being spent on a sodium chlorate plant in Louisiana, in the U.S., and £3m is going on a similar plant in Ontario, Canada.

Mr. David Livingstone, managing director of Albright, said yesterday that for 1978 no dramatic change was expected in the company's performance. No significant part of the business was running at a loss and none were expected to do so.

With the decline in sales particularly in North America, of sodium tripolyphosphate, a big ingredient in powder detergents, there will be a world over-supply of industrial phosphoric acid and its derivatives for the next three to four years.

But the company is confident that overcapacity will be manageable. In other areas its markets are still growing fast, said Mr. Livingstone, particularly for paper

BOARD MEETINGS

The following companies have notified dates of Board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Interim—Bunzl Products, Walter Lawrence, Flax—Goodie Dunstan and Murray, Rawlins Bros., Sharma Ware, Wim Indries.

FUTURE DATES
Kent (M. P.)—Apr. 14
Finch—Apr. 15
Benford Concrete Machinery—Apr. 16
London Atlantic Invest. Trust—Apr. 17
Modern Engineers of Bristol—Apr. 18
North (M. P.)—Apr. 19
Peterson (S.)—Apr. 20
Peterson—Apr. 21
Richardson—Apr. 22
Sandeman (George)—Apr. 23
Social (Wm.)—Apr. 24

and pulp chemicals, flavours and fragrances, and fine and pharmaceutical chemicals. After making losses in 1976, Albright's fertilizer sector reached break-even last year. Price increases of 12½ to 15 per cent were introduced in January, but the company says it will have to raise prices again in July, perhaps by as much as 10 per cent, before it can achieve a satisfactory return on investment.

E. Upton turns in £198,516

INCLUDING a special credit of £125,575 pre-tax profit of E. Upton and Sons rose from £36,106 to £198,516 for the 52 weeks to January 31, 1978 on turnover down slightly to £4.5m, compared with £4.5m for the previous 52 weeks.

The directors reported an increased loss at half-time of £112,151 against £84,847 but they said they expected to more than recover this loss in the second half.

Earnings per 35p share are 1.72p (0.03p) and the dividend is maintained at 2.25p net with an unchanged final payment of 1.5p. After tax of £43,082 (£2,855) net profit emerged as £125,575 against £26,471. The company operates departmental stores and retail shops.

OIL AND GAS NEWS

Thistle crude goes to Germany

THE WEST German oil exploration group Deminor Deutsche Erdölversorgungs-Gesellschaft has received permission from the British Energy Ministry to export 50 per cent of its share of crude oil production from the Thistle field in the North Sea.

The Ministry's ruling makes due allowance for the company's special aim to supply the Ger-

man market. The Energy Department normally requires two-thirds of offshore oil production to be refined in the U.K.

Deminor, with a stake of around 41 per cent, is the largest shareholder in the Thistle field, now being developed by the British National Oil Corporation. The company has signed a service contract to carry out exploration work as well as the development and production of any commercially viable deposits, and has taken over the financing of the project.

Deminor has agreed to train Vietnamese personnel and will support Petrovietnam through the marketing of its share of any crude oil finds. Exploratory work in the area should begin this year.

The German company will be paid for its services out of eventual production and will also have the right to acquire crude at market prices and export it freely.

Japan Oil Sands (JOSCO) has reached agreement with a Canadian oil corporation to take part in an estimated \$140m. oil sand development project in Canada's Alberta province.

A letter of intent on the project has been signed between JOSCO's subsidiary, Japan Oil Sands Petroleum, and Petro-Canada, a Canadian government-owned oil corporation. The letter calls for the Japanese firm to put up \$75m. (£35.3m.) in return for 25 per cent of the concession rights of the Athabasca region.

The region's oil sands are believed to contain 180bn. barrels of oil, but existing methods to extract oil from the tar sands are still expensive and inefficient.

The development cost will be shared equally among Japan Oil Sands, Petro-Canada and Imperial Oil and Canada City Service. Development will start by the end of this year under a 15 year plan, details of which have yet to be worked out.

Atlantic Richfield has discovered oil and gas in an exploratory well in the Java sea offshore Indonesia 90 miles east of Jakarta and 14 miles south east of the nearest oil producing sector of the active Ardjuna field.

Further drilling will be necessary to evaluate the potential significance of the well. PSI FN-1, which was drilled to a total depth of 4,350 feet from the surface. The Explorer in water 132 ft. deep.

Atlantic Richfield Indonesia is the operator for a group which produces production sharing contract with Pertamina, the Indonesian state-owned oil company.

Panarctic Oil, operator for the Arctic Islands Exploration group which includes Phillips Petroleum Canada and Gulf Oil Canada, says that the Panarctic et al. Aig. Roche Point 0-43 well offshore the Sabine Peninsula of Melville Island produced gas and condensate at "significant rates" on drillstem test at 9,000 feet. The company did not elaborate on the test results.

MINING NEWS

CRA warns on near term

BY KENNETH MARSTON, MINING EDITOR

WHILE lowering economic clouds and thus stem the continuing darkening world metal markets, the deterioration in our competitive position is a real threat to the mining industry. In the group's latest exploration report for 1978 is of "substantially" lower operating results. But diamonds in Western Australia, despite the weak metal prices, are a good deal of fascination. CRA anticipates a very active year.

In his statement with the annual report Mr. R. Carnegie, the chairman, points out that last year's rise in net earnings to £57.5m. (£47.7m.) from £46.8m. was primarily a result of improved results from the iron and steel business. CRA anticipates a very active year.

But CRA continues to look for a bright ahead and is encouraged by the chairman's points out that last year's rise in net earnings to £57.5m. (£47.7m.) from £46.8m. was primarily a result of improved results from the iron and steel business. CRA anticipates a very active year.

Major constraint on investment is poor demand for metals

FLYING IN the face of conventional wisdom that mining investment is being held back by political and fiscal factors, Mr. Philip Crowson, the senior economist at Rio Tinto-Zinc, often (though not always) part of the conclusion argued that the one overwhelming constraint is weak demand for metals.

On the basis of a statistical analysis of investment trends, he told the Institution of Mining and Metallurgy in London that the conclusion argued that the one overwhelming constraint is weak demand for metals.

"Companies will invest whenever and wherever the demand/supply balance provides suitable opportunities. Weak demand and prices, and substantial over-capacity in many minerals are waiting to-day, the greatest barriers to investment," he said.

Looking at copper, zinc and nickel, where there are substantial stocks, he added: "The wonder is that any new investment is going on. Yet it is." Much of the spending represented a continuation of projects started in boom periods, but mines have a powerful incentive to invest to reduce costs. Frequently this involves extra capacity.

Mr. Crowson did not suggest, Jabinka uranium deposit in the that the so-called non-commercial Northern Territory, is to the risks were unimportant. They did with Japan's Power Reactor and inhibit investment, but they Nuclear Fuel Development Corporation in a joint venture to develop a large uranium deposit in Australia.

The joint venture agreement, now signed, is for a five-year period. First, they are common to all search for uranium in areas of

Cost rise hits Afrikaner's uranium hopes

LONG-CHERISHED hopes of Afrikaner Lease is to make come-back as producer uranium now receive a double dose with the news that directors have felt it prudent to suspend temporarily negotiations for the sale of the major part of the mine's projected annual output until talks with government are concluded and a final review of the feasibility study has taken place.

Since the successful completion of feasibility studies and a plant test work in December, inflation spiral has whipped up the cost of the project and the estimated capital and operating costs with the result that a 4 per cent increase in the cost of the project would mean a 4 per cent increase in the cost of the project.

Afrikaner adds that the shareholders will be informed in an annual report, which is to be issued before the end of September. The company made its negotiations with the Government on the project and of any decisions taken as a result of a review of the feasibility study.

Richard Reilly, reports from Johannesburg that the Anglo American Corporation's gold-uranium joint venture, Mr. Dennis Betheridge, said the Afrikaner Lease is not a cause of inability to obtain uranium contracts. "It is no problem in the market. Nor have the feasibility studies through up to problems with grade or large. Following some weakness, Afrikaner's dropped 10p to 270p yesterday."

Pancontinental in new search

AUSTRALIA'S Pancontinental Mining, the discoverer of the Jabinka uranium deposit in the Northern Territory, is to the risks were unimportant. They did with Japan's Power Reactor and inhibit investment, but they Nuclear Fuel Development Corporation in a joint venture to develop a large uranium deposit in Australia.

The joint venture agreement, now signed, is for a five-year period. First, they are common to all search for uranium in areas of



GRAMPIAN HOLDINGS

Preliminary Results for the year ended 31 December 1977

GRAMPIAN HOLDINGS LIMITED amounts profits (subject to audit) before tax for the year ended 31 December 1977 of £1,464,000 (£2,811,000).

The directors propose a final dividend of 9.97% (2.4925 pence per share) giving with the interim a total of 15.97% (3.9925 pence per share).

	1977	1976
Turnover	£600	£581
	64,793	59,721
Group Profits before Tax:		
INDUSTRIAL SERVICES	219	1,891
CONSUMER GOODS	1,431	1,444
PRINTING AND PUBLISHING	105	(30)
	1,755	3,007
Deduct:		
Parent Company Expenses including Bank and Debenture Interest, not otherwise allocated	339	32
	1,416	2,709
Add:		
Share of profits of associated companies	48	10
PROFIT BEFORE TAXATION	1,464	2,811
Taxation on profits of the year (see note)	4	45
PROFIT AFTER TAXATION	1,460	2,355
Deduct:		
Amounts applicable to periods prior to acquisition, and Minority Interests	35	61
	1,425	2,294
Deduct:		
Extraordinary Items	38	29
	1,387	1,994
Dividends:		
Preference Paid of 4.9%	69	61
Ordinary Interim Paid of 6.0% (1976-6.0%)	152	15
Ordinary Final Proposed of 9.97% (1976-9.73%)	253	24
	474	46
BALANCE UNDISTRIBUTED	913	1,538
	1,387	1,998
Earned per share	13.36p	21.87p

NOTE: The taxation charge for the year to 31 December 1977 includes a transfer to deferred taxation calculated in accordance with Exposure Draft 19. As this represents a change in accounting policy the taxation charge for the year to 31 December 1976 has been restated on this basis. Hence earnings per share for 1976 increase from the previously reported figure of 12.82p to 21.87p.

In line with this change, £2,279,000 has been released to reserves at 31 December 1976 out of the deferred taxation account of £4,689,000 at that date.

The reserves at 31 December 1976 have also been restated to write-off goodwill amounting to £1,411,000. After giving effect to this change and to the deferred taxation release the restated reserves of the group at 31 December 1976 amount to £7,707,000, an increase of £868,000.

The Chairman, Mr. D. C. Greig, comments: "Group profits have been significantly affected by downturns in certain sectors. During the last six months much has been done to eliminate these problems by disinvestment and rationalisation. This has involved substantial non-recurring losses which are fully reflected in the 1977 results. "Your directors propose a final dividend of

GRAMPIAN HOLDINGS LIMITED

The Scottish-based holding company with interests in industrial services, consumer goods and printing and publishing.



THE STIMULUS WE NEED...

At the Annual General Meeting held on 6th April, 1978 the Chairman, Mr Peter Boon said:-

"Next week the Chancellor will announce his Budget. We must hope he will heed our suggestions to improve market conditions. We welcome the implied promise that direct taxation will be reduced. This should give greater confidence to the public to buy more of our products.

We hope that the Budget will also be geared to do more to motivate management and skilled people on whom we as a company, as well as the country as a whole, so much rely. We must give them the encouragement to take the lead in helping Great Britain to play its full part in the world.

Although 1978 has started on a depressed level, provided we are given the stimulus we badly need in the home market and trading conditions improve overseas, we are hopeful that the immediate future will show signs of much-needed improvement."



Mr. Peter Boon, Chairman, Hoover Ltd.

Financial Summary

	1977	1976
Group Turnover	£191m	£180m
Exports	£38m	£35m
Pre-tax Profit before translation gains/losses	£13.7m	£14.6m
Translation gains/(losses)	(1.47m)	£2.37m
Group earnings	£4.98m	£9.14m
Earnings per share	25p	46p
Dividends per share	14.82p	13.27p

Copies of the Report and Accounts together with the Chairman's circulated statement can be obtained from the Secretary, Hoover Limited, Perivale, Greenford, Middlesex.

NORTH AMERICAN NEWS

Curtiss-Wright chairman attacks Kennecott record

BY JOHN WYLES

NEW YORK, April 6.

SINCE shareholders' votes are the target, the Curtiss-Wright-Kennecott copper corporation battle inevitably took the colouring of a political campaign to day with an outspoken and highly personalised attack on Kennecott's management by Mr. T. Roland Berner, chairman of Curtiss-Wright.

Mr. Berner, a rather crusty 67-year-old former corporate lawyer, called a Press conference here this morning to deliver his first public comments since his company launched its bid last month to unseat the entire 17-member Board of Kennecott. Frequently slipping the lecture to emphasise his more pungent remarks, he lambasted the Kennecott chairman, Mr. Frank R. Milliken, and accused outside members of the copper company's Board of falling down on their responsibilities to shareholders.

Having acquired 9.9 per cent of Kennecott's stock for \$77m, Curtiss-Wright is seeking proxy support at Kennecott's annual

meeting on May 2 for a list of directors committed to selling off Caribundum Company, which was acquired by Kennecott for \$567m. last year.

Curtiss-Wright wants to distribute the proceeds to shareholders through a \$40-a-share tender offer by Kennecott for half of its outstanding stock. Worth about \$866m, this form of distribution would favour Kennecott's private rather than corporate stockholders.

Curtiss-Wright because the tax levy would probably be lighter than on an alternative distribution based on \$20 per share to each stockholder.

Mr. Berner claimed that as the largest U.S. copper producer, Kennecott had failed to assert any leadership within the industry. If the insurgent directors were successful, and Caribundum sold off, "we would endeavour to cure the situation where copper is selling below cost," added Mr. Berner.

He was confident that Car-

ibundum could be sold off for approximately the same \$66 a share paid by Kennecott, asserting that United Technologies had offered \$60 a share in the bid battle and the Continental Group \$62 a share.

It was evident from Mr. Berner's closing remarks that Curtiss-Wright is worried about the fact that a "great deal" of Kennecott stock is held by bank nominees. Urging the banks "to go to their clients and find out how the stock should be voted," Mr. Berner referred specifically to Morgan Guaranty Trust Company, whose chairman, Mr. Walter Page, sits on the Kennecott Board.

As the single Curtiss-Wright officer on the list of 17 proposed directors for the Kennecott Board, and the leading architect of the intriguing enterprise, Mr. Berner concluded with a challenge which has long been the favourite tactic of the political underdog.

"I challenge Mr. Milliken to a debate to account for his stewardship," he said.

Court halts General Motors tax probe

CINCINNATI, April 6.

A U.S. Federal Appeals Court has ordered termination of a grand jury investigation of General Motors Corporation regarding questionable income tax deductions.

The court said the Internal Revenue Service erred in having one of its lawyers assigned to the Government prosecution team heading the grand jury probe in Detroit.

The court said the appointment of a lawyer to the prosecution team, after his involvement in the original IRS probe of GM, gave "the appearance of a conflict of interest."

The court, ruling in favour of a GM appeal of a lower court ruling, ordered the grand jury probe terminated, saying that an IRS agent involved in a tax case cannot also conduct a grand jury probe of the same case.

The IRS has questioned some \$100m. in income tax deductions taken routinely by GM in recent years. The deductions were for materials and equipment used to make products that were not part of GM's finished products.

Genstar to sell development offshoot

BY JAMES SCOTT

TORONTO, April 6.

A DEAL that will provide Genstar of Montreal with more than \$C100m. (\$U.S.\$77m.) to finance its capital expansion and reduce its short term debt has been arranged by this multinational company which is a major force in land development and house building in Canada and has its eye on expansion of its operations in the southern U.S.

An agreement in principle has been reached with Airo Industries of Calgary, the Mercantile Bank of Canada and the Toronto-Dominion Bank to turn over to them the majority equity interest in Genstar's Alberta Land Development Company subsidiary which holds about 13,000 acres for development. The transaction is subject to tax rulings and approval by regulatory authorities but Genstar expects the deal will be completed by the end of this month.

Airo is the world's largest manufacturer of transportable industrial and residential structures with operations in Canada, the U.S. and Australia and markets its products throughout the world.

Genstar, whose major shareholder is Associated Portland Cement, holding more than 11 per cent of the issued shares (approximately 56 per cent of

the shares are held by European residents) has been selling some ten years, which has put it among the 25 largest corporations in Canada, employing more than 12,000 people, has been mainly through acquisitions. Last year it disposed of \$C150m. worth of commercial and industrial development land and years when net capital employed increased by 16 per cent, 10 per cent came from internal expansion and only 6 per cent through acquisitions.

Although further direct investment in Canada has slipped in priority, Mr. MacNaughton expects good growth in its existing businesses from resource development in the Canadian north-west and construction of the proposed \$C100m. Alaska Highway natural gas pipeline. The areas for major involvement in this project would be in the supply of cement and other construction materials, heavy construction, housing and land development and marine transportation. Project management for a variety of construction work is also possible.

Although outsiders tend to view the company as a mixed group of businesses, Mr. MacNaughton says management sees them as a vertically integrated capability, allowing the company to bid on major domestic and international projects which it can not only plan and manage, but for which it can supply some of the materials and services as well.

For instance, it has participated in some of the largest hydro projects in Canada, such as the Nelson River dams in Manitoba and the Churchill Falls and James Bay projects in Quebec. It has also been involved in construction projects in Haiti and Sri Lanka and is an active partner in specialised marine ventures operating worldwide.

While anti-trust laws in the U.S. will probably prevent it from becoming as integrated in construction and materials as it is in Canada, the company is looking into other activities that relate to its existing expertise. For instance, although recent discussions regarding the acquisition of a savings and loan institution in the U.S. have been terminated, the company has not given up its long-proclaimed desire to enter the financial services sector on a more direct basis.

It is expected that during the next 12 to 18 months, Genstar will probably acquire one or more companies in this industry with a view to eventually not only supplying houses but also a financial package to accompany them.

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Charge against Litton reinstated

RICHMOND, April 6.

THE FOURTH U.S. District Court of Appeals has ruled that Federal prosecutors in Alexandria, Virginia, may renew efforts to prosecute Litton Industries for allegedly filing false claims for cost overruns in the building of nuclear submarines.

U.S. District Judge Albert V. Bryant Jr. last year in Alexandria ruled that prosecutors engaged in misconduct in obtaining an indictment against Litton.

The Federal Appeals Court decision overruled Judge Bryant and ordered that the case be returned to him for trial.

The indictment of Litton stemmed from a \$30m. claim filed against the navy in 1972 by Litton's Ingalls Nuclear Shipbuilding division. In April 1976 the Armed Services Board of Contract Appeals awarded Litton \$16m., but while the panel was

considering Litton's claims, a Federal Grand Jury began looking into their propriety.

Judge Bryant had ruled that a U.S. attorney acted improperly when he threatened to prosecute Litton unless the company agreed to give up its award. However, the Appeals Court opinion written by Judge John D. Butzner Jr. said the attorney did not attempt to coerce Litton.

Flintkote hopes executive officer Mr. James D. Moran that the annual meeting that "1978 will be an even better year than 1977." The first quarter "has supported our expectations for the year" and the building materials company expects operating results to be a near-record for the period.

Although a moderation in housing demand is expected during the year, increases in the non-residential building and non-building segments along with another year of increased repair and modernisation activity should more than compensate for the moderation, reports AP-DJ from Stamford.

McGraw-Hill move

Coleman American companies has signed a letter of intent for the purchase by McGraw-Hill of certain assets of Edutronics Systems International, a subsidiary of Coleman American, reports AP-DJ from New York. Edutronics is involved in video and computer training systems and employing audio-visual programmes in data processing. Under a licence agreement from McGraw-Hill Coleman American will continue to market Edutronics products and services through its international distribution system.

Parker Hannifin

Parker Hannifin Corporation, the hydraulic systems concern, expects results for the third quarter to be above the year earlier net of \$7.7m. or 78 cents a share, despite "some fairly significant foreign currency losses" says Mr. Fred Downey, vice president-finance. AP-DJ reports from Cleveland. The year-earlier quarter does not reflect the results of EIS Automotive which Parker Hannifin acquired in March. Earnings for the fiscal year to June 30 should exceed those for fiscal 1977.

Champion accord

Champion Spark Plug has reached a "conditional agreement" to buy a 94.4 per cent interest in Anderson Company, a major maker of windshield-wiper parts. The price was not disclosed, reports AP-DJ from Toledo. Anderson, a closely held company based in Gary, Indiana, had fiscal 1977 sales of about \$52m. and is one of the two largest makers of windshield-wiper blades and arms in the U.S.

Foster Wheeler buy

Foster Wheeler Corporation has bought a 20 per cent interest in Q-Dot Corporation, a Dallas-based manufacturer of Heat Pipe thermal recovery units reports AP-DJ from Livingston. It expects Q-Dot to make a major contribution to applications being developed by Foster for the chemical utility and refinery industries.

Retailers off to good start

CHICAGO, April 6.

SEARS ROEBUCK's sales for the five weeks ended April 1 increased by 11.8 per cent to \$1.5bn. For the nine weeks ended April 1, sales increased 13 per cent to \$3bn.

Cartier Hawley Stores reports from Los Angeles sales for the same five weeks were \$132.5m., an increase of 5 per cent. Sales for the first two months of fiscal 1978 were \$238.9m., up 7.2 per cent.

Meanwhile, F. W. Woolworth reported from New York consolidated sales for five weeks ended March 28 totalled \$505.4m. Agencies

EUROBONDS

Poor start by Gestetner

BY MARY CAMPBELL

In a performance regarded favourably by dealers, the Gestetner issue started trading yesterday at a discount of 24 points from the issue price on the bid side but quickly moved up to a discount of 24 points before the morning was out.

The market had moved extremely adversely during the offering period for this issue causing the coupon to be raised by half a point. Because of this adverse movement the big discount—even after deducting the offering period for this issue—of the selling group—had caused no surprise.

Dealers also explained their favourable response by reference to the steepness of the Eurosterling yield curve, by comparison with issues in other currencies, underwriters and selling group members sitting on the bonds will be able to make up any capital loss more quickly by financing their holdings by borrowing Eurosterling short than they could in other currencies.

In the dollar sector, the main reason continues to be some surprise at the resilience of the price.

Consolidated Plantations Limited BONUS ISSUE

The Board of Directors has decided that the allotment of the bonus issue of three shares for every one share held, announced by the company on 16th March, 1978, which is now subject only to the approval of members at an extraordinary general meeting, will be made to shareholders registered at the close of business on Wednesday, 3rd May, 1978. Definitive certificates will be posted to shareholders on 12th May, 1978. Dealings of the new shares on the London Stock Exchange will commence on 15th May, 1978.

Notice is given that an extraordinary general meeting of the company will be held on Friday, 28th April, 1978, at the Regent of Kuala Lumpur Hotel, Jalan Imbi, Kuala Lumpur, Malaysia, at 12.00 noon for the purpose of considering and, if thought fit, passing the necessary resolutions authorising the increase in the authorised capital of the company and the making of the bonus issue.

By Order of the Board
Wong Tet On
Secretary

Kuala Lumpur
7th April, 1978.

NATIONAL PETROCHEMICAL COMPANY OF IRAN

U.S. \$50,000,000

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European American Banking Corporation

Midland Bank Limited

The Tokai Bank, Limited

The Chuo Trust & Banking Co. Ltd.

Mitsui Finance Asia Ltd.

The Mitsui Trust & Banking Co., Ltd.

Agent Bank

DG BANK
Deutsche Genossenschaftsbank

Norton sees further upsurge

BOSTON, April 6.

FIRST QUARTER profit gains at Norton, based in Worcester, Mass., makes industrial abrasives and ceramics products for the oil mining and chemical process industries as well as safety products. The strong showing in the quarter just ended is based on "some negatives" in the first quarter of 1977 which no longer demand in the abrasives business in both the U.S. and Brazil, and strong demand for diamond oil-well drilling bits, especially in the U.S.

Adjusted to reflect the 1977 merger with quarter income a year ago rose 11 per cent to \$2m. or \$1.11 a share on a 14 per cent rise in sales to \$199.5m.

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lems with the coated abrasives business, foreign currency transactions and a divergent profit from two lines of business which Norton has since sold. These were the plastics components business and Christensen's transportation safety systems business. The strengths are a good demand in the abrasives business in both the U.S. and Brazil, and strong demand for diamond oil-well drilling bits, especially in the U.S.

Christensen merger, some prob-

Profits rise at Lanier

NEW YORK, April 6.

LANIER Business Products, the office equipment concern reports a 37 per cent rise in net profit in the third quarter to \$2.1m. or 37 cents a share from \$1.5m. or 37 cents a share for the same period last year. Sales rose 45 per cent to \$93m.

For the nine months this brings the company 30 per cent, against \$1.08, on sales ahead 40 per cent, at \$89m. AP-DJ

This advertisement complies with the requirements of the Council of The Stock Exchange in London

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- Credit Suisse White Weld Limited
- Manufacturers Hanover Limited
- Salomon Brothers International Limited
- Société Générale de Banque S.A.
- Swiss Bank Corporation (Overseas) Limited

The 15,000 Bonds of £1,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange in London.

Particulars of the Bonds are available from Exel Statistical Services Limited and may be obtained during normal business hours up to and including 21st April, 1978 from:-

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20 Fenchurch Street
London EC3P 3DB

James Capel & Co.
Winchester House
100 Old Broad Street
London EC2N 1BQ

7th April 1978

International future for Tata

BY K. K. SHARMA, recently in Bombay

WITH ITS expansion concentrated at home by laws checking the growth of the so-called "large industrial houses," Tata Sons is now looking outside India. Since regulations that equity participation abroad should be limited to the capital equipment employed have been relaxed, Tatas might well become India's first major multinational.

Tata Sons is being encouraged by the Government to invest in other Third World countries. Some Tata concerns already have a flourishing business overseas — Tata exports won the award for the largest exports by a single firm in 1977 — and they are likely to go as far as Guyana where a plant for assembly of trucks made by Tata Engineering and Locomotive Company (TELCO) is being discussed. Textile and other plants have already been set up in the Middle East and South Asia, like other "large houses," are forced into since foreign investment is one of the few options still open to them.

This is one reason why Tatas, like its other large Indian counterparts, is self-conscious of its size. In India, the conglomerate consists of over 20 companies, a large part of the shares of which are held by Tata Sons and its 100 per cent subsidiary, Tata In-

dustries. Their total sales and revenues amount to more than rupees 13.3bn. (about £800m.) annually and assets to around rupees 7.5bn. The total turnover works out to something like 1.8 per cent of India's GNP. Even the turnover of the largest company, Tata Iron and Steel (TISCO), is roughly 0.4 per cent of the GNP, far more than the share of the largest U.S. company in that country's GNP and to which it would, otherwise, be a pygmy in comparison.

Diversity

Yet Tatas are reluctant to call themselves an industrial empire: they betray a kind of split personality in the process. Conscious that in international business, size is respected and respectable, Tata Sons point to the diversity and range of Tata products, services and activities that now encompass steel, heavy-duty trucks, earthmoving and materials handling equipment, agricultural inputs and pesticides, detergents, perfumes and cosmetics, shipping, electronics, engineering and consultancy services—to mention just a few.

But now that size has become a four-letter word in India with the new Government's emphasis on small industry, the image that Tatas project of themselves

in the country is that all "Tata promoted" companies operate separately and are run for the people's well-being by their own Boards and managing directors. This is both true and not-quite-true. It is true that 73 per cent of shares of Tata Sons are owned by trusts which promote original work in many fields. It is also true that the companies are distinct entities with their own Boards, balance sheets, staff and capital structure.

But the composition of their Boards show a surprising recurrence of the same names and the directors admit that "informal" consultations among them are common. Tata Sons, therefore, comes close to being a holding company with an undeclared purpose to oversee the activities of what is in fact a powerful empire whose assets have grown, albeit slowly, even after the Monopolies and Restrictive Practices (MRTP) came into force in 1969.

Partly this is because, despite the obstacles in the way of large companies, only they can carry out vital projects. A case in point is the sanction given by the former militant trade union leader and now Minister for Industry, Mr. George Fernandes, to an application by Tata Electric Companies for a 500 MW thermal plant. This had been pending for years while the power shortage in



Industry Minister George Fernandes: pragmatic approach.

Maharashtra State, where the plant is to be located, reached critical point: and it says much for Mr. Fernandes' pragmatism that he passed the Tata application without hesitation. It is also an indication of the difficulties that the biggest companies in India face, despite Mr. Fernandes' approval. There are just too many "clearances" from too many bodies established far too many purposes for steel is picking up. About half of the investment will be in foreign exchange.)

Another example of Tata's ability to expand is the sanction given to TELCO to increase its capacity from 24,000 commercial vehicles a year to 48,000. The Government even encouraged it to go up to 48,000 but its chairman and managing director, Mr. S. Moogaokar, feels that the company must first overcome teething troubles before embarking on this. Of the Rs.2bn. needed for the expansion, over Rs.1.5bn. came from internally generated funds of TELCO. Finance remains the major problem of all companies of this kind since the biggest companies are barred from tapping public funds.

Further, many Tata concerns are in a price-controlled category that make operations difficult. TISCO, for instance, produces 2m. tonnes of steel annually sold at a price that has meant the company effectively subsidised steel consumers—and the Government itself, is the main consumer—to the extent of Rs.15bn. over the last 20 years. This would have been sufficient to have doubled the capacity of the plant. (The \$400m. modernisation announced this week in part reflects a belief that the Janata Government has a more positive approach to private industry. Also domestic demand for steel is picking up. About half of the investment will be in foreign exchange.)

TISCO is, actually, Tata-managed rather than Tata-owned since Tata concerns own a nominal 5.5 per cent of its shares while public financial institutions have a hefty 44 per cent chunk. This is a further obstacle in the way of big companies now that financial institutions have the right to convert loans into equity after a period, there is a natural reluctance to resort to finance from them.

High cost

Tata concerns need funds badly because some make losses while others want to expand and diversify. They lack finance even for badly-needed modernisation and hence units making textiles, air-conditioners and some others make losses that Tata Sons pick up because of a reluctance to see a Tata firm go down, although its directors admit the time might come when this difficult decision will be needed. Such funds are not readily available because Tatas remain, as part of their tradition, in the high-cost, low-profit areas. Recent attempts to enter high-profit areas like fertilisers, synthetic textiles and pharmaceuticals have failed because of Government policy. Hence the decision to branch out into sophisticated technology areas like electronics and computers (permitted under MRTP) and to look outside the country.

Some of the worst wounds...



It used to be called shell-shock. Now we know more. We know that there are limitations to the human mind. Soldiers, Sailors and Airmen all risk mental breakdown from over-exposure to death and violence whilst in the service of our Country. Service... keeping the peace no less than in making war. We devote our efforts solely to the welfare of these men and women from the Services. Men and women who have tried to give more than they could. Some are only 14, a few are nearly 50 years of age. We help them at home and in hospital. We run our own Convalescent Homes. For some, we provide work in a sheltered industry, so that they can live without charity; for others, a Veterans' Home where they can see out the days in peace. These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help to repay this vast debt, is owed by all of us.

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World Accounting Report

The UN is proposing wide ranging disclosure guidelines for multinational companies.

This month WAR examines the proposal and reports on how major multinational around the world are reacting aggressively to what they regard as unwarranted UN interference in their affairs.

They hope to prevent the UN Commission on transnational Corporations approving the guidelines in May.

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WALL STREET + OVERSEAS MARKETS + FOREIGN EXCHANGES

Stocks below the best at mid-session Gold nervous

BY OUR WALL STREET CORRESPONDENT

AN INITIAL drop in the Dow Jones Industrial Average on Wall Street this morning was quickly reversed by mid-session. The Dow Jones Industrial Average, which had fallen 1.25 points to 1,030.25 at 10.30 a.m., came back to 1,031.75 at 11 a.m. and then rose to 1,033.75 at 11.30 a.m. The New York Stock Exchange Composite Index, which had fallen 1.25 points to 1,030.25 at 10.30 a.m., came back to 1,031.75 at 11 a.m. and then rose to 1,033.75 at 11.30 a.m. The New York Stock Exchange Composite Index, which had fallen 1.25 points to 1,030.25 at 10.30 a.m., came back to 1,031.75 at 11 a.m. and then rose to 1,033.75 at 11.30 a.m.

Trading volume was heavy, with over 1 billion shares changing hands. The market was characterized by a strong rally in the afternoon, with the Dow Jones Industrial Average rising 1.25 points to 1,033.75. The New York Stock Exchange Composite Index, which had fallen 1.25 points to 1,030.25 at 10.30 a.m., came back to 1,031.75 at 11 a.m. and then rose to 1,033.75 at 11.30 a.m.

Other markets were also active. The London Stock Exchange saw a rise in the FTSE 100 index to 1,033.75. The Paris Stock Exchange saw a rise in the CAC 40 index to 1,033.75. The Frankfurt Stock Exchange saw a rise in the DAX index to 1,033.75. The Amsterdam Stock Exchange saw a rise in the AEX index to 1,033.75.

WEDNESDAY'S ACTIVE STOCKS

Stock	Price	Change
AT&T	42.75	+0.25
IBM	115.00	+0.50
General Electric	38.00	+0.25
Westinghouse	35.00	+0.25
Rockwell International	45.00	+0.25
Boeing	55.00	+0.25
Lockheed	48.00	+0.25
Northrop	42.00	+0.25
Grumman	40.00	+0.25
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Lockheed	48.00	+0.25
Northrop	42.00	+0.25
Grumman	40.00	+0.25
McDonnell Douglas	45.00	+0.25

Indicators

Indicator	Value	Change
Dow Jones Industrial Average	1,033.75	+1.25
New York Stock Exchange Composite Index	1,033.75	+1.25
London FTSE 100	1,033.75	+1.25
Paris CAC 40	1,033.75	+1.25
Frankfurt DAX	1,033.75	+1.25
Amsterdam AEX	1,033.75	+1.25

STANDARD AND POOLS

Stock	Price	Change
AT&T	42.75	+0.25
IBM	115.00	+0.50
General Electric	38.00	+0.25
Westinghouse	35.00	+0.25
Rockwell International	45.00	+0.25
Boeing	55.00	+0.25
Lockheed	48.00	+0.25
Northrop	42.00	+0.25
Grumman	40.00	+0.25
McDonnell Douglas	45.00	+0.25

OVERSEAS SHARE INFORMATION

Stock	Price	Change
AT&T	42.75	+0.25
IBM	115.00	+0.50
General Electric	38.00	+0.25
Westinghouse	35.00	+0.25
Rockwell International	45.00	+0.25
Boeing	55.00	+0.25
Lockheed	48.00	+0.25
Northrop	42.00	+0.25
Grumman	40.00	+0.25
McDonnell Douglas	45.00	+0.25

NEW YORK

Stock	Price	Change
AT&T	42.75	+0.25
IBM	115.00	+0.50
General Electric	38.00	+0.25
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STOCKS

NEW YORK, April 6. Gold moved erratically in yesterday's bullion market mainly under uncertainty surrounding the U.S. Government's intention to sell gold as a support measure for the dollar. At the morning high, the metal showed an upturn of \$18.50 as demand from Europe echoed the general satisfaction after Wednesday's DMF gold auction. However, reports suggesting a U.S. intention to sell gold at regular monthly intervals, tended to undermine confidence in the metal and the metal closed \$1.50 lower at \$179.15. Having at one time seen \$182.50, gold closed at \$179.15.

Activity in the foreign exchange market stayed at a reasonably low level with little in the way of new factors to stimulate much business. Sterling opened at \$1.7505-1.7515 and ended at \$1.7505-1.7515. The pound fell back to \$1.7515. However, positions reversed towards the close when it improved to \$1.7525-1.7535, a slight loss of 5 points over the previous close. Sterling's index, using Bank of England figures, remained unchanged at 62.2, having stood at 62.1 for the rest of the day.

The dollar seemed to lack direction as most people took a cautious line over the economic situation. Initially weaker, some support by central banks may have been employed to stabilize the rate, but by the close the dollar had eased to \$1.7505-1.7515, having been as low as \$1.7485-1.7495, its trade-weighted average depreciation.

Electricity, Vehicles, large capital issues and a good number of other stocks fell. Nippon Yacht retreated 240 to 1,030.25. Matsushita Electric Y11 to 1,030.25. Honda Motor Y12 to 1,030.25. Canon Y13 to 1,030.25.

MILAN—Market was slightly higher in stock trading. Sna Visconti improved 6 to 1,030.25. Pirelli 25 to 1,030.25. Fiat declined 8 to 1,030.25. Bostigli 8 to 1,030.25.

SPAIN—Selling pressure was much reduced yesterday, with the Madrid stock index rising 0.25 to 1,030.25. Elsewhere, Elsevier hardened over-bid and rising another 4 points to 1,030.25.

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Canada higher. Energy issues led a further gain in active trading yesterday.

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The Property Market

BY JOHN BRENNAN

Slide in prime yields halts

THE expectation of a rise in the Minimum Lending Rate within the next few months has taken much of the heat out of the property investment market, and out of the property share sector.

In the physical market, investment partners of the major agencies and fund managers in most of the active institutions all report increased caution and a marked slowdown in property activities. There is also a temporary hiatus before next week's Budget.

The market is not expecting Mr. Healey to announce any particularly adverse measures for the industry in his speech next Tuesday. And some hopeful

chipped what little gilt there was from the figures).

Even rumours of management changes, and renewed talk of the possible sale of Eagle Star's key 26.7 per cent. shareholding in EPC (the first possible, the second highly improbable), failed to generate much interest in the stock.

The shadow of MLR hangs too heavily over the sector—despite brokers' valiant efforts to split and identify the limited number of short term interest-sensitive stocks from the rest—to shake off its lethargy.

This market sluggishness helps to bear out arguments put by Roger Baden-Powell, the property analyst at stockbrokers Joseph Seabag. Mr. Baden-Powell has been swimming against a tide of recent brokers' advice to buy property shares. But his argument against the sector, and his doubts about the continued strength of the underlying physical property investment market, make interesting reading.

He feels that prime commercial property yields, now forced down to 4½ per cent., have hit immovable institutional resistance, a view borne out by both agents and fund managers. If, as he believes, the bottom has been reached, there could easily be a reaction back to yields of 5 per cent. or more, and that reaction would be sharp in the event of an increase in general interest rates.

Capital values would consequently fall, as Mr. Baden-Powell says, "the emphasis of optimism must therefore shift

wholly to rents which must run much faster to counteract a now weakness in the property yield structure."

This need for higher rent expectations would be hard to fulfil in the current economic climate. And even a return to the post-war average of an annual 5 per cent. rise in office rents would be insufficient to justify a current purchase at 4½ per cent. of a property if prime yields subsequently rose to, say, 5½ per cent.

The mathematics of that argument are simple. At 4½ per cent., rents currently need to rise by six per cent. a year to give an equivalent return to gilts. A 1 point rise in yields would need that six per cent. rise, plus another 9½ per cent. rise to offset the fall in capital value, adding up to an unduly demanding 15½ per cent. in all to keep level with gilts.

As Mr. Baden-Powell believes that property shares already discount much of the profit boost expected from the "reversionary concertina" effect of bunched, historical rent reviews in the next few years, and as all the other pointers for the companies are in his view neutral or downwards, he is a bear of the sector.

Weight of money advocates may feel that he is unduly pessimistic, and that the sheer weight of investable funds will provide continued buoyancy for both physical and share markets. But the two markets have now clearly cooled after the winter boom, and even unrepentant bulls should heed the warning signs.

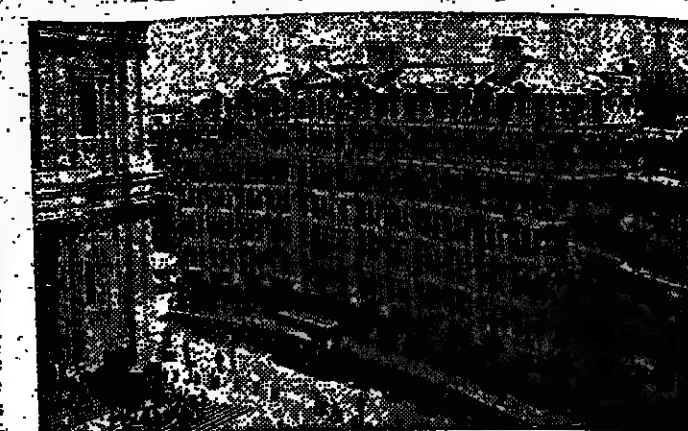
IN BRIEF

TWO years ago Electricity Supply Nominees, the electricity supply industry's £1,000m. pension fund, decided to increase the industrial content of its property portfolio. Industrial still account for only 10 per cent. of its £330m. property assets. But in its move towards factories and warehouses the fund has built an impressive development programme of its own, managed by Richard Ellis.

The Church Commissioners risked a very depressed City of London office market three years ago when they decided to go ahead with their £5m. restoration of Concor House by St. Paul's. In the event, they can be credited with faultless timing having brought the 110,000 square foot block onto a market acutely short of larger vacant offices.

Under existing planning consents only 43,000 square feet of the building can be used for offices, the rest is covered by a Class 10 warehouse and showroom consent. But it is hard to imagine either the City Corporation or the Department of the Environment blocking an application for change of use. Neither authority could seriously relish the prospect of an operational warehouse on the very door step of St. Paul's Cathedral.

Cluttons, acting for the Commissioners, have followed the existing planning consents in their renovation



work. They have brought the office floors up to air-conditioned standard and have applied a more basic finish to the Class 10 space. The office areas are on offer at £12.33 a square foot, and the rest is available at £2.50 a square foot. But the agents are clearly hoping for—and are already talking to—at least one—a single tenant for the whole building to support an application for an extended Office Development Permit.

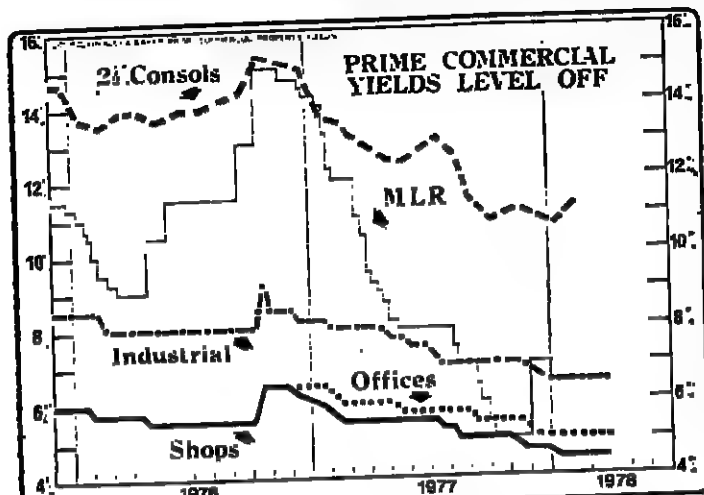
Assuming a successful alteration in the planning controls, Concor House and Sun Life Assurance's 110,000 square foot former headquarters in Cheapside—put on the market this week by Richard Ellis at £14 a square foot—would be the only two buildings with more than 100,000 square foot available in the City.

That would seem to be the end of the matter. But Brun Council, which is now in the throes of a local election could overturn everyone's current plans.

The Council issued a notice under the Community Land Act earlier this year notifying its interest in the site and its possible future intention of buying out British Rail's holding.

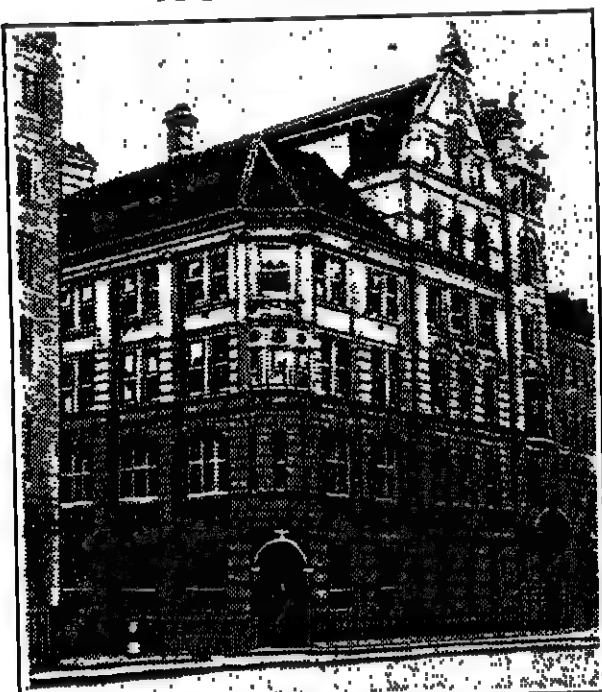
Brent could step in with counter-proposals for the use of the land, or simply take over the store and freight scheme itself. That could give Sunley consortium another shot at it work, but that looks a very long shot.

Property Deals appears on Page 36



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TOWN CENTRE**
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TO LET**

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PEARSONS
27 London St. Basingstoke Tel 0256 62222

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PLANNING PERMISSION**

Located inside the west boundary of the City, extending to 5.50 acres or thereabouts. Frontage to adopted highway 1,300 feet. Foul and surface water facilities on site. All other public services available in close reach.
HINDMARSH & PARTNERS
Chartered Surveyors, Estate Agents and Valuers
107 Northumberland Street, Newcastle-upon-Tyne
Newcastle 610081

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Over 1 acre Island Site. Also for High Density Residential Development or possible 27,750 sq. ft. Offices.
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FOX & SONS
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Bournemouth. Tel: 24242.

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**WEST END
OFFICES**

To let
Buckingham Street WC2 6,000 sq.ft.
Hill Street W1 8,445 sq.ft.
Newton Street WC2 5,540 sq.ft.
Pall Mall SW1 7,705 sq.ft.
Waterloo Place SW1 4,350 sq.ft.
Furnished suites W2 1,500-7,000 sq.ft.

Clients' requirements

West End/Knightsbridge 10,000 sq.ft.
Central London freehold 3,000 sq.ft.
Regent Street W1 2,500 sq.ft.
New Bond Street 2,500 sq.ft.

DRIVERS JONAS
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K for Industry

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New Warehouse
TO LET

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Attractive Warehouse and Office building
21,720 sq. ft.
FREEHOLD £350,000

COVENTRY

New Warehouse/Factory Development
3,000/300,000 sq. ft.
TO LET or FOR SALE FREEHOLD

EDMONTON, N.18

Factory, Warehouse & Office building
85,000 sq. ft.
FREEHOLD £6 per sq.ft.

ORPINGTON

Single Storey Factory
28,000 sq. ft.
TO LET — IMMEDIATE OCCUPATION

SOUTHALL, Middx.

Single Storey Factory + Yard
27,000 sq. ft. on 1½ acres
TO LET

SWINDON

Factory/Warehouse
27,000 sq. ft.
TO LET — IMMEDIATE OCCUPATION

WEST BROMWICH

Factory/Warehouse Units
to be refurbished
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TO LET

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Chartered Surveyors
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**Modern Offices
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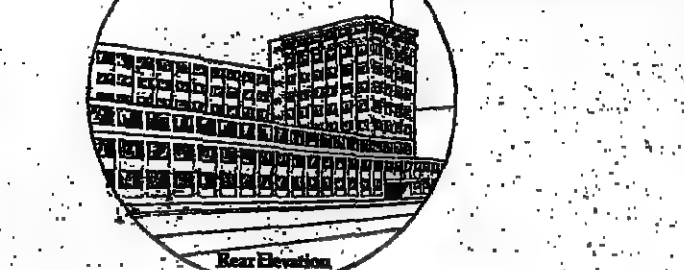
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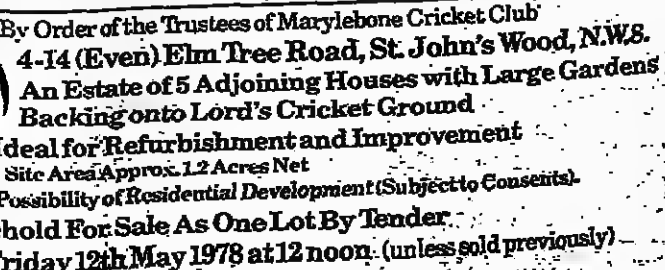
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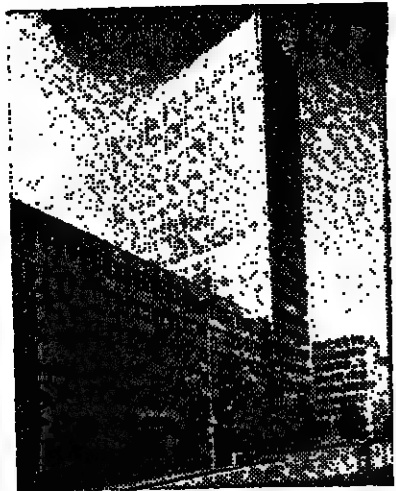
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APPOINTMENTS

Senior changes on Hoover Board

Mr. P. C. Boon is to retire from the chairmanship of HOVER towards the end of this year, but he will remain on the Board without executive responsibilities after that time.

Mr. David Perkins has joined the Board as finance director, replacing Mr. F. A. Butcher who has retired. Mr. Peter Clayton, finance controller of the overseas division, has been appointed as associate director.

Mr. Dennis S. Greensmith, a director of Sears Holdings and group managing director of the Lewis/Selfridges Group, has been appointed a non-executive director and chairman designate of WILLIAM PICKLES AND CO.

Mr. Roger Gilmour, at present managing director of GRIFFITH LABORATORIES, has been appointed international director.

Mr. S. M. Gray has been appointed director of ASSOCIATED NEWSPAPERS GROUP.

Mr. Nick Eaton-Carter has been appointed financial director of TI WELDLASS (Tube Investments).

Sir James Vernon has been elected chairman of CSR. Sir leave of absence from Board meetings until the end of July, for health reasons.

Mr. E. G. Murray and Mr. T. M. Palmer have become joint managing directors of the ELECTRONIC MACHINE COMPANY GROUP.

Mr. Michael Davis has been appointed to the Board of the overseas division of LOWNDES LAMBERT GROUP. He was formerly general manager in Jeddah, Saudi Arabia, of the National Insurance Company SA.

Mr. Kelvin Hewlett has been appointed engineering director of CROSBY VALVE AND ENGINEERING COMPANY.

Mr. Fred Bolsson (services), Mr. Alan Burke (technical) and Mr. David Halliday (marketing) have been appointed to the Board of BRITISH RELAY WIRELESS AND TELEVISION as associate directors. Mr. John McQueston, of Lloyds and Scottish, is retiring from the Board of British Relay.

Mr. Malcolm Lowe, until recently a member of the Board of the International Publishing Corporation, is joining the BENN GROUP in a part-time capacity on July 1 as a director of Benn Publications.

Mr. B. D. Newman is to join the partnership of SPENCER THORNTON AND CO., stock-brokers, on April 15.

Mr. F. W. Lacey has resigned as director of ALFRED DUNHILL.

Mr. P. P. Hargreaves, finance director of HEAD WRIGHTSON, has left the company but remains a consultant. He is now a partner in Goldson and Hargreaves.

Mr. N. T. Dukes has become chairman of DUCTILE STEEL STOCKISTS. He succeeds Mr. C. J. Baker, who remains on the Board.

Mr. R. P. Monk, deputy chairman of James Finlay and Co., has joined the Board of GERRARD GROSS as a non-executive director. The appointment follows the Bank acting as advisor to the company in its recent acquisition of Manoff Advertising.

Mr. P. C. H. Vey has resigned as a director of CENTRAL AND SHEERWOOD and its subsidiaries.

Mr. Christopher Bland has been appointed a director of NATIONAL PROVIDENT INSTITUTION.

Mr. Peter J. Scott has been appointed secretary-chief accountant, BRITISH TIMKEN. He succeeds Mr. Ron E. Farren, who has retired after 18 years' service.

Mr. Peter Smith has been appointed Group public affairs manager with POWELL DUFFRYN and will take up his appointment on June 1. Mr. Smith has been public relations adviser with Booker McConnell for the last eight years.

Mr. F. J. R. Webb has been appointed a director of the GRANGE TRUST.

Mr. F. E. de Smitt, Mr. C. H. Dreyfus and Mr. M. J. Monk retire from the partnership of FIDGEM DE SMITT stock-brokers on April 14. Mr. F. E. de Smitt will remain associated with the firm as a consultant. Mr. B. G. Patient and Mr. R. V. Tyler will be taken into partnership from April 17. Mr. S. W. Almond, Mr. C. E. Gunner and Mr. M. Paul, associate members, retire from the firm as of April 14.

NORDIC BANK has made Mr. Arild Nerdrum its regional manager in London with responsibility for Norway. He succeeds Mr. Christen Solen, who returns to Norway on July 1.

The MINISTRY OF DEFENCE states that Lieutenant General Sir William Scotter is to be Commander Northern Army Group and Commander-in-Chief British Army of the Rhine, in the rank of General, in October 1978, in succession to General Sir Frank King, who is to retire.

Dr. (Matthew) Rolf Olsen, director of Social Work Courses in the UNIVERSITY OF BIRMINGHAM, has been appointed Professor of Social Work. This is the University's first chair in social work and is for one tenure only.

Mr. Quinton Hazell has been elected a director of the WINNER BOTTOM TRUST.

Mr. K. A. Crowley has been appointed a director of BRITANNIA TRUST MANAGEMENT.

Mr. K. T. Maunders has been appointed to the newly-created Chair of Business Finance and Accounting at the UNIVERSITY OF LEEDS from October 1. He is a present senior lecturer in finance and accounting at Lancaster University.

Mr. Angus Shearer has been appointed managing director of HANDY ASSOCIATES INTER-NATIONAL INC. He was previously with London Broadcasting.

Mr. J. F. Platt has been appointed to the Board of the SOLICITORS' LAW STATIONERY SOCIETY. He has been managing director of Oves Publishing since March 1976.

Mr. Graham Bleas is to join MEANALLY STOCKBROKERS on April 10 to develop specialised services for institutional and corporate clients.

Mr. Robin Davies has been appointed director of PD OIL AND CHEMICAL STORAGE, part of the Powell Duffryn Group. Mr. Davies is the vice-president and general manager of EDOCS in the U.S. El Dorado Terminals Corporation, and a member of the Board.

Air Commodore Brian G. Fry has been appointed director general at the Falkland Islands Office, in Westminster, by the FALKLAND ISLANDS RESEARCH AND DEVELOPMENT ASSOCIATION.

Mr. Robert Brook has been appointed deputy chairman of the NATIONAL BUS COMPANY and continues as chief executive of NBO.

Mr. Raymond R. Miles, development director with Ocean Liners, has been appointed executive vice-president of BARBER BLUE SEA and will be based at the company's head office in Oslo. Mr. Peter Collins, at present Ocean Liners' development manager, will also be joining Barber Blue Sea as vice-president logistics in New York.

Mr. Mike Prewer has been appointed director/general manager of TI TRANSSERVICE, a member of the TI Transport Equipment.

Mr. W. F. Stoot has been appointed senior principal surveyor for Scandinavia and Finland, responsible for coordinating LLOYD'S REGISTER OF SHIPPING'S overall operations in the region. He will continue to represent Lloyd's Register as a senior principal surveyor in Denmark residing in Copenhagen.

Two newly-created senior posts have been made in the POST OFFICE to strengthen the purchasing and support functions of the Corporation. Leslie Thomas, temporary director of operations, takes up the position of director of supply, a Mr. Howard Cadwallader, a troller of contracts, becomes director of purchasing.

The appointments result from the Post Office reorganisation of purchasing and supply department into a new procurement executive under the control. Mr. Sydney Swallow, chief procurement officer.

BROWN BROTHERS CORPORATION states that Stanley Gillen has resigned as director having taken up a permanent residence in the U.S.

Mr. Francis Goudard, president of the Solex Group, has joined the Board of the ZENITH CORPORATION, a BURETILUX COMPANY.

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For information about the
Charities Aid Foundation, the
man to contact is John Pullen,
The Charities Aid Foundation,
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CHARITIES AID FOUNDATION

FARMING AND RAW MATERIALS

Tungsten pact group formed

GENEVA, April 6.

THE EXECUTIVE Board of the U.N. Conference on Trade and Development (Unctad) has decided to set up a new preparatory working group to continue discussions on how to curb tungsten price fluctuations.

The Board took this action after considering conflicting views on whether to begin negotiations on a stabilization agreement, or to set up an independent consultative body of producers and consumers.

Most producers—including Australia, China, Bolivia, Mexico and Thailand—favoured negotiating an agreement. But the majority of consumer countries, headed by the U.S., advocated the producer-consumer working group.

The working group will hold its first meeting in June. If producer and consumer Governments represented agree that an adequate basis exists for action, Unctad will then be asked either to convene a negotiating conference for an agreement or take steps to establish a producer-consumer forum.

John Clegg, Australian delegate, registered a formal reservation on behalf of most producing countries to the possible setting up of a producer-consumer forum.

Gordon Streeb, U.S. delegate, said, however, the idea of a producer-consumer forum had great merit. He claimed that the producers' proposal for an international accord was neither feasible nor desirable.

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The ores and concentrates contained in approximately 2,664 short ton units—valued at \$380,427—were for export only. Reuter

Barley leads strong rise in U.K. grain markets

BY JOHN EDWARDS, COMMODITIES EDITOR

BARLEY AND WHEAT prices rose strongly again on the London grain futures markets yesterday. Barley gained £1.25 to £80.70 a tonne, nearly £10 higher than a month ago. Wheat advanced by £9.90 to £92.90 a tonne, also nearly £10 up compared with a month ago.

According to London grain trade sources, the upsurge in prices is being led by barley, which earlier sank to very depressed levels on expectations of a large surplus as a result of the big, though poor quality, U.K. harvest last year.

However, market sentiment has undergone a considerable change in the past few weeks. Barley is reported to have been considerably buying interest from feed compounders and merchants, coming on to a market where suppliers are apparently not prepared to sell with little barley coming off the farms.

Dealers are not quite certain whether farmers are simply holding off the market in anticipation of higher prices, or whether the supply situation has been miscalculated.

One known fact is that the barley export trade is much stronger than was originally anticipated.

It is now thought that U.K. exports this season could reach as much as 2m. tonnes, against only 126,000 tonnes last season, and the latest estimate of 1,350,000 tonnes by the Home-Grown Cereals Authority.

Dealers point out that U.K. barley is still very competitively priced in international terms, especially in view of the generally firmer world market.

But the producers' reluctance to sell has also raised doubts as to whether the crop has been over-estimated at its present figure of 10.7m. tonnes—3m. tonnes up on the previous year. It is pointed out that the bushel weight could easily have been miscalculated. Losses from moisture and wastage between harvesting and taking the grain out of store now could well be amount to 0.5m. tonnes, it is thought.

At the same time, dealers feel that farmers could have decided to use much more barley for their own consumption, feeding their own livestock instead of

facing the perils of trying to sell into intervention.

Latest Ministry of Agriculture estimates issued this week suggest that total stocks on farm were at a high level at the end of January. But these figures are notoriously unreliable.

The future trend of the market is thought to depend very much on whether producer selling is brought out by the higher price level.

Despite the recent surge in values, barley prices are still only about £2 above the intervention support level and well below prices at the same time last year when stocks were low following the drought-hit 1976 crop.

The Home-Grown Cereals Authority is forecasting a doubling in the end-season carry-over stocks to 1.2m. tonnes, and even with increased exports there should, in theory, be adequate supplies available.

It is also noted that the present rise has been fuelled by some extensive speculative buying, mainly by the trade, who were forced in close out previous "short" sales when discovering a sudden lack of farmer selling interest.

World use of thermoplastic rubbers was estimated at about 130,000 tonnes for 1977, so if the world total grew at the rate forecast for the U.S., consumption of 238,000 tonnes would be reached by 1980, he said.

Mr. Dieter Seabell, general manager of Bayer's rubber division, told the meeting that in 1978 a total 1.2m. tonnes of natural rubber would be consumed in Western Europe, compared with 980,000 tonnes this year and 885,000 in 1970.

He said Europe's share of total world natural rubber consumption in 1985 would be 24 per cent, compared with 25 per cent this year and about 30 per cent in 1970.

Reuter

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U.S. tin stockpile plea

JAKARTA, April 6.

WORLD TIN-PRODUCING countries have agreed to make a collective appeal to the U.S. over congressional proposals to release 45,000 tonnes of tin from the U.S. stockpile.

At the end of their two-day meeting here, delegates from the main producing countries claimed that confusion over the implications of proposed U.S. legislation on the release of tin had a regrettable, damaging impact on the market.

Information on the proposals had been misconstrued and led to unwarranted speculation, a statement from the group said. It said tin producers agreed that they could rightly expect the U.S. to be a member of the International Tin Agreement, "to enter into comprehensive and timely consultations with the Tin Council in formulating long-term disposal programmes."

Producers also stressed the need for upward revision of the Tin Agreement buffer stock "floor" and "ceiling" prices as presented by them at the last International Tin Council (ITC) meeting in January.

They will continue to press for the adoption of their new price proposals at the tin council meeting in London next week. Reuter

Uncertainty in cocoa market

DEALERS ON THE London cocoa futures market traded nervously yesterday, as they awaited the January-March U.S. grindings figures, due to be published today. The July quotation slipped to £1,880 a tonne in early trading before advancing to £1,970 a tonne in the afternoon. But profit-taking set in at the peak and by the close July was at £1,935 a tonne, up 20.75 on the day.

Market sources said a 20 per cent decline in U.S. cocoa bean grindings, compared with the first quarter of 1977, was discounted at current levels but a further decline would produce a dramatic price reaction.

Our Lagos correspondent writes: More than 18m. high-yielding cocoa seedlings will be distributed to farmers in Nigeria's Oyo state this year under a massive cocoa regeneration scheme. Commissioner of Finance Dr. J. A. Atanda announced in Ibadan.

First quotations were slightly above 100 points in light trading conditions. However, the lower were observed and the market moved lower in the morning session. During the afternoon session, market prices were recorded at 100.00 (100.00) for the first time since 1970.

Reuter

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U.K. MEAT MARKETING

Farmers better off by selling cattle live

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

A REPORT recently released seems to show that in certain areas of the country, farmers who sell their cattle through the livestock markets, ungraded pigs, received more for them than those sold deadweight and by which is published weekly.

This finding has come as some embarrassment to the Meat and Livestock Commission, which provided the material. The embarrassment stems from the fact that the MLC is doing its best to further the sale of stock on grade and deadweight, as being preferable to what is popularly supposed to be the anarchy of the livestock markets.

In theory, of course, even though the pig is a short-lived animal it is only fit for sale for a very short period at the right time. If it meets a bad trade at a local market it cannot be easily taken home, as the pig is a short-lived animal it is only fit for sale for a very short period at the right time.

Farmers, however, are not so keen. While about 90 per cent of pigs are sold on deadweight, no more than about 30 per cent of cattle and sheep are so traded. Even fewer of them are sold at prices reflecting the grade.

Bacon pigs are a special case. Nearly all bacon pigs are graded, and the contract which governs most of this trade specifies the different prices. The grading, based on back fat measurement, is an accurate one, because the pig is split before grading.

In any case the standards on which five animals have been judged for many generations are based on the amount of fat cover which can be felt manually.

Cattle and sheep can maintain the condition over many weeks, and so the period of marketing is not so crucial as with pigs. They can also be brought home again

if the trade is not good enough; once sold by deadweight there is no redress.

Farmers are also suspicious of the downgraded animals are eventually sold at the same price as the upgraded ones. They have also learned by bitter experience that in a period of strong demand grading makes very little difference in price, even if the quality is well. Conversely, when trade is bad everything sells badly.

The point is often made that the advent of the supermarkets has made the grading and presentation of the stock in large numbers essential. Therefore farmers should co-operate to bring this about. But this has always been going on. There are a substantial number of wholesalers who buy directly from farms or through markets. There are, in fact, at least four within 20 miles of my farm all competing for supplies ranging from the FMC to family businesses.

They either sell on Meat and Livestock Commission grading, or their own standards. The insertion of yet another organization into the picture can only add costs without appreciably increasing farmers' returns.

I believe very strongly that any move to rationalise meat marketing on the lines of New Zealand lamb or Danish bacon should not be contemplated unless prices can be guaranteed, which they obviously cannot be.

Such a move would make life too easy for the chain store buyers who are as ruthless as they come for pushing down prices regardless.

The present mix of markets and wholesale competition does not serve the farming or food industry badly.

U.S. option trading ban confirmed

BY DAVID LASCELLES

NEW YORK, April 6.

THE SALE of commodity options in the U.S. is to be suspended from June 1 by order of the Commodity Futures Trading Commission, it was confirmed here.

However, the ban, which has been expected because of fraud and questionable selling techniques in the commodity options business, should pave the way for more orderly options trading when new regulations are introduced next autumn.

The suspension covers all commodity options deals in the U.S.

except those made between parties who have a direct and recognised trade business interest in a particular commodity.

It is aimed at stamping out speculative options dealing, which has blossomed in recent years and led to the investigation of 30 option companies by the Commission.

Since options trading is not permitted on U.S. exchanges, most of the options available here are written in London and sold privately, so that the Commission has lacked information

of the volume of options traded by Americans. The Commission has been at pains, however, to avoid criticising the London markets, which, it says, have co-operated as far as possible.

The Commission is in the process of finalising a new set of rules which would allow the sale of commodity options through U.S. exchanges.

It had hoped to have this "pilot program" ready by suspension deadline, but the period of drafting had to be extended.

PRICE CHANGES

Prices per tonne unless otherwise stated.

April 6 1978 + or - Month

Metals (continued)

Free market (1970-71) 250.00

Copper (1970-71) 250.00

Lead (1970-71) 250.00

Zinc (1970-71) 250.00

Nickel (1970-71) 250.00

Aluminum (1970-71) 250.00

Steel (1970-71) 250.00

Iron (1970-71) 250.00

Coal (1970-71) 250.00

Oil (1970-71) 250.00

Gas (1970-71) 250.00

Electricity (1970-71) 250.00

Wheat (1970-71) 250.00

Barley (1970-71) 250.00

Oats (1970-71) 250.00

Rye (1970-71) 250.00

Millet (1970-71) 250.00

Sorghum (1970-71) 250.00

U.S. Markets

Metals and gold rise; grains firm

GOLD rallied on the close, based on the news from the U.S. dollar market.

Copper futures rose 10 cents to 144.00.

Lead futures rose 10 cents to 144.00.

Zinc futures rose 10 cents to 144.00.

Nickel futures rose 10 cents to 144.00.

Aluminum futures rose 10 cents to 144.00.

Steel futures rose 10 cents to 144.00.

Iron futures rose 10 cents to 144.00.

Coal futures rose 10 cents to 144.00.

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Grains firm

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Oats (1970-71) 250.00

Rye (1970-71) 250.00

Millet (1970-71) 250.00

Sorghum (1970-71) 250.00

COMMODITY MARKET REPORTS AND PRICES

BASE METALS

COPPER—Little changed on the London Metal Exchange after a morning's gains were erased. Forward metal started at \$72.50 and rose to \$73.50 by 11.00.

COPPER—U.S. stockpile authorities announced in Washington a sale of 42,250 lbs of tungsten (W content) at \$131.543 per short ton unit WOS, ex-duty.

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STOCK EXCHANGE REPORT

Another firm day but leaders close below the best
Index up 1.2 at 471.4, after 474.2—Gilts higher

Account Dealing Dates

Option
First Declara- Last Account
Dealings Dealings Day
Mar. 13 Mar. 30 Mar. 31 Apr. 11
Apr. 3 Apr. 13 Apr. 14 Apr. 25
Apr. 17 Apr. 27 Apr. 28 May 10

* New time * dealings may take place from 9.30 a.m. to 12.30 p.m. on the day of the deal.

Buoyed up by a revival of budget optimism, equity stock markets made a good showing yesterday. However, the leaders drifted back after an initial bout of enthusiasm, and a little stock coming on offer in the late afternoon. Final quotations were well below the best and occasionally easier on balance. Up 4 points at its highest of the day, the FT 30-share index eased to record a net rise of 2.4 at 3 p.m. which was reduced further to a gain of only 1.2 at the close of 471.4. London Brick, up 5 at 660, was the better-than-expected preliminary results, accounted for a point of the index rise.

British Funds continued firmly and widespread interest was reflected in the Government Securities Index which improved 0.17 more to 74.23.

Buying interest in secondary stocks broadened considerably, while bid speculation was again well to the fore in the day's proceedings. The more widespread advance was illustrated by a majority of rises over falls by around 1 in FT-quoted indices compared with 4,844 on Wednesday.

Gold shares charted an erratic course. After a substantial mark up at the start in the wake of the rise in bullion, prices reacted sharply on revived uncertainty about the possibility of sales of gold by the U.S. and final quotations were only marginally dearer on balance. The Gold Mines Index closed 2.1 higher at 153.7.

Gilts quietly firm

A specialised demand in the early trading led to a fresh upturn which Gill-edges maintained until the afternoon dealings. Then the gains were pared, but only by about 1/2, as the market took on a somber mood in front of next week's Budget. The long term Exchequer 10 1/2 per cent, 1995 revived after a recent lethargic spell and closed with an exceptional rise of 1/4 at 90 1/2, still some way below the Government broker's last operative level. Low coupon shorts were in the van, being 1/2 higher in places, but the average sale in the sector was usually of 1/2. Although Treasury bills were indicating a level which, if maintained to date, would trigger a rise in Minimum Lending Rate, the chances of this

happening before Tuesday's Budget were considered remote.

Institutional demand for investment currency more than offset arbitrage offerings released by overseas activities in South Africa. Gill of late, and the premium rose 1/2 points to 103 1/2 per cent, after 103 1/4 per cent. Yesterday's SE conversion factor was 0.6879 (0.6888).

L. Ryan made a lively return to the market, after opening at 51p the 5p shares touched 101p and closed at 10p for a premium of 4 over the price ruling when the shares were suspended in 1973.

Ins. brokers easier

Insurances were notable chiefly for Brokers which ground throughout the list. Matthews Wrightson shed 1/2 to 195p and Sedgwick Forbes declined 3/4 to 355p, while Alexander Rowden and Misset both cheapened 3/4 to 185p and 177p respectively. Among Composites, San Alliance at 530p, retrieved all and a couple pence more of the previous day's fall 4 1/2 following comment on the results.

The major clearing banks made progress in thin trading. Midland fared best at 344p, up 3, while Barclays added 4 at 342p, as did NatWest to 276p. Australian and CNA were 1/2 better at 243p and Bank of New South Wales 10 to the good at 470p. G. R. Dawes were quoted at 35p ex the capital discount, while the capital discount of higher interest rates, Hite Purchases closed mixed. Provident Financial improved 3/4 to 32p but Watson Finance lost 2 to 38p.

Better-than-expected annual results pushed London Brick smartly ahead to close at the day's best with a rise of 5 at 660. Elsewhere in a busier Building sector, Tilbury Contracting rose 1/2 to 270p, making a two-day year of 30, following comment on the good preliminary figures. Taylor Woodrow, on the other hand, fell away sharply to touch 360p in reaction to annual profit which came 25p below expectations, before closing 12p easier on balance at 370p. Abernethy Cement shed 10 to 130p, following the Board's gloomy statement about current year prospects which accompanied the year's results. Fresh speculative buying lifted Marchwell 3 to 388p, after 292p, and Magnet and Southern and AC Cement both ended 4 higher at 182p and 240p respectively. Bid hopes continued to bolster Brown and Jackson, 5 further 3 firmer at 63n, while

Milbury gained 6 to 76p in a thin market.

A couple of dull features emerged in Chemicals. The directors warning of all profits growth in the current year depressed Albright and Wilson 7 to 107p, while Croda International lost 4 to 50p, after 48p, in reaction to the disappointing annual profits. ICI touched 368p initially but drifted down late to finish a net 3 easier at 362p. Hickson and Welch improved 3 to 168p.

W. H. Smith dull

Profit-taking following the uninspiring annual results prompted a fall of 10 to 147p in W. H.

and Fitch Lovell 3 to 68p. Other firm spots included Cullen's Stores, 3 better at 96p, and Bishop's Stores A, 4 up at 157p. In Supermarkets, William Low improved 4 to 102p.

Savoy Hotel A, a firm market of late on the preliminary figures and capital proposal, fell 4 to 72p in otherwise quiet firm Hotels and Caterers. Queens Head Houses were slightly harder at 33 1/2p despite the bid denial, while Ladbrokes, 185p, and City Metals, 104p, put on 3 pence.

Speculative activity was again rife among secondary miscellaneous Industrials. Letraset, still on bid hopes, were particularly

scale bid. News of Lomrho's bid approach and the subsequent rejection from the "Suits" Board came well after the market close. House of Fraser gained 4 to 150p in sympathy.

Noteworthy movements were few and far between in Motors and Distributors. Group Lotus hardened 2 to a 1978 peak of 33p with the help of call-option shown in Automotive Products. 3 better at 132p, and Dewey 4 higher at 177p. Lucas Industries ended a penny better at 257p, after 256p. Associated Engineering eased 2 to 114p on light profit-taking following the previous day's rise of 3. Other dull spots included Manchester Garages, 3 1/2p, cheaper at 24 1/2p in a thin market.

A. and C. Black highlighted Newspapers and kindred trades with a jump of 10 to 86p following annual results. British Printing, also responding to sharply higher preliminary profits, moved up 2 1/2 to 45 1/2p. News International, however, reflected disappointment with the annual outcome and dipped 5 to 282p.

Properties were firm enough although the level of trade was small. Gains were limited to a penny in leaders such as Land Securities, 209, and MIEPC, 117p, while some secondary issues improved two pence or so. Berkeley Estates, 96p, and Brimston Estates, 96p, were included in the latter category, which moved up 3 to 109p. Renewed speculative enthusiasm raised Intercontinental 2 to 37p and, in a narrow market, Westcoast moved 5 to 300p. Still reflecting the midway improvement, Scottish Metropolitan hardened the turn to 105p, while the chairman's encouraging remarks at the annual meeting brought a slightly higher level for Pescey, at 74 1/2p. Greenest set at the unchanged price of 5p, after 4 1/2p, following Wednesday's sharp reaction on the assets reduction because of a slightly higher development loss.

Two-way trade in BP

A combination of American selling and London buying made for a good volume of business in British Petroleum which, after improving marginally, reverted finally to the overnight level of 736p, evidently, the shares are still being quoted on the dividend of 1/2. Remaining Oils (U.K.) gained 4 to 262p, while Shell, 210p, were up 2 pence. Shell and Royal Dutch stayed at their respective overnight prices of 519p and 446p.

Overseas Traders were firm. Harrison and Crossfield rose 1/2 to 375p, while Ocean Wilsons finished 4 better at 87p and Patterson Zochonis 5 higher at 180p. United City Merchants were again popular, the Ordinary rising 3 to 56p and the 10 per cent loan 4 to 56p.

Although closing on a firm note, Investment Trusts traded quietly. Edinburgh Investment Deferred were raised 4 to 204p, while Rothchild Investment, 167p, and Scottish Eastern Investment, 127p, put on 3 pence. Kingside Investment continued firmly, rising a penny for a two-day gain of 8 to a 1978 peak of 56p on the bid approach from an unnamed party. After Wednesday's sharp gains, Japanese issues were quieter and little changed. In Financials, Armour Trust were active and a penny harder at 10p, after 10p.

Furness Wilby featured an otherwise quiet firm Share section, closing 3 cheaper at 22p, after 220p, on the occasional small sale in an unwelcome market.

A. Umhill returned to favour in Tobacco, rising 1/2 to 357p in a thin market. R.A.T. Industries were up 1/2 to 177p, following news of the launch of the company's first cigarette brand in the U.K. The Deferred rose to a 1978 peak of 280p before closing 2 cheaper on balance at 282p. Debenhams International A rose 4 to 107p in little-changed Textiles.

Golds erratic

After a day of erratic movements South African Golds closed marginally firmer on balance after being marked up substantially at the outset.

The initial mark up came in the wake of the sharp rise in the bullion price following the statement by Sir Anthony Solomon, the U.S. Under-Secretary of the Treasury, that "there is no special sale of gold being planned right now."

However, further reports suggesting the possibility of monthly U.S. auctions of around 300,000 to 400,000 ounces caused a setback in both bullion and gold shares, which left the Gold Mines Index only 3 1/2 higher at 153.7, a rise which also partly reflected the firmer investment currency premium.

The bullion price was finally \$125 higher at \$180.125, after being \$158 at the morning fixing, and \$177.22 paid at the Wednesday's

FINANCIAL TIMES STOCK INDICES

	Apr. 6	Apr. 5	Apr. 4	Apr. 3	Mar. 31	Mar. 30	Mar. 29
Government Secs.	74.23	74.06	73.84	73.66	73.59	74.09	69.62
Fixed Interest	77.25	77.21	77.23	77.16	77.38	77.77	70.21
Industrial Ordinary	471.4	470.2	467.8	462.5	468.8	467.7	406.0
Gold Mines	153.7	151.6	156.1	157.4	156.7	158.7	119.2
Ord. Div. Yield	8.75	8.76	8.79	8.84	8.81	8.77	8.68
Share Repurchase (100)	17.51	16.60	17.01	17.17	17.07	17.04	17.48
FT 30 Share Index	471.4	470.2	467.8	462.5	468.8	467.7	406.0
Share Repurchase (100)	17.51	16.60	17.01	17.17	17.07	17.04	17.48
Share Repurchase (100)	17.51	16.60	17.01	17.17	17.07	17.04	17.48
Share Repurchase (100)	17.51	16.60	17.01	17.17	17.07	17.04	17.48
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10 A.M. FT 30 Share Index: 471.4, 470.2, 467.8, 462.5, 468.8, 467.7, 406.0.
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HIGHS AND LOWS

	High	Low	High	Low	High	Low	High	Low
Govt. Secs.	76.55	75.00	77.25	76.55	77.25	76.55	77.25	76.55
Fixed Int.	81.37	77.14	81.37	77.14	81.37	77.14	81.37	77.14
Ind. Ord.	497.3	458.4	497.3	458.4	497.3	458.4	497.3	458.4
Gold Mines	168.5	150.5	168.5	150.5	168.5	150.5	168.5	150.5

S.E. ACTIVITY

	High	Low	High	Low	High	Low	High	Low
Govt. Secs.	76.55	75.00	77.25	76.55	77.25	76.55	77.25	76.55
Fixed Int.	81.37	77.14	81.37	77.14	81.37	77.14	81.37	77.14
Ind. Ord.	497.3	458.4	497.3	458.4	497.3	458.4	497.3	458.4
Gold Mines	168.5	150.5	168.5	150.5	168.5	150.5	168.5	150.5

International Monetary Fund

A good deal of U.S. and Cape buying of shares was reported in the morning but interest waned in the afternoon as the U.S. came in as a seller.

NEW HIGHS AND LOWS FOR 1978

	High	Low	High	Low	High	Low	High	Low
Govt. Secs.	76.55	75.00	77.25	76.55	77.25	76.55	77.25	76.55
Fixed Int.	81.37	77.14	81.37	77.14	81.37	77.14	81.37	77.14
Ind. Ord.	497.3	458.4	497.3	458.4	497.3	458.4	497.3	458.4
Gold Mines	168.5	150.5	168.5	150.5	168.5	150.5	168.5	150.5

RISES AND FALLS YESTERDAY

	Rise	Fall	Rise	Fall	Rise	Fall	Rise	Fall
Govt. Secs.	1.17	0.00	1.17	0.00	1.17	0.00	1.17	0.00
Fixed Int.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Ind. Ord.	1.17	0.00	1.17	0.00	1.17	0.00	1.17	0.00
Gold Mines	1.17	0.00	1.17	0.00	1.17	0.00	1.17	0.00

FOOD PRICE MOVEMENTS

	April 6	Week ago	Month ago
BACON			
Danish A.1 per ton	1,080	1,080	1,080
British A.1 per ton	1,035	1,035	1,035
Irish Special per ton	1,035	1,035	1,035
Water A.1 per ton	1,035	1,035	1,035

BUTTER			
NZ per 20 lbs	11.41/11.52	11.41/11.52	11.41/11.52
English per cwt	65.69/67.28	65.69/67.28	65.69/67.28
Danish salted per cwt	70.13/72.80	70.13/72.80	70.13/72.80

CHEESE			
NZ per tonne	1,181.50	1,181.50	1,181.50
English cheddar trade per tonne	1,210.42	1,210.42	1,210.42

EGGS*			
Home produce:			
Size 4	3.40/3.50	3.40/3.50	3.40/3.50
Size 3	4.00/4.40	4.00/4.40	4.00/4.40

BEEF			
Scottish killed sales (ex-KKCP)	52.0/53.5	50.5/52.5	49.0/53.0
Elire forequarters	38.0/40.0	35.0/38.0	34.0/40.0

LAMB			
English	49.0/50.0	50.0/50.0	49.0/53.0
NZ PLS-PMS	43.0/46.0	43.0/46.0	44.0/46.0

MUTTON—English ewes			
PORK—(all weights)	33.0/42.0	36.0/42.0	36.0/42.0
POULTRY—Broiler chickens	33.0/35.0	32.0/34.5	32.0/34.5

* London Egg Exchange price per 120 eggs. † Delivered.

For delivery April 8-15.

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FINANCE LAND—Continue

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NOTES

otherwise indicated, prices and net dividends are in dollars and cents. Estimated price/earnings ratios and covers are based on latest annual reports and accounts where possible, are updated on half-yearly figures. P/E ratios are based on net distribution; bracketed figures indicate a 10 per cent, or more difference if calculated on "full" value. Covers are based on "maximum" distributions, are based on middle prices, are gross, adjusted to ACT of 1962, and allow for value of declared distributions and Securities with denominations other than sterling are inclusive of the investment dollar premium.

[illegible]

orge.....	Clondalkin.....	97 1/2	
Pass. Sp.....	200	Concrete Prods.....	128	+4
Ship. 51.....	170	Heiton (Hdgs.).....	65	-1
Sea Screw.....	80	Ira Corp.....	200	
Stn. 51.....	147	Irish Ropes.....	132	
Stn. 25p.....	255	Jacob.....	65	
Goldsmith.....	Sunbeam.....	27 1/2	+2
(C. H.).....	129	T.M.G.....	198	+18
Silk.....	17	Unidare.....	82	
Sold Brick.....	46			

10	"Hams"	7	Town & Props.	10
11	Marks & Spencer	11	Sams & City	2
12	Nielsen Bank	25		
13	N.E.I.	25		
14	Nat. War. Bldg.	25	Oils	
15	Do. Warrants	15	Bert. Petroleum	35
16	P & O Offd.	15	Burmah Oil	7
17	Plessey	3	Charterhall	31
18	R.H.M.	5	Shell	28
19	Rank Org. 'A'	14	Ultramar	22
20	Reed Int'l	18		
21	Spillers	4	Mines	
22	Tesco	4	Charter Cons.	12
23	Trust Houses	22	Don. Zinc	20
24		15	Rio T. Zinc	16

1. *Journal of Management Studies*, 1996, 33, 1, 1-15.

Food
machinery valuers

FINANCIAL TIMES

Friday April 7 1978

BELL'S
SCOTCH WHISKY
BELL'S

MPs' call for new curbs on entry rejected

By Rupert Cornwell, Lobby Staff

THE GOVERNMENT yesterday flatly rejected the call from an all party committee of MPs for tougher curbs on immigration into Britain, including an annual quota system, a possible internal control on entrants, and a ban on child dependants aged over 12.

In doing so, it has pre-empted today's presentation in Leicester of the Conservatives' keenly awaited proposals by Mr. William Whitelaw, Opposition Home Affairs spokesman.

The Tories, like the Select Committee on Race Relations and Immigration, backed the quota system. But the Government has also dismissed in advance another idea they are expected to put forward for a register of immigrants' dependants still overseas.

Mr. Merlyn Rees, the Home Secretary, maintained in the Commons yesterday that sufficient controls already existed on the inflow from the Indian sub-continent. Mass immigration had ended, and no further major steps were now required.

To support his case, he pointed to the White Paper on immigration statistics issued simultaneously by the Home Office. This confirmed that overall admissions from the New Commonwealth and Pakistan dropped 20 per cent. last year to 44,158, and were far below the 1972 peak of 68,518—a figure swollen by the mass expulsion of U.K. passport holders from Uganda.

Virtually the only areas of agreement are that major "primary" immigration is over, that the Government cannot go back on previous commitments, and that illegal immigrants and over-stayers must be rooted out.

The Home Secretary described as "inhumane" the suggestion that entry should be refused for children over 12. To institute internal controls would lead to a system of identity cards, and would reach far beyond immigration. It would therefore be pointless to set up an inquiry to examine this.

He said the immigration authorities would be sufficiently flexible to see that women and children had priority.

Mr. Rees' statement was greeted rapturously by the Liberals and his own backbenchers, most of whom had been astonished by the report's stern tone, even though its signatories included five Labour MPs. But the Tories were furious, convinced that it had been carefully timed to overshadow their own announcement to-day.

Parliament, Page 14

Rhodesia to release hundreds of blacks

By TONY HAWKINS

SEVERAL hundred black nationalist political detainees will be freed in the next week as a result of Rhodesia's settlement agreement signed five weeks ago.

This was announced to-night by the transitional Executive Council—composed of Mr. Ian Smith and the three domestic nationalist leaders—in a statement which said that terms of the March 3 Salisbury accord required the transitional Government to consider the release of detainees.

The statement said release would be phased and would be subject to essential security safeguards. During next week the necessary orders would be signed and processed for the release of several hundred detainees.

In addition, there are 254 people who have been released from detention subject to restrictive conditions relating to movement. All these restrictions upon them are to be withdrawn, the statement added.

This release of detainees had been possible by the new circumstances brought about by the settlement agreement.

Now, many of the detainees were prepared to support a ceasefire and work "within the principles of the agreement."

"All those released will be required to give an undertaking that they will not participate in any subversive or other unlawful activity."

The announcement comes on the eve of the arrival in Salisbury to-morrow night of the two Anglo-American envoys—Mr. John Graham and Mr. Steven Low—who will try to arrange a full-scale all-party Rhodesian conference this month.

The move suggests that after a long period of relative inactivity—the agreement was signed five weeks ago—the transitional Government is getting under way.

In the past 48 hours it has established a constitutional committee to draft a detailed constitution for Zimbabwe. It has agreed on the allocation of cabinet portfolios in the Ministerial Council and now—in a major development—it has re-

leased the largest number of political detainees since pre-UDI days.

It has been estimated by Amnesty International that there were more than 900 blacks held in detention in Rhodesia under the emergency powers and law and order regulations. The implication of to-night's settlement is that more than half—possibly considerably more—have been released or will be freed in the next week or so.

It is noteworthy that the formal statement said that "many" of those released have agreed to support the ceasefire implying that opponents of the settlement—supporters of the Patriotic Front of Mr. Nkomo and Mr. Mugabe—are among those being released.

It is thought here that this is an astute move designed to throw off-balance some of the critics of the settlement just as the Patriotic Front and its supporters in the frontline states and the U.S. and British Governments are preparing a new attempt to replace the Salisbury agreement with the Anglo-American one.

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BAT to enter UK cigarette market

By Stuart Alexander

BRITISH-AMERICAN Tobacco is to enter the U.K. cigarette market nationally next month with one of the biggest promotional campaigns ever seen by the industry.

The launch of two State Express 555 brands, follows two years of test marketing, and comes six years after BAT's traditional agreement with Imperial Tobacco, owner of John Player and W.D. & H.O. Wills, ceased.

Under that arrangement, ended as a result of the provisions of the Treaty of Rome, BAT did not trade abroad, while Imperial did not trade abroad. Gallaher, BAT's owner, has since been launched in July.

With substantial promotional price cutting (and every effort likely to be made to hold the price) BAT's entry is likely to be a serious challenge to the U.K. market which has been going on for two years.

They threaten to put back the return to profitability in the cigarette market which both Imperial and its smaller rivals, Gallaher, have said is badly needed.

Although the State Express launch is costing an initial £2m, BAT's entry is already a brand leader in 38 countries, has manufacturing facilities in 53 and trades in over 60.

BAT's campaign will include 5p per pack off the recommended 55p for King size plus a coupon inside worth a further 2p off subsequent purchases.

Coupons worth 5p will be sent to over 13m homes, there will be extensive Press, poster and cinema advertising, as well as special campaigns using hot-air balloons and teams of girls giving away samples.

Mr. Mike Daube, director of BAT on Smoking and Health, said the mailing of coupons to 13m homes was "utterly irresponsible" and urged Ministers to curb the move because "it could only encourage children to smoke."

News Analysis, Page 16

Weather

U.K. TO-DAY
DRY, some sunshine.
London, S.E. England, Channel, E. Anglia, Midlands, Lakes, Dry, with sunny periods. Max. 11C (52F).

W. N. England, Borders, Edinburgh, Dundee, Aberdeen, Glasgow, Cent. Highlands, Moray, Fife, Orkney, Shetland, Dry and rather cloudy at times. Max. 9C (48F).

S.W. Scotland, Argyll, N. Ireland Dry with sunny periods. Max. 10C (50F).

Outlook: Colder, cloudier weather will spread from N. Scotland.

BUSINESS CENTRES

City	Time	City	Time
Amsterdam	8.45	Madrid	12.00
Antwerp	9.00	Moscow	12.30
Bahia	10.00	Paris	12.45
Bombay	10.30	Rome	1.00
Buenos Aires	11.00	Stockholm	1.15
Calcutta	11.30	Switzerland	1.30
Canton	12.00	Tokyo	1.45
Cebu	12.30	U.S.A.	2.00
Hankow	13.00	W. Germany	2.15
Hong Kong	13.30	Yugoslavia	2.30
Kobe	14.00		
London	14.30		
Lyons	15.00		
Manila	15.30		
Medan	16.00		
Shanghai	16.30		
Singapore	17.00		
Tientsin	17.30		
Yokohama	18.00		

HOLIDAY RESORTS

City	Time	City	Time
Algeria	12.00	Jersey	12.45
Barcelona	13.00	Las Vegas	13.30
Blackpool	13.30	London	14.00
Bordeaux	14.00	Malaga	14.30
Breton	14.30	Madrid	15.00
Canaries	15.00	Nice	15.30
Casablanca	15.30	Paris	16.00
Cebu	16.00	Rome	16.30
Dubrovnik	16.30	Stockholm	17.00
Edinburgh	17.00	Switzerland	17.30
Florence	17.30	Tokyo	18.00
Geneva	18.00	U.S.A.	18.30
London	19.00	W. Germany	19.15
Lyons	19.30	Yugoslavia	19.30

THE LEX COLUMN

SUITS measures up to Lonrho

Lonrho's approach to Scottish and Universal Investments, its 29.2 per cent. owned associate, has all the makings of an intriguing takeover struggle. Lonrho is willing to offer 182p per share in its own equity (there is no cash alternative) which values SUITS at £41m. That is roughly in line with net assets, and represents a premium of 23 per cent. on the market price and a p/e of maybe 15 on the basis of profits for the year just ended. And according to a majority of the independent SUITS directors on whose recommendation a bid is conditional—it is not enough.

Lonrho could presumably appeal directly to shareholders. But the bid underlines all the uncertainties about the value of Lonrho's paper. After all, the group is willing to contemplate an increase of over a fifth in its outstanding equity at a time when its shares are selling at a p/e of about 2½ and at a discount of over 50 per cent. on net assets. Unless the bid is underwritten, the market may not find the prospect of 40m. new Lonrho shares all that appealing.

A successful bid for SUITS would, however, represent another big step in Lonrho's rush for U.K. earnings. Its net assets in the U.K. now amount to over £100m, compared to total shareholders' funds of around £300m. And with SUITS under its belt, Lonrho would be the right owner of 29 per cent. of Fraser, a business which is currently valued at £182m.

Compettors Imperial, Gallaher and Carreras Rothmans yesterday adopted a wait-and-see policy until after the Budget.

But most have sought to ensure that stocks with the retailers and wholesalers are high to cushion the effects of any duty rise.

Mr. Lockhart said the U.K. division was not expected to contribute to group profits at least for the first year. BAT is already a brand leader in 38 countries, has manufacturing facilities in 53 and trades in over 60.

BAT's campaign will include 5p per pack off the recommended 55p for King size plus a coupon inside worth a further 2p off subsequent purchases.

Coupons worth 5p will be sent to over 13m homes, there will be extensive Press, poster and cinema advertising, as well as special campaigns using hot-air balloons and teams of girls giving away samples.

Mr. Mike Daube, director of BAT on Smoking and Health, said the mailing of coupons to 13m homes was "utterly irresponsible" and urged Ministers to curb the move because "it could only encourage children to smoke."

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Weather

U.K. TO-DAY
DRY, some sunshine.
London, S.E. England, Channel, E. Anglia, Midlands, Lakes, Dry, with sunny periods. Max. 11C (52F).

W. N. England, Borders, Edinburgh, Dundee, Aberdeen, Glasgow, Cent. Highlands, Moray, Fife, Orkney, Shetland, Dry and rather cloudy at times. Max. 9C (48F).

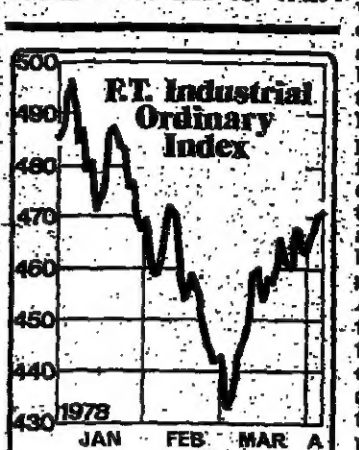
S.W. Scotland, Argyll, N. Ireland Dry with sunny periods. Max. 10C (50F).

Outlook: Colder, cloudier weather will spread from N. Scotland.

BUSINESS CENTRES

City	Time	City	Time
Amsterdam	8.45	Madrid	12.00
Antwerp	9.00	Moscow	12.30
Bahia	10.00	Paris	12.45
Bombay	10.30	Rome	1.00
Buenos Aires	11.00	Stockholm	1.15
Calcutta	11.30	Switzerland	1.30
Canton	12.00	Tokyo	1.45
Cebu	12.30	U.S.A.	2.00
Hankow	13.00	W. Germany	2.15
Hong Kong	13.30	Yugoslavia	2.30
Kobe	14.00		
London	14.30		
Lyons	15.00		
Manila	15.30		
Medan	16.00		
Shanghai	16.30		
Singapore	17.00		
Tientsin	17.30		
Yokohama	18.00		

Index rose 1.2 to 471.4



exchange rates, and on that basis July-December emerges at \$45.4m.

Bowater would still appear to have been on a profit plateau for 18 months. Here, again, however, the company insists the quality of earnings has been improving, for if end-1977 exchange rates had been used in both years, 1977's profits would have been almost a fifth ahead of those of 1976, while stock appreciation pumped \$18m. into the 1976 figures but a negligible sum in 1977.

Taking the figures as they stand, the main growth has come outside North America—the U.K. activities have put on almost £10m. at the trading level, with packaging doing well. But while North American profits represent only 61 rather than (as in 1976) 65 per cent. of the total, to hold dollar profits in sterling terms has been a good achievement, which must reflect a strong performance in U.S. newsprint. This year the right owner of 29 per cent. of Fraser, a business which is currently valued at £182m.

One figure is indisputable: Bowater has reported pre-tax profits of £87m. for 1977, a gain of 11 per cent. Beyond that, the picture is more confusing. You might, for instance, deduce a second half decline to £42.3m. actually 10 per cent. lower than in the corresponding 1977 period, and also lower than January-June. That kind of reasoning left the shares 4p lower at 188p last night. But lowest level this decade, and the interest charge is up by over a half the half-year split according to fifth. Last night, the shares cent. are likely to be the less favourable year-end slipped 14p to 54p, where they were in the short term.

Cadbury Schweppes

Cadbury Schweppes has turned in lacklustre performance. Sales have risen by 12 per cent. to £284m., pre-tax profits have crept four per cent. to £49.2m., trading margins have slipped to the lowest level this decade, and the background the shares (down 12p), yielding 3 the half-year split according to fifth. Last night, the shares cent. are likely to be the less favourable year-end slipped 14p to 54p, where they were in the short term.

Overseas orders accounted for around 8 cent. of group profits in 1976, but now less than 5 per cent. have been held up well in the substantial completions of the Thistle field, many contract for Barmah reduced turnover, and 1 in the corresponding 1977 period, and also lower than January-June. That kind of reasoning left the shares 4p lower at 188p last night. But lowest level this decade, and the interest charge is up by over a half the half-year split according to fifth. Last night, the shares cent. are likely to be the less favourable year-end slipped 14p to 54p, where they were in the short term.

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